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# FINANCIAL TIMES

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## NEWS SUMMARY

**GENERAL**  
**Trident cost may rise by £1bn**  
The Trident missile system, approved by the Commons on Tuesday, could cost 20 per cent more than the planned £5bn. Decisions on variables, such as the number of submarines, could push the cost up to £6bn, writes Bridget Bloom.  
Studies in the U.S. and UK will not be completed for some months, Defence Minister John Nott is understood to have told a private meeting of the Commons Defence Committee.

**Surprise Belfast visit by Thatcher**  
Mrs. Thatcher made an unannounced visit to Belfast last night to address a meeting of politicians, employers and trade unionists. But the trade unionists did not attend because they said there was no indication of change in economic policies. The Rev. Ian Paisley was away leading a Unionist rally.

**Oil spill ruling**  
The master of the Amoco Cadiz, wrecked off the Brittany coast in 1978 causing the world's worst oil pollution disaster, is to get back his licence, Page 8

**Soames sticks**  
Lord Soames said the Government's 7 per cent pay offer to civil servants is final. Back Page; feature, Page 18; electricity workers, Page 9

**Edward Heath III**  
Former Prime Minister Edward Heath cancelled all engagements for two months to undergo undisclosed medical treatment.

**March 'goes on'**  
An anti-seal hunt demonstration planned for Monday will go ahead despite a ban on all London marches until the end of March, the organiser said.

**Mother found**  
The mother of a two-year-old girl found on the steps of Folkestone police station was found unconscious after an all night police search.

**Snub to royals**  
Forty-eight of the ruling Labour group of 70 on Manchester City Council signed a petition to stop any council gift for the royal wedding.

**Sea chase**  
Customs men boarded a tug in the Channel after she was fired on by a French warship. Packages suspected of containing drugs were thrown overboard.

**Award winner**  
Financial Times features and leader writer Anatole Kaletsky was named Specialist Writer of the Year in the British Press Awards. Awards list, Page 8

**Furs protest**  
The Animal Liberation Front claimed responsibility for blood-red paint daubed on shops selling furs in London and Leeds.

**Cod stakes**  
A French ship landed 26,000 stone of fish worth £79,146 at Fleetwood - the port's most valuable catch ever and enough to make 51m fish fingers.

**Pandemonium**  
London Zoo's giant panda Chichu was heavily sedated for his flight to Washington to be mated with Ling-Ling because of TV and newspaper excitement at the airport.

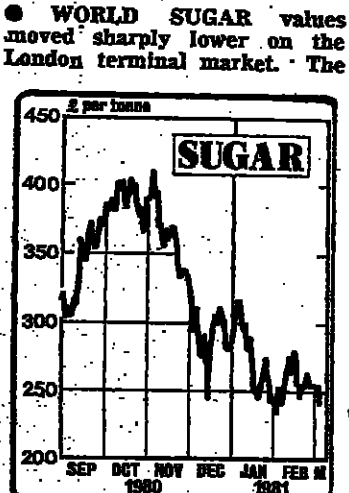
**Briefly...**  
Three Royal Marine bands will disappear to save money.  
Two gunmen killed a police commissioner in Bilbao.

**BUSINESS**  
**Equities off 3.8; sugar slides**  
EQUITIES eased late on the power workers' rejection of their pay offer. The FT 30-share index closed 3.8 lower at 486.2. Page 36

GILTS were slightly easier. The Government Securities Index finished 0.95 off at 68.61. Page 36

WALL STREET was down 3.41 at 968.93 near the close. Page 29

WORLD SUGAR values moved sharply lower on the London terminal market. The



daily price for raw sugar was cut by 113 to \$242 a tonne. Page 35

GOLD fell \$1 to \$483.5. Page 28

DOLLAR finished easier at DM 2.1359 (DM 2.1375) and SWF 1.3445 (SWF 1.3470). But it rose slightly to \$208.59 (Y208.66). Its trade-weighted index increased from 108.6 to 109.1. Page 28

STERLING added 52 points to close at \$2.2040. It was steady against most other major currencies, but rose to FF 11.0930 (FF 11.0590). Its trade-weighted index advanced to 99.0 (98.7). Page 28

POWER WORKERS rejected an offer estimated at just under 11 per cent. Page 9

TGWU gave authority for industrial action to prevent closure of Peugeot-Citroen's Linwood plant. Page 9

FLIXBOROUGH chemical plant, rebuilt at a cost of £25m after an explosion in 1974, is facing closure. Back Page

FOREIGN SECURITIES purchases by UK investors increased sharply last year as a result of the strong pound and abolition of exchange controls. Back Page

COMPANY LIQUIDITY showed a marked improvement in the final quarter of last year, with a more pronounced advance for non-manufacturing companies.

PERU plans to repay in full the \$360m it owes banks instead of seeking a repackaging of a large part into a medium-term credit as originally intended. Page 25

COMPANIES

FORD MOTOR of U.S. borrowed more than \$1.2bn from the British and several thousand European banks represented by the Euro Travellers Cheques Group and Eurocard, and to repay about \$800m debts. Page 25

DAIMLER-BENZ, the West German motor manufacturer, is paying \$225m (£102m) for the manufacturing interests of Consolidated Freightways of California. Back Page

EUROPEAN FERRIES bid for Sealink UK and the proposed merger of Hoverlloyd and British Rail Hovercraft have been referred to the Monopolies and Mergers Commission. Back Page

BARCLAYS BANK reported 1980 pre-tax profits down from £529.4m to £523.5m, but the dividend is raised 20 per cent. Page 20; Lex, Back Page

## Polish authorities harden attitude against dissidents

BY CHRISTOPHER BOBINSKI IN WARSAW

SIGNS OF new hard-line policies which threaten to disrupt the three-week-old ceasefire between the Polish authorities and the Solidarity trade union emerged yesterday when Mr. Jacek Kuron, a well-known Polish dissident and influential union adviser, was detained for six hours.

He was taken to the prosecutor's office and charged with "publicly defaming the Polish nation, the Polish People's Republic, the state system and its highest organs."

He is to report to his local police station in Warsaw twice a week and was told that from now on he will be under police supervision.

Action against Mr. Kuron came as the Polish Communist Party expelled a prominent dissident, Mr. Zbigniew Ivanov. He is one of the leaders of a new movement pressing for democratic reforms inside the party.

Another sign that the party hard-liners, encouraged by the stern Soviet attitude, are gaining the upper hand, was the exclusion of any reference to the rights of Polish farmers to form a trade union in the draft of a new union law published yesterday.

The clamp-down came on the morning after the return of the Polish party delegation from talks in Moscow with Soviet leaders.

A communiqué published after the meeting indicated that the two sides agreed that Mr. Stanislaw Kania, the Polish Party leader, should crack down on what the Soviets see as "chaos and anarchy" in Poland and act against the danger of "reaction and imperialism."

The Solidarity praesidium, an 11-man steering group which meets in Gdansk twice a week, reacted to the news of Mr. Kuron's detention by ordering an extraordinary meeting of the union's national committee in Warsaw on Saturday.

The charge brought against Mr. Kuron carries a possible sentence of between six months and eight years. Many charges, including anti-state activities, have been brought against him since 1976.

In that year Mr. Kuron helped to found KOR, a human rights group devoted to helping workers persecuted after strikes and demonstrations against food price rises.

Meanwhile, Mr. Lech Walesa, the Solidarity leader, spent yesterday in Nowy Saz in southern Poland waiting for a Government commission which failed to turn up for talks on allegations of corruption brought by the union against local officials.

In Lodz, 120 kilometres west of Warsaw, the local union branch has announced a strike alert over the allegedly unfair dismissal of five of its members at a hospital supervised by the Interior Ministry. The branch will decide whether to take strike action on Saturday.

In Bielsko Biala, Solidarity yesterday demanded the dismissal of Mr. Richard Dzopak, the manager of a factory which produces Fiat 126 cars.

Workers in Siedlce, east of Warsaw, are also threatening strike action, Reuter reports.

Solidarity said workers would paste the town with posters and hang out the national flag to protest at the continued detention of seven right-wing dissidents.

U.S. intelligence has confirmed that the Soviet Union plans to begin large-scale military troop manoeuvring in and around Poland later this month, Reuter adds.

Party trouble, Page 2  
Editorial comment, Page 18

## Western loans of £4.9bn sought

By Peter Montagnon, Euromarkets Correspondent

POLAND disclosed yesterday that it is seeking \$10.9bn (£4.9bn) in loans from the West this year, of which about \$3.4bn will take the form of new export credits guaranteed by Western governments.

The country has not disclosed how much it took from the West in 1980, but last summer it said borrowing needs for the whole of last year amounted to \$7.7bn.

Pending an agreement on the 1981 credits, Poland is asking Western banks to provide \$1bn in short-term bridging finance in addition to the unspecified amounts of short-term money already being supplied by Western governments.

Polish officials also told a meeting of Western bank creditors in London yesterday that the country has received \$1.1bn in medium and long-term aid from the Soviet Union since January.

A substantial portion of this, believed to be about \$600m, takes the form of an indefinite credit on which no interest is being charged, making this sum effectively a grant, although this description is not being applied officially.

The bulk of Poland's 1981 requirements will, however, be met by re-scheduling credits maturing this year so that repayment can be deferred.

Yesterday's meeting of about 70 leading banks was asked to refinance about \$3.1bn of debt falling due this year. Also publicly revealed for the first time was a request to Western governments to reschedule \$4.4bn in official debt.

Poland hopes to defer payment of the official debt which basically takes the form of export credits, for 10 years with some capital starting to be repaid after a grace period of five years.

The untied financial credits would be rescheduled over eight to 10 years with a grace period of four to five years.

Initial reaction of Western bankers attending the meeting was muted. Their willingness to reschedule this year's maturities will be heavily dependent on an assessment of the viability in the current political climate of the economic stability programme.

Continued on Back Page  
Euromarkets, Page 25

## CBI calls for £6bn public spending boost

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

THE Confederation of British Industry yesterday launched a new campaign to change the direction of the Government's economic policies with demands for a £6bn increase in public spending during the next four years.

It also paved the way for a significant change in its own policies by calling for the development of a more positive industrial strategy in which "sunrise industries" would be picked out for special attention.

These proposals were presented in a new policy document called "The Will to Win - Britain Must Mean Business." The CBI published it just five days before Tuesday's Budget in order to increase political pressure on the Government.

But CBI leaders are unlikely to find many of their proposals in the Budget and may even be disappointed by the limited measures included to cut either energy costs or the national insurance surcharge.

This will then pose a difficult political problem for Sir Terence Beckett, CBI director general and other CBI leaders, who will have to balance their members' traditional support for the Government with growing alarm about the decline of industry.

The document has been drafted with the intention of shocking the Government, company managements and trade unions into action. At the same time, the CBI has been intentionally modest in its estimates of what its plans would achieve.

While warning that unemployment will top 3m by the middle of 1982 and approach 3.5m in 1985, if Government policies and company practices are not changed, the CBI suggests that its proposed reforms would bring the total down to a little below the present 2.4m by 1985.

"We are all in this mess together and we all have certain things to do to put it right," said Sir Terence yesterday as he launched the document which includes more than 70 proposals for Government and industry.

He denied that the CBI was launching an attack on the Government with its proposals aimed at "reducing unemployment, increasing investment, and returning the British economy to prosperity by the second half of the 1980s."

The document was welcomed last night by the new Council for Social Democracy - a major contribution to getting the industrial debate back on the right lines.

The National Federation of Building Trades Employers also supported the proposals, but Aims of Industry, the right-wing ginger group, said they were "recipe for inflation unless preceded by massive cuts in Government spending and a 'no lame ducks' policy."

The proposal to increase Government spending is intended to: provide pump-priming capital projects, especially construction and transport schemes; to take 500,000 people off the unemployment register through early retirement and youth opportunity schemes; and to increase aid to industry for research, development and leasing of high technology developments.

The CBI proposes extra Government spending amounting to £1.5bn above present plans in the current year, rising to £6bn extra in 1984, by which time the Government would have had to face a total bill for £15bn. The CBI denies that this is inflationary and says the TUC's demands for an immediate £6bn injection into the economy are of a totally different magnitude.

The idea of picking "sunrise industries" - another name for "winners" - is only floated tentatively because of possible opposition from CBI members.

But Sir Terence showed his own strong personal preference for such a positive policy yesterday. He described the idea as "a rational basis for making choices" about industry and added: "Those who say one shouldn't take a more positive attitude are really saying that Japan Inc. will rule the world - in no way do we accept that."

He envisages a council of businessmen and union leaders set up along with a secretariat which would be entirely independent of the Government. It could publish reports on what sectors should be backed by industry and Government. Oil exploration, aerospace, electronics, biotechnology, and telecommunications were the sort of industries he would expect to be picked out by the body which he likened to the Government's industrial development advisory board.

Details, Page 6; Men and Matters, Page 18

## Monetary policy attacked by MPs

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE DESIGN and conduct of the Government's medium-term financial strategy have been strongly criticised by an all-party committee of MPs. The strategy was "not soundly based" and the monetary and public sector borrowing targets for the last year were "over-ambitious," it said.

The Treasury and Civil Service Committee of the Commons, chaired by Mr. Edward du Cann, the Conservative MP for Taunton, questions the theory and practice of monetary policy which the Government believes is central to the quest of inflation.

The 100-page report casts doubts on the major plank of the Government's approach. This is obviously embarrassing for Sir Geoffrey Howe, the Chancellor, particularly as the report, signed by leading Tory backbenchers, is published just before Tuesday's Budget.

There was no public reaction yesterday from the Treasury but it is clear that senior policy-makers believe the report is unfair, confused, misunderstands the medium-term strategy, and fails to offer any alternative.

The report has been prepared after a year's inquiry involving the submission of a vast quantity of evidence. The result is, in effect, a text book on monetary policy.

The tone of the report is highly sceptical about official claims, but it makes relatively few proposals about possible improvements.

Members of the committee yesterday stressed the need for flexibility. The report, in particular, welcomes the move away from sterling M3, the broadly defined money supply, as the sole monetary indicator.

To some extent this call for flexibility is already being reflected in adjustments of the Government's approach to sterling and interest rates.

The main controversy concerns the committee's criticisms of the design of the strategy and its doubts about the general impact of monetary policy.

In particular, the committee is not convinced that there is a direct causal relationship between the growth in the money supply and inflation. This is the key tenet of "monetarism."

The report also questions whether monetary policy can affect inflation without resulting in a large loss of output.

In detail, the committee questions the emphasis placed on public sector borrowing and argues that there are risks attached to such a subordination of fiscal policy to monetary targets.

Looking at the record over the past year, the committee says it is clear from the evidence that there has been no true "monetarist experiment."

This is because the Government has not used its policy instruments to the fullest extent; the upward pressure on interest rates last year was moderated and public sector borrowing was not cut to the level which was said to be consistent with its monetary target.

Details, Page 8; Parliament, Page 10; Editorial Comment, Page 18

## International credit venture deal

BY MICHAEL LAFFERTY AND ALAN FRIEDMAN IN MONTE CARLO

AN UNPRECEDENTED realignment in international retail banking payment systems was announced here last night. It involves an agreement in principle by leading U.S. and European banks on a joint venture in "travellers' cheques and plastic payment cards such as credit cards, debit cards and "travel and entertainment" cards for wealthy people.

The deal was agreed by Mastercard, the U.S.-based international payment cards organisation, and several thousand European banks represented by the Euro Travellers Cheques Group and Eurocard, and travel and entertainment organisation.

A new worldwide traveller's cheque will be launched within a year, based substantially on the UK Thomas Cook operation which the European banks have bought for about £14m. The cheque will probably carry the emblems of the European banks and Thomas Cook and the Mastercard symbol.

A new worldwide travel and entertainment (T&E) card will also be launched, based on the Eurocard.

The deal also brings in to some extent the Eurocheque scheme which was the first of the European payment systems to be launched and is especially popular on the Continent.

In the last year or so, an increasing number of the world's major banks have decided to expand their retail banking operations in the 1980s. The struggle for international market share is a key element in achieving this.

Yesterday's alliance includes all the leading commercial banks in West Germany as well as the Credit Agricole and the Credit Agricole group of savings banks in France.

In the UK the Midland Bank will be the main issuer of the new cheques which will be among the world's top three cheque systems. Midland will also probably become the first UK issuer of the Eurocard.

NatWest owns the UK franchise of Diner's Club, recently acquired by the New York-based Citibank. As a result, NatWest may also be forced to join Eurocard.

Barclays Bank, which issues Visa credit cards and travellers' cheques, is close to a decision on whether to enter the UK T and E card market - probably with a new Visa card.

Lloyds Bank has recently signed a deal with American Express, the world's largest T and E card issuer. Yesterday's realignment represents a threat to American Express, whose T and E card and traveller's cheques could be squeezed between two mammoth payment system groups - the Euro/Mastercard alliance and Visa.

The agreement was described last night by Dr. Eckart Van Hooven, the Deutsche Bank architect of all the European payment systems, as "the best possible outcome" of a strategy which the European banks have been seeking to achieve for several years. Dr. Van Hooven said agreement had been made possible as a result of Mastercard's acceptance of "the principles of independence and equality which we feel are necessary to preserve our autonomy."

Mr. Russell Hogg, chief executive of Mastercard, said he too was very pleased with the deal.

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**CHIEF PRICE CHANGES YESTERDAY**  
(Prices in pence unless otherwise indicated)

RISES	FALLS
Baker Elec. 35 + 10	Malakoff 185 + 5
Bakers' House Strs. 140 + 12	151 + 12
Crouch (D.) 163 + 10	Berisford (S. & W.) 162 - 9
Currys 243 + 11	Bibby (J.) 272 - 12
Davy Corp. 152 + 6	Campar 46 - 54
Hall (M.) 138 + 8	GIL & Dufour 188 - 7
Heath (C. E.) 227 + 8	139 - 4
Hunting Assoc. 227 + 8	Highland Dist. 91 - 6
Kode Int. 269 + 4	Reardon Smith A. 162 - 16
Ransomes Sims 108 + 4	Ryan Hotels 13 - 2
Roberts Alford 62 + 6	Sovereign Oil 415 - 15
Roberts Int. 62 + 6	CRA 214 - 4
Sanders 268 + 23	Cons. Gold Fields 420 - 5
Smiths Inds. 304 + 7	Gencor 775 - 25
Textured Jersey 38 + 6	Gold Mines Kalgie 310 - 10
Tomatin 102 + 8	Impala Platinum 143 - 28
Willis Faber 307 + 10	Mariveau 143 - 28
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\*For latest Share Index phone 01-246 8028



## EUROPEAN NEWS

## Polish party expels campaigner for change

By Christopher Bobinski in Warsaw

THE POLISH Communist party leadership has signalled its readiness to crack down on pressure for democratic change inside the party by expelling Mr. Zbigniew Ivanov, one of the movement's leaders. Trybuna Ludu, the party newspaper, said yesterday that the party central control commission has upheld last November's decision by local party authorities in Torun to expel Mr. Ivanov for his activities.

Despite his expulsion, however, there is still a chance that his supporters may elect him as a delegate to the annual party congress due later this year.

Unofficial estimates suggest that, given the current mood, up to 20 per cent of the delegates could be chosen independently of the central leadership's control if the congress were held soon. The party authorities are preparing a campaign of individual interviews with members as an attempt to identify and intimidate dissenters. There is also a move supported by Mr. Stefan Olszowski, a noted hardliner, to delay the congress until after the summer. Reformers have been pressing for a congress as soon as possible and party organisations in Gdansk, for example, want it held by May 15.

The hardliners are also in favour of bringing to a close the grassroots-inspired campaign against corrupt party officials. Mr. Ivanov, a 32-year-old engineer from the Towarnia works in Torun, led the strike there last summer and subsequently was elected head of the factory's party organisation. Since then, he has been active in organising a consultative committee of grassroots party organisations independent of the local party authorities. The movement aims for more control over officials by rank-and-file members and has spread to

large factories and at least seven towns like Poznan and Gdansk. Mr. Ivanov's party cell has refused to recognise he is no longer a party member and the rank-and-file movement in Torun is expected to continue to treat him as such. The final decision to expel him came this week as the Polish party delegation, led by Mr. Stanislaw Kania, was holding talks in Moscow with Soviet leaders. The tenor of the subsequent communiqué suggests that Moscow has made it clear it will tolerate no more liberalism inside the Polish

party and no further concessions towards Solidarity, the independent union. The communiqué spoke of "anarchy and chaos" in the country and said that the Soviet Union and the other Eastern European countries would "extend the necessary help to Socialist Poland and Polish Communists radically to cure the situation." It also noted that "Polish Communists have the strength and the possibilities to reverse the course of events and liquidate the dangers which hang over the Socialist achievements of the Polish nation."

## Difficult talks expected for Poland and banks

By Peter Montagnon, EUROMARKETS CORRESPONDENT

POLAND has launched the second major part of its 1981 borrowing programme. Yesterday's request to commercial banks for a rescheduling of \$3.1bn (£1.3bn) in debt falling due this year means negotiations are taking place alongside those with Western governments which have been asked to refinance about \$4.4bn.

Few bankers were surprised by Poland's request and few doubt that agreement will eventually be possible, but it is generally acknowledged that the talks between Poland and its bank creditors will be even more complex than those involving the governments.

In part this is simply for logistical reasons. About 70 banks took part in yesterday's meeting when the request to reschedule was made. Scores more have money outstanding to Poland, and all must col-

POLAND'S 1981 FOREIGN BORROWING PROGRAMME			
FROM THE WEST		FROM THE EAST	
The funds required	\$bn	and how they will be supplied	\$bn
Current account payments deficit	3.4	New export credits	3.4
Of which: net interest payments on foreign debt	2.6	Rescheduling of credits from banks	3.1
Trade deficit	0.8	Rescheduling of official debt*	4.4
Debt repayments falling due	7.5		
TOTAL	10.9	TOTAL	10.9

\* Of which repayments due in 1981 of export credits contracted in 1980: \$0.8bn.

actively agree to any final arrangement. The criteria by which individual banks will take the decision varies from case to case. Some, especially those in countries such as Germany and Austria, whose banks have close links with their respective gov-

ernments, may come under strong political pressure to accede to Poland's request. Others, such as U.S. banks, place a much greater emphasis on their responsibility to shareholders. Some of these banks may decide that it is more prudent

banking practice to run down their exposure to the country, a move which would place an even greater burden on those who are forced to continue to lend either for political reasons or because their existing commitments are so large they dare not turn off the tap of the cash. All this means that it will be difficult for Poland to raise even the \$1bn short-term bridging finance it is seeking from the banks on a basis proportionate to their existing commitments.

There seems to be little doubt that a final agreement to reschedule will take longer than Poland assumes. It cannot in any case come before governments take their own decision to reschedule, and Poland's hopes for a simultaneous agreement were described as optimistic by the banking community yesterday.

The meeting has, however, cleared the air. The banks are

in the process of forming a steering committee which will take the negotiations further. It is also clear that Poland recognises it cannot ask the banks for new medium term money. Requests for new funds in 1981 are going entirely to governments and all the banks will have to do is defer repayment of loans already disbursed.

Poland puts its total debt to the West at the end of 1980 at \$23bn. About 40 per cent of this was in dollars, 20 per cent in D-Marks, 20 per cent in Swiss Francs and 20 per cent in other currencies.

Something over 40 per cent of the total represents debt officially guaranteed by Western government usually at subsidised rates of interest.

For this reason, Poland is paying an average rate of interest of 11.5 per cent on its foreign debt and has escaped the worst effects of last year's steep rise in Eurodollar interest rates.

## Brussels lowers growth rate prediction

By Giles Merritt in Brussels

THE BLEAK economic forecasts for 1981 produced by the Brussels Commission towards the end of last year have been somberly revised.

According to a document passed to member states, the European Commission's prediction of a 0.6 per cent growth rate in the Community this year has been changed to minus 0.6 per cent.

The British economy, not surprisingly, features prominently among the more slashing revisions made by the Brussels economic analysts in their update. The UK's declining gross national product (GNP) had originally been slated to drop by 0.6 per cent, but is instead expected to repeat the 2 per cent reduction of 1980.

The Commission calculations also show that the unemployment projections made last autumn prove to have been overly optimistic. The Community's average joblessness rate for this year has been re-set at 7.4 per cent, as against the 6.8 per cent outlined in its 1980 annual economic report. For the UK, the original 8.5 per cent unemployment rate cited for 1981 has been increased to 9.8 per cent.

The latest EEC economic review, which is due to be discussed by member governments this month, emphasises that the third quarter of this year will be the earliest point for any upturn in economic activity, which is six months later than originally expected.

It anticipates that for the 12 months beginning with the second quarter of this year, the Community will achieve a positive growth rate of about 2 per cent.

AP adds: The Commission yesterday proposed to lend Spain 100m European currency units (ECUs) a year until it joins the Community, to ease its adaptation to the market.

The Commission added a political comment, saying it "reaffirmed its will to move rapidly to integration of the young Spanish democracy in the European Community."

## Leak at French uranium plant 'only minor'

By Robert Mairner in Paris

A LEAK of uranium hexafluoride from a defective valve at the Eurodif uranium enrichment plant at Tricastin in the Rhone Valley was described as "minor" by the management yesterday.

The valve was immediately isolated and its repair did not stop production at the plant. Any contamination that might have taken place was restricted to the chamber in which the incident occurred and did not affect staff at the plant, the management said.

The incident was the second of its kind at the Tricastin plant within the past two months. An explosion occurred in one of the factory annexes on January 13, though the management denied claims by the local unions that several people were subjected to dangerous doses of radioactivity.

The Eurodif leak followed an announcement that one of the reactors in a gas graphite nuclear power station at Saint-Laurent-des-Francis, in central France, had been closed for about three weeks following the discovery of a faulty computer mechanism.

## Dutch Minister sees big EEC farm price rise

By John Wyles in The Hague

EEC AGRICULTURE Ministers are set to adopt farm price rises higher than the 7.2 per cent proposed by the European Commission and also to reject, or water down, its suggestions for reducing over-production.

This authoritative forecast, which is bound to alarm the Commission was given here yesterday by Mr. Gerrit Braks, the Dutch Farm Minister, who is currently chairman of the Community's Council of Agriculture Ministers.

His prediction was supported by reports from Paris where Mr. Pierre Méhaignerie, the French Minister, said a 12 per cent increase in the prices guaranteed to farmers for their produce would be a "good level."

Mr. Braks' judgment was based on informal talks with his colleagues and the Ministers' initial discussion last week of the Commission's price and policy proposals.

It means that the growth in spending on agriculture over a full year would almost certainly be higher than the 10 per cent budgeted by the Commission, while consumer food prices would be bound to rise by more than 2.5 per cent.

If, in addition, Ministers change the balance of the Commission's package by rejecting some of the most wide-ranging economy measures it has ever proposed, then the Commission may be forced to consider withdrawing its proposals and risk precipitating a full-blown crisis with the Council of Ministers.

But the Commission never expects all its proposals to be adopted and much depends on the extent to which Ministers tamper with the basic elements. Mr. Braks signalled yesterday that the Dutch Government was not looking for any major changes and, although some of the price increases would be higher, he thought an overall double-digit rise "would be dangerous."

Equally important is the fate of the Commission's economy proposals. It wants heavy taxes on surplus milk production and also proposes to remove, or reduce, price guarantees for a range of other commodities if production rises too far.



Mr. Braks: support from Paris.

Mr. Braks did not think such an approach to cutting cereals production would survive ministerial opposition and he was not optimistic about its chances in other sectors.

Nevertheless, the Dutch Minister was sanguine about the future outlook for the common agricultural policy.

There was more elbow room than expected within the EEC's budget ceiling—current Commission estimates suggest a margin of £1bn—and the CAP was being much better managed. With world food prices rising, and therefore the cost of EEC export subsidies declining, he thought the CAP's share of the Community budget could fall from around 70 per cent at the moment to below 60 per cent over the next two to three years.

He argued that this would reduce pressures for a radical restructuring of the EEC budget in negotiations which begin later this year.

Among other things, his view tends to support the view that outside the UK there is no great political demand in the Community for drastic surgery that would swiftly release more EEC funds for spending in non-farm sectors.

## Netherlands approves two sites for landing LPG

By Charles Batchelor in Amsterdam

THE DUTCH Government has approved two sites for the landing of Liquefied Petroleum Gas (LPG), reversing an earlier decision limiting landing to only one terminal.

Approval has been given for a new joint British Petroleum/Shell terminal at Rotterdam, and for an existing facility owned by Eurogas at Flushing.

The Government originally decided that for safety reasons, LPG could only be landed in Rotterdam's Europort, where sophisticated radar and other equipment reduced the risk of an explosion to a minimum. The Economics Ministry, however, favoured the development of more than one terminal.

BP and Shell plan to spend £150m (£57m) on a terminal with initial capacity of 2m tonnes a year, rising to 4m or 5m tonnes. They intend to build a new harbour for tankers up to 75,000 cu metres capacity and onshore storage tanks with 150,000 cu metres capacity.

Eurogas Terminals, which is jointly owned by the Van Ommen shipping group and

Thyssen-Bornemisze, the industrial holding company, operates an 18,000 cu metre capacity terminal at Flushing.

Plans to expand capacity to 300,000 cu metres have been trimmed because of environmental objections and a decline in demand for LPG. Only a further 10,000 cu metres of extra capacity is now planned.

The Flushing terminal is reached by the Westerschelde, a busy estuary carrying much traffic to the Belgian port of Antwerp.

Terminal operators will be required to deliver LPG to their customers by pipeline, though they will be able to use LPG barges initially until the pipeline is built, the Government has decided.

The Netherlands expects demand for LPG as a replacement for naphtha as a chemicals feedstock and for use as a car fuel, to increase over the next few years. By designing approved terminal sites, it hopes to limit the risks involved in transporting and unloading LPG.

## Key industry expects output to fall by 4%

By Kevin Done in Frankfurt

WEST GERMANY'S mechanical engineering industry, the single most important industrial sector yesterday issued a stark warning that production could fall by at least 4 per cent this year.

As the country's largest industrial employer, with a workforce of some 1.1m and sales last year of DM 121.5bn (£26bn), the sector is deeply concerned that sharply rising interest rates in West Germany are beginning to squeeze the life out of the economy by weakening industry's ability to maintain or increase its capital spending.

Investment in capital goods was one of the main factors underpinning economic growth in West Germany last year, but this too is now being hit by the gathering recession.

The level of new orders for mechanical engineering companies in November-January was in real terms 5 per cent below the corresponding period 12 months earlier.

In January alone, the value of new orders fell, measured in real terms by 11 per cent compared with a year earlier, with domestic orders down by 15 per cent and foreign orders down by 7 per cent.

Deepening the gloom gathering over the West German economy, the lower activity in mechanical engineering meant that 44,000 workers in the sector were on short-time by the middle of February, up from 34,000 in December. The industry warned yesterday that the number could double by the summer.

As the country's biggest exporter—foreign sales totalled DM63.1bn last year compared with imports of DM 22.4bn—the mechanical engineering sector is pessimistic, too, about West Germany's chances of reducing its large current account deficit.

Herr-Tyil Necke, president of the industry federation, said it would be wrong to expect the weaker D-Mark to give a significant boost to exports because the most important customer countries were also suffering from falling economic activity which was cutting their imports of capital equipment.

He strongly attacked the Government for failing to act to secure confidence in the country's economic future. This was one of the most important factors working to undermine the value of the D-Mark.

## Farmers' hopes for union fade

By Our Warsaw Correspondent

HOPES THAT the Polish authorities will recognise the right of the country's 3.5m private farmers to their own trade union faded yesterday when a draft of the new union law was published.

Until last December the draft law, prepared jointly by the Government and the Independent unions, like Solidarity, stated that Poland's smallholders had trade union rights. But, at official insistence, this reference was dropped and the two sides agreed to differ. The authorities now say they are opening the question for "public discussion."

This opens the way for a protest campaign by Solidarity, which is committed to the issue, but leaves little hope that the Government will concede the point.

Parliament is due to examine a law on rural self-government today. This, too, contains no reference to trade unions but only to "farmers' circles," which are under official control and which the authorities hope farmers will see as representing their interests.

Representatives of Rural Solidarity, the independent farmers' union which claims more than 500,000 supporters, are due to meet in Poznan on Sunday to discuss further moves.

Under new rules for passports, which take effect in April, Poles will receive a passport valid for three years allowing them to travel in all countries of the world, the newspaper Tydzien Wlasny said yesterday, according to AP. Only a brief application will be required.

## HINTS OF GROWING SOVIET IMPATIENCE

## Assault begins on country's new freedoms

By David Satter in Moscow



Mr. Kania: meeting with Soviet leader.

YESTERDAY'S DISTURBING developments in Poland, coming immediately after a Polish-Soviet summit meeting which promised that "reaction" would meet a "resolute rebuff," indicate that the long-awaited effort is under way to whittle away the country's new found freedom.

Observers are now weighing every Soviet official statement for signs of a readiness to invade Poland.

During the Soviet party congress, which ended this week, Kremlin leaders intensified the psychological pressure on Poland's independent trade unions.

Mr. Leonid Brezhnev, the Soviet President, said in his keynote address to the con-

gress, that the pillars of the Socialist state in Poland were not in jeopardy and promised that it would not be abandoned in "its hour of need." Significantly, however, he omitted any expression of confidence that Polish leadership could solve the crisis.

A few days later, Mr. Stanislaw Kania, the Polish party leader, told the congress that they could handle the present crisis but he depicted the situation in pessimistic terms.

The Polish Communist party had "the will and the strength" to prevent "counter-revolution" in Poland but was very grateful to the Soviet people for "their understanding and confidence that we will be able to solve our problems."

The atmosphere of increasing tension was completed with the summit meeting between Mr. Brezhnev and Mr. Kania at which the two men reaffirmed the Brezhnev doctrine. According to this, Socialist states have the right to intervene where Socialism is threatened.

Throughout the Polish crisis, Soviet public commentaries have assumed a life of their own as an instrument of pressure able to influence events inside Poland from afar. Hints of growing Soviet impatience may some day presage a final invasion but, for the moment, they appear to be intended as the necessary background to an attempt by the Polish party to win back some of its lost ground.

The Polish Communist party had "the will and the strength" to prevent "counter-revolution" in Poland but was very grateful to the Soviet people for "their understanding and confidence that we will be able to solve our problems."

The dancer said he decided to defect because of what he felt was the humiliating position of artists in the Soviet Union who were forced to endure personal

## Dancer denies Izvestia account of defection

By Our Moscow Correspondent

A FORMER Bolshoi Ballet dancer, Mr. Yuri Stepanov, who defected to the U.S. last year but returned voluntarily to the Soviet Union, yesterday denied a report in Izvestia, the Soviet government newspaper, which quoted him as saying that U.S. officials tried to recruit him as a spy.

Mr. Stepanov said the Izvestia description of his defection was a falsified account based on information taken from lengthy interrogations of him after his return by the KGB security police.

He said he made only a few references to his case in a half-

hour meeting with two Izvestia correspondents, and he denied telling them that he returned to the Soviet Union out of homesickness and a sense of disgust with life in the U.S.

He returned because he feared reprisals against his family if he stayed abroad, the dancer said. He denied saying, as Izvestia reported, "I hoped my country would forgive me."

Mr. Stepanov said he wanted to explain the circumstances of his defection because he was angered and depressed by the long account of his "repentance," which appeared without his permission in Izvestia last

April. That article claimed that he had denounced as intelligence agents Americans who helped him in the West.

The Soviet Press periodically publishes "confessions" and pleas for "forgiveness" by dissidents who recant their views. But Mr. Stepanov's statement was the first known case of the subject of such an article publicly denying the remarks attributed to him in the official Press.

The dancer said he decided to defect because of what he felt was the humiliating position of artists in the Soviet Union who were forced to endure personal

Economic pressures are threatening two cherished principles, writes Jonathan Carr

## Trade and interest rates: Bonn changes tack

WHAT IS the West German Government up to? First Herr Hans Mattheofer, the Finance Minister, urges international interest rate disarmament, although inflation is still high in the countries he would like to take this action, particularly the U.S. Then Count Otto Lambsdorff, his Economics Ministry colleague, warns that Bonn might be forced to curb imports of state-subsidised steel from other European Community countries.

It is not surprising if many people wonder if the West Germans are starting to abandon two of their most cherished principles, whose virtues they have underlined to other states for years. Those are, that the war on recession and unemployment can be won only by defeating inflation, and that trade protectionism is liable to turn disastrously against those who practice it.

One U.S. official plaintively asked his West German counterpart the other day just what Bonn expects from America. A year ago, the West Germans

were encouraging the U.S. fight against inflation, and said they saw the Federal Reserve's support for high interest rates as a key element. Now Bonn was complaining that U.S. rates were intolerably high. Where was the logic in this, the American asked?

There are two main answers, one constantly and publicly emphasised, the other rarely stressed on grounds that it would tend to create alarm. The first, conventional point is that the West German current-account deficit almost tripled last year and that high U.S. interest rates make the financing of that deficit harder by attracting funds away from Deutsche Marks into dollars.

## Imports boost

This in turn weakens the West German currency, boosts the import bill and increases the danger of imported inflation. There is clearly much in this reasoning, although it is not so long since the Bundesbank (the Central Bank) was complaining that it was hard to keep domestic money supply and inflation under control because the dollar was weak and needed Central Bank intervention support.

The second and broader point is that the Western world may be entering a far more serious

economic recession, marked simultaneously by high inflation, high interest rates and massive unemployment, than the one which followed the first oil crisis.

It is agreed that in principle high interest rates must eventually force down inflation. But can the Western democracies sustain the political and social strains in the meantime? It is agreed that a tight money policy in itself is highly desirable. But what if the patient is strangled?

This amounts to a plea for moderation, greeted with irony by some of those who used to be told by the West Germans that if you gave inflation an inch it would take a yard. But behind the plea lies an implicit warning. The West Germans fully agree they have a serious domestic unemployment problem, but it is less serious than in several partner countries. They note that key interest rates are high by traditional West German standards but low by international ones. (That at least applies to the nominal rates, and it is those at which the market is gauging.) They say they would deplore imposition of capital, tourism or any other controls, which are against their whole economic philosophy.

Nonetheless, the argument

runs that if there really has to be an interest rate/exchange rate/economic stability competition in the Western world, then West Germany has more scope for manoeuvre than most of its partners and rivals.

For example, it would certainly hurt economically and politically if the Bundesbank were to drive up discount and Lombard rates by a few more percentage points (although Bonn could partly shelter behind the argument that conservative forces were at work in the independent Central Bank, over which it has limited influence). But it would hurt still more in partner countries where interest rates are already very high but would have to rise still further to match the West Germans.

## Wearing thin

It is clear that Bonn would hate to see this, but it is also plain that its patience is starting to wear thin. As on interest rates, so on steel. There is a strong tactical element in Count Lambsdorff's warning about a curb on steel imports from other Community countries. It is partly using it as a stick to encourage the Community to move more quickly on reorganisation and rationalisation of the steel market.

But it would be wrong to dismiss it all as an empty threat. The West Germans feel they are not simply the biggest but in many respects the most efficient Community steel producer. They say they have gained this position largely (not exclusively) through the efforts of the mainly private companies involved, not through state aid.

They insist that for years other Community Governments have been subsidising their steel industries, in clear violation of the treaty establishing the European Coal and Steel Community. Bonn will not be drawn into the big subsidies business, partly on ideological grounds, partly because it does not have the available cash. That leaves two alternatives.

Either other Community members stop subsidising, albeit over a transitional period, or Bonn starts to bar subsidised steel imports with which West German producers cannot compete.

The West Germans would infinitely prefer the first course, but if that were to fail the pressures to take the second would be strong indeed. West Germany long ago found a political voice in international affairs to match their economic strength. That voice is now gaining an abrasive edge as economic pressures mount.

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مكتبات الصحف



## Bani Sadr leads attack on Iran revolutionaries

BY TERRY POVEY IN TEHRAN

THOUSANDS of supporters of Mr. Abolhasan Bani Sadr, the Iranian President, yesterday obeyed his orders to attack a group of fundamentalists trying to disrupt a rally he was addressing in Tehran.

The rally was called to mark the anniversary of the death of former Prime Minister Mohammad Mossadegh, a major nationalist figure. The dominant Islamic Republican Party led by Ayatollah Mohammad Reza Khatami, has many times attacked nationalism as a source of support for the President.

Some 300 or 400 fanatical adherents of Islam screamed and shouted through the President's opening remarks. After appealing for police help to no avail, Mr. Bani Sadr said to the 150,000-strong crowd: "I ask the people to deal with this themselves."

Immediately, several thousand of the crowd leaped the surrounding walls of the meeting place and battled with the fundamentalists. For up to an hour individuals were dragged through the crowd and thrown, often with blood streaming from their faces, to waiting police.

As the numbers of those arrested grew, Mr. Bani Sadr read out documents and identity cards found in their pockets.

"This one is from the Revolutionary Committee in Tehran," he said. "Here's another from the Revolutionary Guard." The crowd chanted slogans against the Islamic Republican Party. "Death to Khatami" was heard over and over again. As the rally drew to a close, Mr. Bani Sadr made an emotional appeal to the crowd.

"This is your city, these are your streets, security is in your hands, please stay calm. These people are trying to get their revenge by waiting outside the universities. If they try anything, now it's your turn to act."

The fact that Mr. Bani Sadr directly identified those arrested with his political opponents, brings relationships between them to a new low. So many of those arrested were from the revolutionary institutions, that the President's actions will be seen as a challenge to their rights to operate.

For almost two years small groups of Islamic fanatics have had a free hand in attacking meetings and demonstrations. Yesterday was the first time that they were on the receiving end. The fact that it was Mr. Bani Sadr that ordered this will not be forgotten and the coming days are bound to see an attempt to redress the balance.

## Ford is warned on black progress

By Quentin Peel in Johannesburg

THE FORD motor company in South Africa, which last year was the scene of a prolonged strike by black workers, has been praised in an independent study for its "exemplary" labour relations since then. But it has been warned that little progress has been made with real black advancement.

The study, carried out by five academics on behalf of the South African Institute of Race Relations, urges the company to introduce positive discrimination in favour of black workers, to help overcome their inferior education.

Although the recommendations are highly controversial in South African terms, and could provoke a backlash from white workers, Mr. Fred Ferreira, Industrial Relations Director of Ford, said the company was likely to accept them all.

But the report was criticised by the two major black trade unions at Ford, who claimed the company was still "too paternalistic" in its attitude, and failed to negotiate on all relevant issues.

The study is the second to be carried out at Ford by the same team of researchers, and is far less critical than the original report. But it warns between members of management who believe in implementing the Sullivan principles—the code of racial labour practices adopted by most U.S. multinationals in South Africa—and those who regard them as a nuisance.

While the study praises Ford for taking "major steps" to implement equal pay for equal work, and in desegregating work facilities, it says the company has made little progress in promoting blacks to management positions—partly because of circumstances beyond its control.

Also, the number of Africans and Coloured workers in skilled jobs on the factory floor has increased only slowly—from 4 per cent to 5.4 per cent for Africans, and from 12 to 13 per cent for Coloured workers.

The report says the attitudes of white middle managers and supervisors are a major stumbling block to black advancement. Training for such jobs, it adds, should include race relations training.

Extra training facilities should be provided for young blacks.

The report praises Ford for recognising two black unions, one officially registered and one unregistered, rather than seeking to favour one body.

But union reaction has been more cautious. Mr. Freddie Sani, general secretary of the National Union of Motor Assembly and Rubber Workers, criticised the report for judging Ford by the yardstick of the Sullivan Principles.

## The resources boom is bringing Canberra problems, writes Colin Chapman in Sydney

### Storm gathers over the aluminium smelters

AUSTRALIA'S multi-million pound venture into aluminium smelting, which the Government and Opposition see as the foundation for restructuring Australian industry, is heading into trouble on two counts. A storm of protest is gathering from environmental groups, but more seriously the Australian Treasury is challenging the state governments' wisdom in offering electricity to multinational aluminium producers which is not only well below marginal cost but is being sold in deals which will strain Australia's resources.

Today in Canberra, Mr. John Stone, guru of the hard-line monetarist policies pursued (successfully) by Mr. Malcolm Fraser's Government, is to present a submission to the Senate which will highlight Treasury worries about the resources boom.

Nearly £3bn has been allocated for expanding the aluminium industry in the next four years, in a frenzy of



Mr. Neville Wran: his promises of cheap power brought the multinationals to the Hunter Valley.



Under criticism from the Treasury, and amid hints that loan approval for some of the capital works for new power stations might be withheld, the New South Wales Government tried to renegotiate the electricity contract with Alumax, reportedly seeking a price of 1.8 cents a kilowatt hour. Alumax promptly indicated it would re-examine its plans to build the smelter.

Meanwhile, the New South Wales Government is having second thoughts about trying to win higher power prices. As one of its supporters, Mr. Eric Fitzgibbon, the Labor mayor of Cessnock, a few miles from where the smelter would be sited, put it: "It means jobs, and if it is a question of subsidising power and providing jobs I know what I think is right."

The Treasury is also angry because most states have withheld from it details of their power contracts with the aluminium producers. It is urging Mr. Fraser to insist, at coming talks with the state premiers, that power should be priced at economic levels.

The aluminium companies keep their counsel, but seem far more concerned about the possibility of escalating power

prices than a flurry of protests from environmentalists, even though one group has gone so far as to raise the conservation issue in the U.S. courts.

The 3300m Pechiney smelter at Tomago is passing through the planning inquiry stage relatively quietly, but 10 miles away, the planned £50m expansion by Alcan at Kurri Kurri has hit difficulties since the com-

pany conceded that fluoride emissions at the existing plant have been greater than expected.

This has added to the alarm of the Hunter Valley wine growers about the Alumax proposal which, if it goes ahead, will be at Lochinvar, only four miles from some of the areas producing wines which have won prizes across the world.

Although it is established that fluoride damages neither the grapes nor the plant through the soil, fluoride fallout affects photosynthesis, eventually stunting growth.

The wine growers, however, have not yet resorted to the tactics of the Conservation Council of West Australia, which has brought an action in the Pittsburgh District Court in Pennsylvania against Alcoa and Reynolds Metals, seeking an injunction to prevent them from mining bauxite in the state's Jarrah Forests. Apart from the injunction, the conservationists also want the U.S. Federal Court to stop the flow of capital from the companies to Australia.

The Conservation Council has launched a public appeal for the court costs estimated at about \$50,000, for the first case in American legal history to involve a foreign-based environmental group.

Both the Federal Government and the Western Australian Government say the court has no legal jurisdiction on what happens in Australia. But it remains to be seen how the aluminium producers will act if the case against them, due to be heard this month, is successful on their home ground.

## Philippines opposition rallies to Aquino

BY EMILY TAGAGA IN MANILA

MR. BENIGNO AQUINO, the Filipino political leader in exile in the U.S., who has come to symbolise opposition to President Ferdinand Marcos, yesterday became a rallying point for opposition parties in the Philippines, following his decision to return from exile to challenge the President in elections due in three months' time.

Leaders of the United Democratic Opposition (UNIDO)—an umbrella organisation of various opposition groups—have disclosed that they will give full backing to Mr. Aquino's candidacy.

Mr. Lorenzo Tanada, a UNIDO leader, said Mr. Aquino was prepared to return to prison in Manila—he was sentenced to death by a military tribunal in 1977 on charges of murder, subversion and illegal possession of firearms—and will campaign for the Presidency from his cell.

Mr. Aquino left prison in May last year when President Marcos allowed him to go to the U.S. for heart surgery. He promised not to conduct any political campaign while abroad, and to return immediately on recovery.

The decision to support Mr. Aquino could be very important for UNIDO, and may help overcome the many divisions that

separate member-groups on major issues. Mr. Aquino will be both a rallying point and a source of strength and stature for the opposition.

UNIDO has no illusion that its campaign will gain any victory. Its resources and manpower are dwarfed by President Marcos's widespread and well-funded machinery. Mr. Gerardo Roxas, UNIDO's co-chairman, said: "We know we will lose. Marcos will see to it that he will win."

There are, moreover, constraints on Mr. Aquino's candidacy. The Philippine constitution will by the date of the election, probably require that the President should be at least 50 years old at the day of his election. Mr. Aquino, who is only 48, would be automatically disqualified from the race.

The age requirement has been the subject of negotiations between Mr. Aquino's group and President Marcos. Mr. Tanada, representing Mr. Aquino in talks with the President, has urged him to lower the age requirement to 40 years.

If Mr. Aquino is barred from running, the opposition has said it will boycott the election. President Marcos cannot savour the prospect of running uncontested.

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## French strategy set to combat threat from Japan

BY TERRY DODSWORTH IN PARIS

THE FRENCH Government made clear its determination to defend the country's key industrial sectors against Japanese imports, in a detailed statement of its trading relationship with Japan.

The statement, described as "firm but forward looking," is aimed at setting a framework for responding to the mutual export drive in France and Europe, which began to hit French companies seriously last year.

The objective, it says, is "to attain a balanced situation responding to the mutual interest of the two countries." But the Government has made it clear that this "balanced" approach will, on no account, be allowed to threaten those sectors where it is working to develop and diversify French industry.

Although these areas were not identified, the statement undoubtedly refers to the high technology industries which the Government is currently planning to back with public finance. These embrace electronics, offshore technology, the bio-industries, robotics, energy-saving equipment and office information systems.

In addition, the French have made a special case of the car industry, where an administra-

tive dictat imposed a 3 per cent limit on Japanese sales four years ago, along with colour television sets on which a quota of 88,000 units has been imposed to help the Thomson group in its plans to develop a pan-European industry.

France only began to take the international Japanese trading threat seriously about a year ago. But since then, it has reacted extremely vigorously, appointing a former ambassador to Tokyo, M. Francois Missoffe, to go into the problem in depth, while seeking to rally European opinion, particularly over the future of the car industry.

The French Department of Industry recently collaborated in a joint report with Germany on the trading situation, and the French point of view will not be fed into an EEC committee looking at the possibility of concerted action.

At the same time, France is aiming to develop its exports to Japan. When expressing the hope that the Japanese authorities will "create the right conditions to open up their domestic market," the French Government is to establish an industrial unit in Tokyo to collect information on the Japanese economy and industry.

## Reagan Administration split on Japan car import curbs

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON

A CLEAR DIVISION has emerged in the Reagan Administration over whether or not to negotiate or impose restrictions on Japanese car imports.

The split appears to be on classical lines, with the economists in the Government arguing that such curbs are unwise and inflationary, and the cabinet secretaries whose bailiwicks are most affected maintaining they are politically advisable and helpful to the struggling U.S. car industry.

On Wednesday the dispute surfaced in public. Mr. Bill Brock, the Special Trade

Representative, said that import restrictions might be acceptable, though the Administration remained committed to free trade principles, he said. "There are times when you have to take some steps backward in order to go forward."

He was supported later in the day by Mr. Malcolm Baldrige, the Secretary of Commerce, who said the U.S. car industry "needs some running room to take care of the present situation."

Mr. Drew Lewis, the Transportation Secretary, who is currently preparing a report

for President Reagan on the question of car imports and aid to the domestic industry, is also understood to favour some curbs, as is Mr. Raymond Donovan, at the Labour Department.

Using rhetoric similar to that espoused by the President, Mr. Weidenbaum decried the "steady stream of concessions to special interest groups who are oblivious of the harm done to the American consumer."

On the basis of announced policies so far, the Weidenbaum school, with support from the Treasury and the budget office, seems to have the upper hand

"For too long, we have

after all. In his economic package last month, President Reagan proposed decimating — from \$2.7bn to \$350m — the trade adjustment assistance programme designed to help workers displaced by import competition.

The divisions are likely to get a further airing next week when the International Trade Sub-committee of the Senate Finance Committee opens hearings on a Bill that would limit Japanese car imports to 1.6m a year for the next three years.

Mr. Brock said the Administration believed this Bill took the wrong approach since it

would tie the Government's hands in bilateral trade negotiations with the Japanese.

Japanese car imports last year amounted to 1.5m units, and imports have continued to do well in the opening months of this year. In February, for example, they captured 29 per cent of the domestic market, with Japanese companies commanding the lion's share.

Although domestically-produced car sales rose at the end of February, largely because of substantial dealer discounts and company rebates, over the full month imports rose by 4.4 per cent while U.S. sales of domestic models fell by 4.6 per cent.

## Tokyo takes steps to resolve its vehicle export difficulties with U.S.

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

JAPAN'S plan to solve its car export problems with the U.S. through formal Government-to-Government negotiations took shape yesterday with the announcement that Dr. Saburo Okita, the Government's Special Trade Negotiator, would be in charge of talks starting within two weeks.

In the final stages of negotiations—assuming that the government's provisional schedule is adhered to—Dr. Okita will hand over to Mr. Rokusuke Tanaka, Minister of International Trade and Industry. Mr. Tanaka will also have the responsibility for persuading the Japanese motor industry to accept any

agreement arrived at with the U.S. The division of labour between Dr. Okita and Mr. Tanaka was decided last night at a meeting presided over by Prime Minister Zenko Suzuki. Before the meeting both MITI and the Ministry of Foreign Affairs had been insisting on their exclusive right to conduct the negotiations.

Dr. Okita's position as Special Trade Representative places him under the authority of the Foreign Ministry.

Before embarking on formal negotiations with the U.S., Japan hopes to obtain a clearer idea of the Reagan Administration's thinking on the problem. This should be

come available before the end of this month with the publication of a report on car import problems being prepared by a committee chaired by Mr. Drew Lewis, the U.S. Transport Secretary.

The Japanese are assuming that the Lewis report will provide a starting point for negotiations. If the report fails to indicate any need for discussion at a Government-to-Government level MITI will, presumably, continue its present practice of issuing "forecasts" on a quarterly basis of its car exports to the U.S.

Japan's anxiety to tackle the car export issue through formal discussions with the U.S. derives partly from the

desire of Prime Minister Suzuki to avoid a "linkage" between cars and defence during his May summit with President Reagan.

Another motive for the Government's apparent haste could be the fear that the car problem will become even more difficult to settle. MITI officials, in particular, appear to believe that the bankruptcy of Chrysler Corporation could seriously weaken Japan's bargaining position.

In planning the strategy for the talks in Washington, Japanese officials are assuming that there could be a "trade-off" between the type

of measures used to restrain exports and the number of cars that the U.S. may be willing to admit.

A legally enforced system of restraint allowing, for example, 1.7m passenger cars to be shipped to the U.S. in 1981 would be preferable, as Japan sees it, to a system of non-legal export "guidelines" which allowed for the shipment of only 1.6m vehicles.

Japan exported 1.82m passenger cars to the U.S. in 1980 but this figure is not expected to be equalled this year.

Mr. Tanaka (right) ... key role in talks.



## India under pressure to cut import bill

BY K. K. SHARMA IN NEW DELHI

THE INDIAN Government is under increasing pressure to cut the high import bill — estimated at \$6.3bn in 1980-81 — which is fast eroding foreign exchange reserves.

Its decisions are being closely watched by foreign companies which have substantially enlarged sales to India recently as a result of the Government's more liberal import policy.

The first step towards restraint was the imposition of an across-the-board duty of 5 per cent on all imports except edible oil and petroleum products announced by Mr. R. Venkataraman, the Finance Minister. This was the main revenue raising measure taken by him in his annual budget presented to Parliament last weekend.

The object, apart from raising tax revenues, was to discourage imports by making them costly. The only item on which a higher import duty of 15 per cent was

imposed is newsprint because the foreign exchange cost on this has been rising rapidly.

But the rise in import duties will not be sufficient to close the deficit in the balance of payments on current account which is estimated at Rs 20bn (\$1.1bn) in 1980-81. It is expected that foreign exchange reserves will be drawn down by \$300m as a result. This would have been higher but for credits last year from the International Monetary Fund of \$450m.

The new import policy for 1981-82 will be announced on April 1 and hopes are that it will not be necessary to cut imports of essential capital and intermediate goods and raw materials since these are needed to maintain the tempo of industrialisation and modernisation of plant. This is considered necessary to increase production and keep Indian industry competitive.

## UK imports of textiles fall by 7%

By Rhys David

IMPORTS of textiles and clothing into the UK fell by about 7 per cent in weight last year but, with British mills producing 20 per cent less, overall import penetration increased again.

The U.S. managed to increase exports to the UK by 20 per cent over 1979 and 111 per cent over 1978, to 81,000 tonnes. Imports from the EEC fell by 6 per cent to 271,000 tonnes, and the low cost producers saw their tonnage drop by 15 per cent to 228,000 tonnes.

Exports by the UK textile industry held up reasonably well over the year, falling by only 5 per cent in tonnage, while in clothing, a modest 3 per cent increase was achieved. In the final quarter, however, there were signs that a sharp fall-off had set in with exports down 20 per cent including a 9 per cent drop in clothing.

The statistics — compiled by the British Textile Confederation — show that the biggest volume reductions in imports occurred in yarns and fabrics which fell back by about 20 per cent largely as a result of the decline in activity in the clothing industry.

## Krupp wins £8.1m contracts for desalination

By Roger Boyes in Bonn

THE WEST GERMAN Krupp Group has won DM 40m (£8.1m) worth of contracts for the supply of desalination plants to Abu Dhabi and Libya, the latest in a series of major orders booked from oil-producing Arab countries.

A DM 20m contract with Abu Dhabi is for a floating desalination work — effectively a barge that can be moored off the coastline and capable of purifying about 2.5m litres of water daily.

It is the first such order to be won by a German company. The remaining DM 21m worth of orders are for stationary desalination plants to supplement the water supply at Mersa el Brega where a large petrochemical complex is being built.

Last month the group announced that it is to lead a consortium to build an electro-steel works in Libya at a cost of DM 1.5bn and it is also supplying processes to be used in another large Libyan steel project. Other orders have recently been received by Krupp subsidiaries from Oman.

## TDA urged to go ahead with Airbus orders

BY RICHARD C. HANSON IN TOKYO

EUROPEAN diplomats are attempting to bring pressure on the Japanese Government to prevent the smallest of Japan's domestic airlines TOA Domestic Airlines (TDA), from backing out of a large order for European Airbus.

TDA has informed Airbus Industrie that it will be forced to delay the delivery of three Airbus, scheduled for 1982, by two years, and that it would like to cancel orders for three more aircraft due to be received from 1983.

Earlier this week, TDA put into service the first of three Airbus it has already taken delivery of. It claims, however, that restrictions on expanding its route system will make additional Airbus unprofitable to

operate in Japan for the time being.

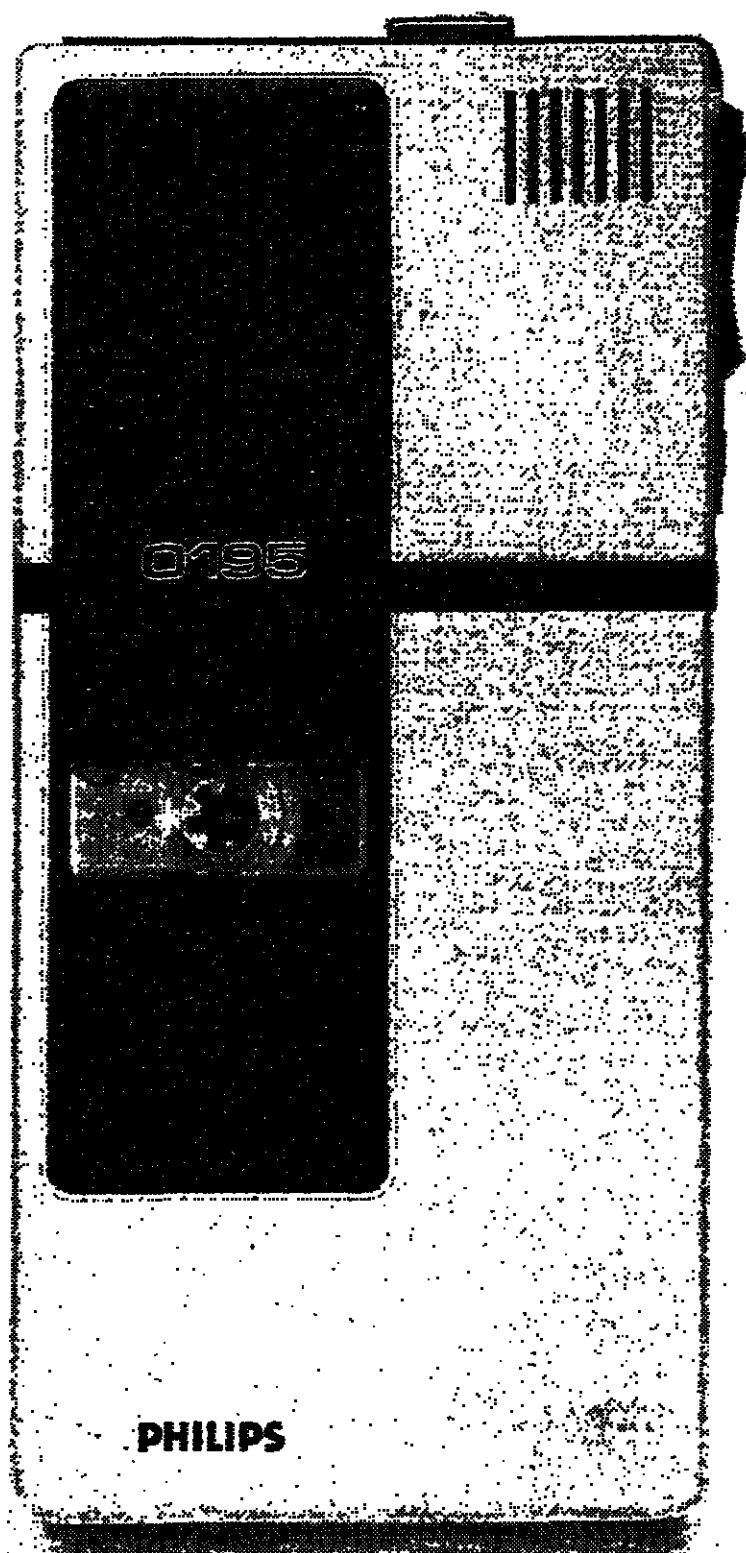
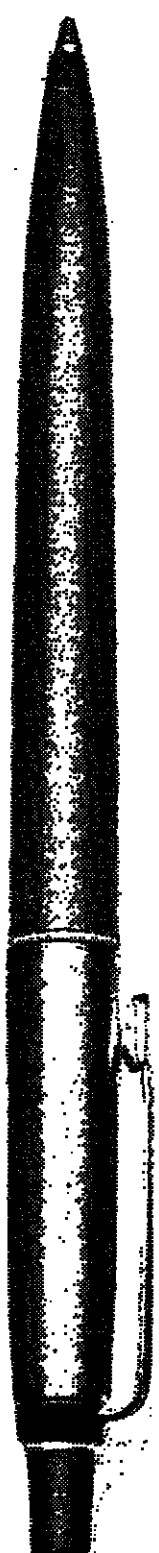
The Airbus problem came into public view this week after TDA told an Airbus Industrie vice-president, in Tokyo for the opening ceremonies, of its intentions.

But the EEC has been quietly pressing the Japanese Government on the potentially volatile issue since the start of the year, including a reference to it at the high-level consultations on EEC-Japan trade held last month.

The diplomatic offensive was stepped up this week when representatives from the West German, French, Dutch, British and the EEC in Tokyo paid urgent visits to the various Government ministries concerned.

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UK NEWS

Commercial vehicles at all time monthly low

COMMERCIAL VEHICLE production in Britain in February reached the lowest monthly level for more than 30 years, the Department of Industry reports today.

The seasonally adjusted output of commercial vehicles in February was 17,200, down even from the very low 18,700 in January.

"There has not been such a low monthly total since the late 1940s," said the Department.

The February figure compares with an output of 43,600 for the same month last year when commercial vehicle sales were still booming. It therefore represents a drop of more than 60 per cent in one year.

None of Britain's commercial vehicle plants have been working at anything like normal levels this year; job losses are widespread and one company, of its two truck plants.

Seddon Atkinson, is closing one of its truck plants. The Department's figures show that in contrast car output picked up a little in February to 76,000 on a seasonally-adjusted basis from the 68,000 in January and the bottom of the trough, 57,000 in December.

However, the total was 26 per cent below the 103,000 for February last year, reflecting the buoyant market conditions at that time.

Public hearing on air fare rises

THE Air Transport Users' Committee, watchdog for consumer interests in air travel, has objected to plans by a number of UK airlines to raise domestic air fares from April 1. The Civil Aviation Authority is to hold a public hearing into the applications in London on March 18 and 19, possibly extending into March 20.

Objections to the proposed rises, which will range up to about 15 per cent, have also come from the Northern Ireland Tourist Board, Belfast City Council, Ulster Tourist Development Association, and the National Consumer Council.

Investment-seeking body for Scotland

A NEW investment-seeking body for Scotland, designed to streamline the present arrangements for attracting companies from abroad, was announced yesterday by the Government. It will be called Locate in Scotland, and will bring together staff from the Scottish Development Agency and the Scottish Economic Planning Department, whose roles have often overlapped in the past. Its first director will be Mr. Dick Burns, 57, who is now an assistant secretary in the Scottish Office in Glasgow.

Trident TV change fails IBA approval

A QUESTION mark has appeared over Trident Television's proposals to meet Independent Broadcasting Authority conditions for the retention of TV franchises by Trident subsidiaries, Yorkshire Television and Tees Television. Trident proposed last week to shed control of the two companies to meet IBA demands. A full meeting of the authority has, however, failed to accept the proposals. More informal talks are expected over the next few days.

N. Ireland CBI to meet Atkins

THE NORTHERN Ireland council of the Confederation of British Industry is to meet Mr. Humphrey Atkins, Northern Ireland Secretary, to discuss how the CBI's strategy can help the province pull out of the recession.

W. Midlands sees end to recession

THE RECESSION in industry has at last bottomed out, according to the West Midlands region of the Confederation of British Industry. Mr. Chris Walliker, the chairman, reported yesterday that most firms thought the decline in orders had stopped. A period of "relative stability" could now be expected, but any improvement in business was unlikely before at least the end of the year.

Oil production estimates lowered

BY RAY DAFTER, ENERGY EDITOR

NORTH SEA oil production over the next few years is likely to be about 10 per cent lower than was forecast last summer, according to latest Government estimates.

The drop in expected production rates—the latest in a series of such revisions—reflects delays in field development projects, accidents and unforeseen problems with a number of offshore reservoirs.

Mr. David Howell, Energy Secretary, told the Commons yesterday that it was not expected that this year's output would rise above 80m to 90m tonnes, some 5m to 10m tonnes less than the Energy Department's estimate in June last year. During the mid-1970s the Department was forecasting that this year's production level could be between 125m and 160m tonnes.

The revised estimates show that on average UK offshore oil production over the next four

LATEST FORECAST OF NORTH SEA OIL PRODUCTION (UK SECTOR)		
Million Tonnes (1980 estimates)		
1981	80-95	85-105
1982	82-110	90-120
1983	85-115	95-130
1984	90-120	95-135

HOW 1981 OUTPUT ESTIMATES SHRANK

Made in:		
1975	125-160	
1976	100-120	
1977	100-120	
1978	95-115	
1979	85-105	
1980	80-95	

Source: Dept. of Energy

years will be 8 to 11 per cent below the levels forecast last year.

This will have a major impact on industry and Government oil revenues. The 7.5m tonnes reduction in the mid-range esti-

mates for this year's production is worth about £975m at current oil prices, for instance.

The Government's views about UK energy balances will also be changed, although with even the lower level of oil production the UK should have more than enough domestic crude to meet its needs for at least a decade and probably well into the next century.

Last year UK oil production and consumption levels were roughly in balance; 80.5m tonnes were produced and 80.5m tonnes of oil products were used. Annual domestic oil consumption is not expected to rise above 85m-90m tonnes over the next few years.

Mr. Howell is now looking at ways of preventing substantial surplus production capacity occurring in the 1980s. He told the Commons that the new estimates made no allowance for future decisions on the rate of depletion from particular fields.

He has said in the past that he wants to "flatten the hump" of the possible 1980's production profile in order to maintain self-sufficiency for a longer period.

The figures given by Mr. Howell yesterday indicate that the hump will be flatter than previously forecast. However, there is still a good deal of uncertainty, as reflected by the range of production levels given for each year.

The Government's estimates are somewhat lower than projections published recently by some stockbrokers. Hoare Govett, for instance, forecasts that production levels will be: 1981—89m tonnes; 1982—102m tonnes; 1983—113m tonnes; 1984—122m tonnes; 1985—118m tonnes. Wood Mackenzie reckons that the annual production levels of crude oil and natural gas liquids will be: 1981—89m tonnes; 1982—118m tonnes; 1983—124m tonnes; 1984—133m tonnes.

Sinclair launches new personal computer costing only £70

BY JASON CRISP

A NEW PERSONAL computer costing £70 was launched yesterday by Mr. Clive Sinclair, inventor of the first hand-held electronic calculator and the first pocket TV. The computer, called the ZX81, is smaller, more powerful and more sophisticated than his own best selling ZX80.

The new micro computer, which will become available by mail order within the next two weeks, is to be made by Timex, the U.S. watch company, in Dundee.

Last month, Mr. Sinclair announced that Timex would be manufacturing a miniature flat screen television for his company. The flat screen television will not be available until next year and will cost £50.

Mr. Sinclair launched the ZX80 computer a year ago and production has been built up to 10,000 units a month of which 70 per cent are exported. The new ZX81 will be produced at a rate of 10,000 a month. Mr. Sinclair said he expected production would rise to 30,000 a month within a year.

Sinclair Research claims to be selling more micro-computers in Britain than the next three popular brands—which are all more expensive and more powerful—put together. Mr. Sinclair also announced that he was launching

ing a small printout in the summer which will cost about £50. He claims it rivals printers costing £300.

Production of the ZX80 will continue for another four or five months, mainly for sale overseas. Sales in the U.S. are about to exceed domestic sales, he said. The ZX81 will at first be restricted to the UK market. The new computer, which costs £50 in kit form, weighs 12 oz and is roughly 6 ins square and 1.5 ins thick. It does not have its own screen, but can be plugged into the aerial socket of a television set.

For £20, owners of the existing Sinclair Research ZX80 computer can buy a plug-in memory micro-chip which will make it almost as powerful as the new version. Anyone who ordered the ZX80 in the last two weeks will be supplied with the new model. Mr. Sinclair is also selling computer programs on cassette.

The lower price and reduced size have been achieved by replacing 18 of the microchips used in the ZX80 with one custom-built chip made in Britain by Ferranti.

Mr. Sinclair has strongly criticised the BBC's decision to sell a micro-computer built by the UK-based Acorn computer company for £200. He claims to have offered the corporation a product with the same

capability for £110. The BBC is to run a television series early next year which will teach people how to use computers.

Systeme, the Leeds-based manufacturer of mini-computers, in which the National Enterprise Board has a 29.5 per cent stake, was valued at £18m yesterday following a major change in shareholding by other investors. The NEB first invested in the company three years ago when Systeme was valued at £2m.

The Music Hire Group sold its 36.1 per cent stake in Systeme for £6.5m to Edinburgh-based investment managers Ivory and Sims, buying on behalf of clients. On Wednesday, the NEB made its biggest single profit on investment when it sold a £50,000 equity stake for £806,000.

A city consortium has bought a 32 per cent stake in Telem, a small manufacturer of video computers based in Manchester, for £125,000. The consortium is headed by Lloyds Bank Investment Management Division and the investment is to enable the company to expand.

There is a rapidly growing interest in investing in micro-computer companies. Earlier this week, the NEB invested £265,000 in another company, Pison, which will make micro-computers for the education market.

Sudden rush of merger referrals

By David Churchill, Consumer Affairs Correspondent

THE MONOPOLIES and Mergers Commission is about to embark on one of its busiest-ever periods of investigations.

The decision by the Secretary for Trade yesterday to refer the proposed mergers of European Ferries and Sealink, and Hovorly and British Rail Hoverslows brings to four the total of merger investigations under way.

Last week the commission was asked to investigate the proposed merger of Lomho and House of Fraser, and earlier this week the bid by the Enserch Corporation for the Davy Corporation was also referred.

The commission is under increasing pressure for two reasons. First, all the merger referrals have come within a short space of time. Secondly, the commission has been asked in the case of the two investigations referred yesterday to complete its deliberations more quickly than the usual six-month period.

The only merger investigation which has been completed but not yet published by the Department of Trade is S. W. Bedford's bid for the British Sugar Corporation. This is expected to be published shortly.

The commission may also be asked to carry out an investigation into Lomho's proposed takeover of The Observer newspaper. The Secretary for Trade still has to decide whether to block the usually automatic referral to the commission.

Apart from the commission's programme of merger investigations, it is also studying a considerable number of other subjects. It is still investigating the Severn-Trent water authority under the new powers granted by the Competition Act and it has just completed a six-month probe into the Central Electricity Generating Board.

The Office of Fair Trading also decided last week to refer T. Raleigh Industries to the commission for the first probe into anti-competitive practices by a single company under the new Competition Act.

The referral, however, cannot formally be made for at least four weeks to enable the company involved to make representation to the OFT.

The commission has also just completed an examination of trading practices known as "false time forwarding" and "tie-in sales" and its report is likely to be published shortly.

Another imminent report is into the commission's examination of the discounts given by manufacturers to large retailers. The commission also has five full-scale monopoly investigations under way. These are into roadside advertising, the supply of roof tiles, ready-mixed concrete, cinemas and the car spares industry.

It is staffed by a chairman, three deputy chairmen, and 20 other part-time members, as well as a permanent establishment of more than 90.

Wide-ranging reforms urged in CBI document

A £1.5bn-a-year increase in government expenditure coupled with wide-ranging reforms of industrial policy and management practices, forms the core of the Confederation of British Industry's new policy document published yesterday.

Called The Will to Win, Britain must mean business, the document sets out the CBI's strategy for reducing unemployment, increasing investment, and "returning the British economy to prosperity" by the middle of this decade.

The document, which is to be discussed by CBI members before becoming policy later this year, examines Britain's economic and industrial problems. It then maps out new policies for the Government, management and trade unions, and includes over 70 recommendations for change (the main 50 of which are set out below).

They include increased government expenditure on capital projects and unemployment introduction of a form of youth national service, cuts in government revenue expenditure (see table), and the development of a more active national industrial policy. This would involve the creation of a new industrial centre, to examine potential business winners—sunrise industries, as they are known in Japan.

A considerable number of recommendations are also directed at CBI member companies which are also encouraged to buy more products in

EVENTUAL ANNUAL COST TO GOVERNMENT OF PROPOSALS	
Millions in 1984-85 at 1981-82 prices	
Item	£m
Total abolition of National Insurance Surcharge	2.0
Total abolition of heavy fuel oil duty	2.5
Reduction of capital taxation	5.0
Help for small businesses	2.5
Increased spending on industrial policies	7.5
Reduced public capital expenditure	1.5
Measures to alleviate unemployment	7.5
LESS: Cuts in Government current expenditure	7.0
Sale of public assets	3.0
Total annual cost of detailed proposals	3.5

recently in "constructive intervention," the CBI says there are three alternatives for using North Sea oil revenues.

The first, which is the CBI's existing policy, would use the revenues to cut taxes, Government borrowing, and interest rates. The second option would be to "take some part of the income and for Government to direct it towards specific purposes."

The third, which the CBI's leaders favour, is a mixture of the two.

"If we adopted the third course, a central feature would be that Government support should underwrite not override, market choices. Analysis and prescription should come from business—and a response which is positive and constructive from Government."

"The prospects and particular requirements of individual sectors of business would need to be analysed if general principles are to be turned into effective action."

"This analysis would be based on the business priorities identified by companies and sector associations."

In some, but not all cases, Government financial support would be needed for the identified areas, says the CBI. Any recommendations for changing Government policies would be published.

"This sort of approach would be a major shift in the CBI's industrial policy. There are clear risks, as well as important potential advantages. CBI members must decide urgently whether they wish the CBI and the Government to adopt a more

positive approach to industrial intervention." The CBI also says that it has policy along the lines discussed. "grave reservations" about the Government proceeding with its planned cuts in regional aid during the next three years because of the low state of corporate profitability.

Public capital spending measures costing £1.5bn a year by 1985 are also proposed by the CBI to stimulate industry and cut unemployment. The funds would be spent on new roads, sewage and water schemes, gas pipelines, coal mines, nuclear energy, energy conservation, rail electrification and other regional communications.

In addition, there should be a £750m programme aimed at cutting unemployment by 500,000. The CBI calls for special employment programmes, improved vocational preparation for 200,000 16 and 17 year olds, early retirement arrangements for workers in their 50s, increased government social distress programmes and the encouragement of voluntary service and other youth activity.

"The document's strategy cannot succeed if Britain is increasingly divided between the 'haves' and the 'have nots,'" says the CBI.

The CBI also proposes that non-military national service should be introduced to aid the old, sick and society generally. It says that "providing opportunities for the unemployed, particularly young people, is an option well worth exploring."

FIFTY MAIN ACTION POINTS

- Competitiveness:
  - Government cost control targets must equal those of industry\*
  - Systematic attention should be given to product planning†
  - Attention must be paid to the importance of profit plans†
  - Recruitment and training capacity must be maintained in order to ensure future skill supplies†
  - Customer/supplier relations must be maintained and developed†
  - Increased UK sourcing of goods should be urgently considered†
  - Positive attitudes to new technology need to be encouraged††
  - National Insurance Surcharge should be reduced and ultimately abolished\*
  - Energy prices must not damage competitiveness\*
  - The exchange rate must be reduced by implementing CBI package\*
  - ECGD should take a longer term view of its business\*
  - Support for overseas capital projects must be co-ordinated\*
- People:
  - Closer contact between schools and industry must be developed†
  - Vocational preparation must be improved††
  - The apprenticeship system must be reformed†
  - There must be more in-service training and retraining†
  - Housing policy must be adapted to aid labour mobility\*
  - Companies should implement CBI guidelines for employee involvement†
  - Manpower requirements and policies must be subject to strategic examination and forward planning†
  - Management should encourage harmonisation of staff and manual workers employment conditions†
  - Profit sharing and share incentive schemes should be developed†
  - UK manning levels and plant utilisation must equal the best†
  - Restrictive labour practices must be eliminated†
  - There must be greater support for agreed industrial relations procedures†
  - Employees must be involved in improving efficiency†
  - Pay determination must be reformed††
  - Workforces must be helped to understand the need to restore profitability and investment†
  - Agreements should include a binding peace clause†
  - Institutionalised pay comparabilities should be scrapped\*
  - Pay settlements in 1981/82 must be lower than in 1980/81†
- Framework:
  - Political consensus on industrial policy must be sought†
  - Decisions must be made about the direction of industrial policy†
  - Methods of leasing companies to help new technology and innovation†
  - Advocates of UK withdrawal from EEC must be challenged††
  - Day-to-day decisions by nationalised industries should not be subject to interference†
  - Practical solution should be sought to the problems of the funding and financing of more capital expenditure of public enterprises\*
  - Fiscal action should be taken to help build and maintain the capital base of smaller companies†
  - There should be a commitment to a 25 per cent basic rate and 50 per cent top rate of income tax\*
  - The Green Paper on Company Taxation should be published as soon as possible†
  - Public service sector administrative economies must be made to achieve savings of at least £2bn a year by 1984/85†
  - Public sector assets must be realised to produce at least £2bn per annum up to 1985†
  - Investment in national infrastructure should be increased†
  - Minimum standards should be specified for main duties laid on local authorities by statute†
  - CBI proposals for protecting business from high cost of rates should be implemented†
  - Local business rates liaison groups should be developed and extended†
  - National borrowing should be funded more from the personal sector but avoid crowding business out†
  - Industrial Training Board costs must not be transferred to employers†
  - An economic forum should be set up††
  - Alleviating Unemployment:
    - Opportunities for vocational preparation must be improved†
    - Flexible retirement should be explored††
    - Voluntary service and non-military national service should be encouraged†

The Cornish council that rates itself a model of thrift

BY ROBIN PAULEY

Most people know where Penzance and St. Ives are; hardly anybody who doesn't live there knows of Penwith. It is, in fact, the name given under the 1974 local government reorganisation to the council which includes both towns.

However, Penwith, which stretches to Land's End, is about to become better known and the envy of other councils in England by announcing that for the second consecutive year it will reduce its rate.

So the 54,000 inhabitants of beauty spots and former smugglers' haunts such as Sennen Cove, Mousehole, Gurnard's Head and Marazion will again be asked to pay less for their district services than in 1979. As the county precept—levied through the district and collected by it for the county—will go up, the rate bills will not in fact fall, but they will be significantly lower than if the district had also raised its rate.

If the full council meeting accepts the recommendation of its resources committee next Wednesday, the new district rate will be 12.65p in the pound compared with 13.65p last year and 14.65p the year previous.

Last year's average domestic rate bill was £152.86, of which £134.09 was for the county and £18.77 Penwith. The 1981-82 bill would be £168.90, with £149.77 going to the county and £19.13 to Penwith. The council, which is controlled by independents, has benefited under the Government's new block grant system. It has also saved £300,000 through job and expenditure cuts to meet the Government's targets for savings. Its management has been restructured with the help of PA Management Consultants.

Manpower accounts for 70 per cent of councils' revenue expenditure, and staff cuts accounted for two-thirds of Penwith's savings.

Penwith, which trimmed its local rate and grant borne expenditure from £2,533m to £2,756m in 1980-81, had an estimated net debt last April of a modest £18.5m. The council owns 4,388 homes, with the highest average rent in Cornwall at £9.79 a week. About 1,150 tenants received rebates of an average £4.46 a week. Rent increases will be slightly less than £4 a week in 1981-82, the lowest in Cornwall. The council has been particularly badly hit by the Government's housing revenue account calculation in grant and subsidy allocations. The allocations have tended to penalise prudent councils which have sold homes and not indulged in

large-scale house building programmes.

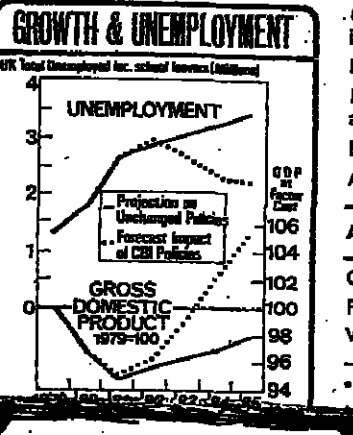
About two years ago, Penwith appointed a new chief officer, Mr. John Moore, a retired army brigadier. He has remained popular with his staff while identifying areas of excessive bureaucracy and inefficiency for tightening up.

The management consultants, working to his aid and the council's direction, confirmed his view. In spite of hostility from members, who may have felt their management abilities were being questioned, and officers whose jobs were definitely threatened, radical changes were agreed.

The principal change was to reform the six chief officers' departments into five. This eliminated the chief technical officer's department. Voluntary early retirement among chief officers opened the way for a

new and younger team of departmental heads.

Staff cuts concentrated on the internal administration rather than the outside "service" staff. The internal staff was reduced from 226 to 199 by not filling vacancies. This figure was further trimmed to 155 by not having any exclusive deputy head posts, moving the housing and environmental health departments into the main town hall at Penzance and closing the branch building in which they were previously housed.





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Even back seat passengers now get a cigar lighter. It's a small touch, maybe, but then many of life's little luxuries are.

The biggest change is to the seats. These are now trimmed in luxurious crushed velour, the material that used to be in the Granada GL, a class above.

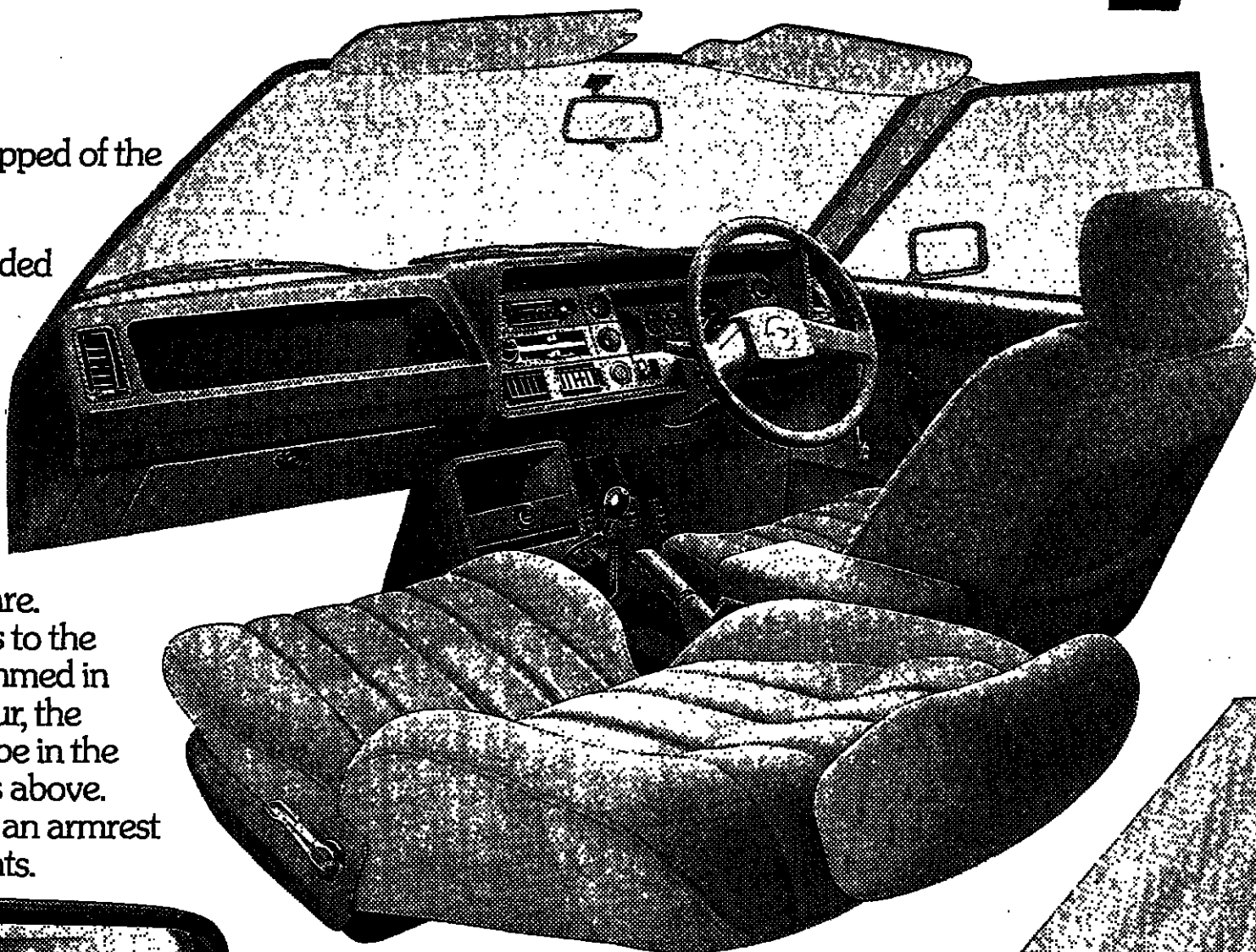
We've also added an armrest between the front seats.

It incorporates a glove box, a handy place to keep change for parking meters.

Another new feature is a remote control driver's door mirror.

In fact, the Granada is packed with little touches like these that all make life just a shade more comfortable.

Every time you drive it you'll be impressed by the thoroughness of its design. Not to mention its effortless, silent power.



The Granada 2.0 litre L still costs only £6179\*. So why not drop in to your local Ford dealers and arrange for a test drive.

While you're there you should have a look at the 'Added Value' Fiestas.

One of those would make a super little second car for a Granada owner.

The Popular only costs £2849\*!



**Here's what we've added to other Granadas without adding to their prices.**

Granada GL. Plus: Durham/velour upholstery from Ghia. From £7588\* for the new 2 litre saloon. There is also a new 2 litre estate.  
Granada Ghia. Plus: bodyside pinstripe, new Chatsworth/velour trim, rear seat head restraints in the saloon. Still from £9582\*.

\*Maximum prices as at 21st January 1981. Seat belts, car tax and VOT included. Delivery and number plates at extra cost.

**Ford gives you more.**





## UK NEWS

## Car parts quality will tip scales for Nissan

By Paul Cheswright

THE ABILITY of British component manufacturers to meet the demands of Nissan Motor will be of major importance in the company decision on whether to establish a plant in the UK, according to Mr. Nicholas Edwards, the Secretary of State for Wales.

Back in London after a visit to Japan, Mr. Edwards yesterday noted a recurring criticism of all the Japanese industrialists he met. It was that British component manufacturers have not in the past met the standards of quality required by Japanese companies.

Consideration of the components issue will be part of a feasibility study of the proposed plant. Nissan executives arrive in the UK next week to conduct this study, which is expected to take four months.

## Tough assessment

Nissan plans a £275m plant to produce 200,000 cars a year and would initially purchase 80 per cent of the parts from EEC countries, rising to 90 per cent later.

The feasibility study will involve "a tough commercial assessment of the place where they are most likely to succeed," Mr. Edwards said. The number of flat 800-acre sites in the UK capable of the quick development required by Nissan is few, he added. But there are four possible sites in Wales.

Commenting on the speculation about where Nissan would locate a plant if it decides to come to the UK, Mr. Edwards said: "I am absolutely certain the company has made no decisions and has no preferences."

There will be no pressure from the Government to influence the choice of site, he said.

## RAC wants bigger share of motor tax for roads

By John Griffiths

A PRE-BUDGET plea for more of the Government's revenue from motor taxes to be spent on repaving and improving Britain's roads has been made by Mr. Jack Williams, chairman of the Royal Automobile Club's public policy committee.

In a letter to Sir Geoffrey Howe, the Chancellor, he said motor taxes revenue during 1980 financial year would reach £7bn, but total spending on roads would be less than £1.8bn. This was "grossly inadequate."

He warned that much of the national road network was becoming "visibly dilapidated" and dangerous. It was also likely to inhibit tourism, which last year produced £300m in revenue from 1.4m visiting motorists.

Mr. Williams also argued that no additional taxes should be imposed on motorists. Transport spending was already the third largest item in family budgets, accounting for 13.9 per cent of all spending. Any measures to raise motor costs would have adverse effects on the cost of living and conflict with the vitally important objective to lower the level of inflation.

## Amoco Cadiz master given his licence back

BY WILLIAM HALL, SHIPPING CORRESPONDENT

Captain Pasquale Bardari, master of the Amoco Cadiz super tanker which was wrecked on the Brittany coast in 1978 causing the world's worst oil pollution disaster, is to be given his licence back by the Liberian authorities.

The Liberian-appointed investigators say in their final report published yesterday that nothing could have been done to save the ship after the steering gear failed — but they are extremely critical of the French authorities for failing to co-operate with the inquiry.

Few maritime disasters have had such an impact on the world at large as the wreck of the Amoco Cadiz on the Brittany coast on the stormy Thursday night of March 16, 1978.

A large part of its 220,000-ton cargo of crude oil was washed up on the Breton shores, killing wildlife and ruining the local tourist trade. Initially much play was made of the fact that it was a Liberian-flag ship with an Italian crew. The implication was that it was a badly maintained, substandard vessel hiding under a flag of convenience.

In fact the Amoco Cadiz was only four-years-old and very well maintained. Its crew was well trained and on the night of the disaster there were three men holding master's certificates on the bridge.

As the debate progressed, attention was switched on to the long delay before a general distress signal was sent out and the haggling that went on between the tugboat skipper and the captain of the Amoco Cadiz, about the terms of the salvage agreement. In addition, the captain wasted a considerable amount of time phoning

IT IS nearly three years since the Amoco Cadiz ran aground on the coast of Brittany, but the legal battle over the amount of compensation for oil pollution has only just begun.

Although France is a signatory to the International Maritime Organisation civil liability convention, which limits the

Amoco's Chicago headquarters for instructions. The question uppermost in everyone's minds was, could the disaster have been averted even after the ship had broken down?

The tale of the Amoco Cadiz reads rather like a Greek tragedy. The report concludes that once the steering gear had broken down there was nothing anyone could have done to avert the tragedy. Captain Pasquale Bardari, the unfortunate master of the ship, undoubtedly made mistakes subsequently, but after the steering gear had broken down the ship was doomed. This conclusion will not be shared by everyone that was party to the loss. In particular the French who are suing Amoco for heavy damages.

Most of the findings of the Liberian investigation, headed by Sir Gordon Wilmer, a retired Lord Justice of Appeal, were published at the time of the interim report in February 1979. The final report adds little to what is already known. It contains new evidence from the owners, Amoco, and it concludes that there was some degree of confusion about the extent of Captain Bardari's responsibility. But this confusion was not responsible for the loss of the ship.

The interim report made a number of recommendations, including a call for a full review of tanker steering gear requirements and a review of the anchoring arrangements for large tankers. (The Amoco Cadiz's anchor chains snapped when the anchors were dropped to stop the ship drifting onto the rocks.)

The final report makes some further recommendations, in-

cluding the restoration of Captain Bardari's licence. The report suggests that IMCO and classification societies should agree on a uniform system for indicating the performance characteristics of salvage vessels. It also recommends that salvage vessels' chains and tow lines should be surveyed from time to time.

However, the main recommendation in the report concerns the failure of the French authorities to co-operate with the Liberians. In particular,

the French have refused to release the records of the Government-controlled radio station at Brest. These records could show whether the French authorities were aware of the scale of the impending disaster at an early stage. If they were, it could be argued that they could have done more to prevent the disaster.

The Liberians have proposed a new and stronger IMCO resolution on international co-operation in official inquiries into maritime casualties.

In the three years since the Amoco Cadiz was lost considerable work has been done to prevent a similar disaster happening. The tug sent to aid the Amoco Cadiz was not strong enough to stop the tanker drifting onto the rocks, so the French have built two powerful tug boats which will be permanently stationed in the Channel and Western Approaches.

Countless hours have been spent reviewing ship's steering gear in the light of the accident. Regulations requiring much of the steering machinery to be duplicated have been drafted. New steering systems are virtually fail-safe and it is unlikely that a major disaster will be caused by the same

amount of damages that can be claimed. The French authorities have decided to seek redress through the U.S. courts since they believe that they will be awarded higher damages.

The Republic of France on its own behalf and on behalf of various French municipalities, private citizens and other government departments has filed various law suits in the state and federal courts of New York and Illinois. Amoco Transport et al have filed a complaint for exoneration from or limitation of liability in the U.S. District Court for the Northern District of Illinois. The law suits, alleging negligence and in some cases unseaworthiness, as the cause

of the stranding of the Amoco Cadiz, aggregate to about \$1.9bn. However, Amoco says that the claims are grossly in excess of the actual damages and are to some extent duplicated. In a footnote to its 1979 annual report Amoco says that the suits are not expected to have a material adverse effect on the company

Further investigations have been carried out on the capacity of ships' anchor systems to hold stricken super-tankers in the event of a similar emergency.

Finally, the French have ruled that ships like the Amoco Cadiz must sail much further away from their shores, although this does lead to increasing congestion in the busy offshore traffic lanes in the Channel.

As a result of the improvements stemming from the Amoco Cadiz disaster, the likelihood of another major disaster in this area of the Channel has been greatly reduced. However, giant tankers continue to sink and pollute the coastline. Since the loss of the Amoco Cadiz 11 very large crude carriers have been lost.

The reasons for the continued growth of tanker accidents are complex but largely reflect human error. Part of the problem is the changing structure of the international oil industry. An increasing amount of oil is being carried by small unknown companies which are more difficult to police than the handful of major oil companies.

In addition, the recession in the tanker industry means that operators of giant tankers have been losing money for years and have been economising on maintenance costs. The sad conclusion is that where as the loss of a giant tanker like the Amoco Cadiz happened once every five years, it is now happening several times a year.

Final and interim reports of the formal investigation into the loss of the Amoco Cadiz on March 16, 1978. Liberian Bureau of Maritime Affairs.

## MAJOR SHIPPING LOSSES

(vessels over 200,000 dwt)

Year	Vessel	Tonnage	Loss
1969	Marpassa	204,805	Explosion
1972	Golar Patricia	216,376	Explosion
1975	Berge Itira	227,554	Explosion
1976	Olympic Bravery	227,599	Ran aground
1976	Amoco Cadiz	233,690	Ran aground
1976	Andrea Patra	218,405	Explosion
1979	Atlas Titan	212,751	Fire
	Aegean Captain	210,257	Collided
	Atlantic Empress	292,666	Collided
	Berge Vanga	227,912	Explosion
	Energy Determination	321,186	Explosion
1980	Salwa	215,000	Explosion
	Maria Alejandra	224,000	Explosion
	Albahab	239,410	Explosion
	Mycene	238,889	Explosion
	Energy Concentration	212,269	Broke back

cluding the restoration of Captain Bardari's licence. The report suggests that IMCO and classification societies should agree on a uniform system for indicating the performance characteristics of salvage vessels. It also recommends that salvage vessels' chains and tow lines should be surveyed from time to time.

However, the main recommendation in the report concerns the failure of the French authorities to co-operate with the Liberians. In particular,

the French have refused to release the records of the Government-controlled radio station at Brest. These records could show whether the French authorities were aware of the scale of the impending disaster at an early stage. If they were, it could be argued that they could have done more to prevent the disaster.

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Final and interim reports of the formal investigation into the loss of the Amoco Cadiz on March 16, 1978. Liberian Bureau of Maritime Affairs.

## NCB and pit unions urge aid for coal conversion

BY MARTIN DICKSON, ENERGY CORRESPONDENT

SUGGESTIONS FOR two Government initiatives to help industry convert its boilers from expensive oil-fired fuel to cheaper coal will be put forward next week by the National Coal Board and the mining unions.

The proposals will be given to Mr. David Howell, the Energy Secretary, at the next meeting in a series of tripartite talks designed to help the NCB weather the recession and avoid pit closures.

The meetings are a direct result of last month's strike threat by miners. The NCB and unions will ask for:

- Government grants for conversion to coal-firing, along the lines of a scheme operating in France since last year. Industrialists there can claim up to 25 per cent of the capital cost of coal-fired equipment. The level of aid depends on the amount of fuel oil displaced by conversion.
- Government backing for an

EEC scheme—still in the early stage—which would provide cheap loans for Community industrialists converting to coal. It would require risk cover from the Government for the foreign currency element of the loans.

The NCB believes that if both these ideas were implemented, they would provide a strong incentive for industrialists to switch back to coal.

With the price of coal well below that of fuel oil, many companies have expressed interest in switching fuels. But because of the recession, they are holding back on capital investment in new boilers.

The NCB has been calling for Government aid for conversions for the past year. Until now, the Department of Energy has shown little or no interest in such schemes, but its attitude may have changed following the miners' threatened strike.

Energy Review, Page 14

## Ransome Hoffman to close factory

By Maurice Samuelson

A NORTHEAST factory of Ransome Hoffman Pollard, the bearings and electrical group, is to close later this year with the loss of 340 jobs.

Production at the plant will be run down in the next few months and transferred to Ferrybridge, Yorkshire.

The Northampton factory makes automotive waterpump bearings. About half its sales are in Europe.

The company said exports had become more important with the decline in the British motor industry. However, sales had been lost because the strength of sterling had made the company uncompetitive.

## Too low

Short-time working had been in operation for more than six months, and sales were now too low to sustain the factory.

NCR Manufacturing of Dundee is to make 250 employees redundant by the beginning of June. The company put the blame on the general world economy, high interest rates and the strength of the pound.

Rists, the cable manufacturer at Newcastle-under-Lyme, North Staffordshire, has made 80 workers redundant.

Clayton-Dewandre, the Lincoln power brake manufacturer, is to shed 50 jobs. The company whose 1,600 workers took pay cuts last year of up to £16 a week, said recently it would close a factory at Boultham Moor, Lincoln, employing 300.

## Current account surplus allows increase in overseas investment

BY DAVID MARSH

A SHARP rise in Britain's balance-of-payments surplus on current account in the fourth quarter last year allowed UK residents and institutions to make further large increases in overseas investment.

The Government was able to continue its programme of repaying overseas debts, while foreigners also ran down their holdings of UK gilt-edged securities.

The current-account surplus rose to a seasonally adjusted £1.89bn in the fourth quarter from £870m in the previous three months, according to Central Statistical Office figures published yesterday.

The big rise took the surplus for the whole year to a record £2.74bn, a big upward revision from the original figure given in January of £2.28bn. In 1979 Britain ran a deficit of £1.63bn. The fourth-quarter surplus

largely resulted from a doubling in the surplus on visible trade to £1.27bn from £616m in the third quarter.

The increase principally reflected a drop in imports of 4 per cent in value terms, as the UK recession encouraged further running down of stocks. There was also a small increase in the value of exports.

The surplus on invisibles also increased sharply from £254m to £616m. This was mainly because of a drop in transfer payments following the refund of part of Britain's contributions to the EEC budget.

The large current account surplus was matched by a big increase in identified capital outflows, which rose to £1.22bn from £82m in the third quarter.

Other capital movements — the balancing item in the table — registered an outflow of

£805m in the fourth quarter compared with £789m in the previous three months.

British banks increased their sterling lending overseas by a further £800m during the fourth quarter.

Portfolio investment overseas, mainly by financial institutions, like pension funds and insurance companies, rose further to an estimated £970m in the final three months from £962m in the third quarter.

Inflows into Britain through foreigners' investments in sterling deposits and money market liabilities totalled £514m in the fourth quarter, down from £728m in the third.

Foreigners ran down their holdings of UK Government stocks by £91m, while the Government and other public sector borrowers repaid foreign currency debt worth a further £241m.

BALANCE OF PAYMENTS (£m)							
	1978	1979	1980	1st qtr	2nd qtr	3rd qtr	4th qtr
Visible trade (balance)	-1,573	-3,497	+1,177	-388	-320	+616	+1,269
Invisibles (balance):							
Services	+3,426	+3,510	+3,753	+977	+941	+844	+971
Interest, profits and dividends	+693	+833	+86	+19	+19	+19	+25
Transfers	-1,839	-2,306	-2,107	-538	-644	-593	-730
Total	+2,280	+1,867	+1,560	+458	+232	+254	+616
Current balance	+707	+1,630	+2,737	+70	-88	+870	+1,885
NOT SEASONALLY ADJUSTED							
Current balance	+707	+1,630	+2,737	-368	-229	+1,150	+2,184
Investment and other capital							
Transactions	-3,518	+982	-1,490	-445	+278	-82	-1,221
Reserve item	+1,685	+2,358	-55	+1,342	+197	-789	-805
Balance for official financing	+1,126	+1,710	+1,192	+509	+246	+279	+178
Allocation of SDRs		+195	+180	+180			
OFFICIAL FINANCING							
Official reserves (drawings on, +; additions to, -)	+2,329	-1,059	-291	-457	-140	+223	+83
Other official financing	-1,203	-846	-1,081	-232	-106	-502	-241

Source: Central Statistical Office

## Worker participation up

BY MAURICE SAMUELSON

BRITISH MANAGEMENT is actively encouraging employee participation according to a survey being carried out by the British Institute of Management.

Nine-tenths of the 150 companies which have so far replied to the institute's questionnaire said they have set up a participation scheme or are in the process of doing so. The questionnaire has been sent to major companies with 1,000 employees or more.

Mr. Roy Close, the institute's director-general said the results were "immensely encouraging"

and demonstrated members' commitment to participation schemes.

More than a quarter of the companies which replied were involved in developing employee participation further. Nearly all used more than one method of employee involvement.

Employee councils, briefing meetings and employee newsletters were the most popular methods used. More than 80 per cent of the companies consulted their workforces before taking decisions, the institute said.

## Monetary policy report says medium term financial strategy is unsound

Peter Riddell examines evidence collected by the all-party Treasury and Civil Service Committee

## DIFFERENT VIEWS OF MONETARY POLICY

NEW Classical School—(Professor Patrick Minford)—see monetary policy as being quickly effective in reducing inflation, with little impact on output. This rests on the belief that prices are flexible and that expectations are formed rationally.

Milton Friedman and David Laidler—see monetary growth rate declining slowly over an extended period and hence reducing inflation more slowly with rather greater cost to output.

THE Pragmatists—(Professor James Tobin)—suggests that

the cost in loss of output from monetary policy could be very significant and therefore advocates the addition of further policies to reduce inflation, with a more flexible approach to monetary targets.

THE Anti-Monetarists—(Lord Kaldor)—deny the usefulness

of monetary policies altogether and argue that no particular monetary aggregate means much as an indicator and, in any case, the authorities do not control the supply of money. Also prices are largely cast, not demand, determined, and are inflexible.

THE Government's medium-term financial strategy has not been soundly based, either in theory or practice, the all-party Treasury and Civil Service Committee of the Commons argues in a major report on monetary policy published yesterday.

The committee, chaired by Mr. Edward de Cram, the Conservative MP for Taunton, is highly sceptical about the Government's belief that limiting the money supply must be the main pillar of policy and that there are clearly defined relationships between public sector borrowing, inflation and economic growth.

The 100-page report follows a year long inquiry which has taken oral and written evidence from the Treasury and the Bank of England and examined replies to a detailed questionnaire by 29 leading economists, central banks and other institutions throughout the world. Four accompanying volumes of evidence have been published.

The committee was assisted by a number of prominent academic and City economists though the report points out that the conclusions are "not necessarily accepted by all the advisers."

After examining the record over the past year, the committee concludes that "although the monetary target for the first year of the medium-term financial strategy (first announced in the March 1980 Budget) was significantly overshoot, there has

been no doubt about the Government's wish to reach its monetary target and it has made considerable efforts in that direction.

"However, it has not used either of its chosen policy instruments to the fullest extent possible. It is clear from the evidence that there has been no true monetarist experiment. The Government moderated upward pressure on interest rates and decided against trying to cut public sector borrowing to the level it stated was consistent with its monetary target."

"Despite this, monetary conditions have been tight, the world recession has not been a major unforeseen factor in the operation of UK monetary policy, since it was already forecast by the Treasury at the time the medium-term financial strategy was announced."

The report then looks at the main views about monetary policy, identifying four main schools (as discussed in the accompanying panel) associated with the opinions of various witnesses.

"Meeting medium-term financial strategy targets may then require either a rise in interest rates or a tightening of the fiscal stance. Either of these would tend to counterbalance the moderating effect the automatic stabilisers have on the recession."

"The committee warns that 'the factors giving strength to sterling may weaken. A rapid reversal of the exchange rate appreciation would bring its own problems, notably inflationary pressures.' The Government should keep under review methods of influencing the exchange rate."

"The practical way forward appears to be to take some account of both the money supply and the exchange rate as well as final objectives in setting the instruments of monetary policy."

Looking at the impact of monetary policy the report says that "although over the long term the money supply and the price level appear to have moved together we have not been convinced by evidence of a direct causal relationship from growth in the money supply to inflation."

The committee also concludes that in the light of experience, the view that monetary policy can work directly, through expectations, to reduce inflation without significantly affecting output is not valid. "It is unrealistic to suppose

that negotiated wages and administered prices respond rapidly and automatically to announcements about monetary policy, however credible they may be. The influence of monetary policy on wage and price inflation does not therefore appear primarily through the setting of targets or through expectations, but rather in the short term through the lowering of economic activity and the appreciation of the exchange rate."

The committee claims that on the basis of simulations on the Treasury model of the economy, "after four years a lasting fall in the rate of inflation of about 1 per cent a year can be achieved at a cumulative cost over four years equivalent to 4 per cent of a single year's Gross Domestic Product and a

year's additional unemployment for 2.5 per cent of the labour force (850,000 man years)."

The report notes there is conflicting evidence about whether a recovery of output would bring renewed inflation. "If for instance an eventual restoration in competitiveness was brought about by a fall in the exchange rate the gains in terms of lower inflation brought by its initial rise may not be lasting. There are those who see this kind of mechanism working to such an extent that they fear that return to high levels of employment will see inflation returning to its initial level, with the recession having achieved no lasting purpose."

Discussing the control of the money supply, the committee says: "An alternative to present methods of control might be to

move towards control of the monetary base. Depending on how this was implemented, it might succeed in affecting the money supply either by causing banking business to move elsewhere (a problem of a kind which has led the authorities to eschew the use of direct controls), or it might operate by allowing large fluctuations in interest rates including at least temporary rises to levels at present judged unacceptable.

"What is clear is that little is at the moment known about the possible effects that a change to monetary base control may have on the conduct of monetary policy and on the services that banks and building societies offer to their customers."

The committee welcomes the apparent move away from sterling M3 as the sole monetary indicator.

The committee says that "the medium-term financial strategy was a bold experiment intended to change expectations about the future of the economy. We believe that the view that declarations about monetary policy will quickly affect wage and price expectations is unsubstantiated. This clearly will not happen if the monetary targets themselves are not credible."

"Unforeseen external developments (such as a rise in the

## FT man is specialist writer of year

MR. ANATOLE KALETSKY, a feature and leader writer on the Financial Times, has been named Specialist Writer of the Year in the British Press Awards.



## UK NEWS - LABOUR

### Power workers offered 9.5% and shorter hours

BY NICK GARNETT, LABOUR STAFF

THE COUNTRY'S 90,000 power workers yesterday offered a rise of 9.5 per cent on salaries together with larger percentage increases on other elements of their pay structure and a one-hour reduction in the working week next year.

The offer, rejected by union officials who are seeking total increases of at least 13 per cent, is estimated by employers to be worth just under 11 per cent overall.

A further meeting between the Electricity Council and the unions has been fixed for next month. Mr. John Edmonds, General and Municipal Workers' Union national officer and one of the principal union negotiators, said after yesterday's meeting that power industry manual workers had contributed a great amount to improved productivity over the past few years.

### Lonrho rejects Observer probe

BY JOHN LLOYD, LABOUR CORRESPONDENT

MR "TINY" ROWLAND, chief executive of Lonrho, has warned journalists at The Observer that their call to refer to the Monopolies and Mergers Commission his bid for control of the paper would be damaging to its commercial future.

In a lengthy response to the paper's National Union of Journalists' chapel (office branch) demands for editorial independence, Mr. Rowland gives a series of stern warnings. He says he expects loyalty from the journalists, and that the paper's position, as number three in the "quality" Sunday market, must improve.

Mr. Rowland says he is "disappointed that the chapel considers our assurances (on editorial independence) insufficient," and says that the most important element in independence is commercial viability.

### More water men vote to accept 12.3% deal

BY OUR LABOUR CORRESPONDENT

MANUAL WORKERS in the water industry in Yorkshire and Northern Ireland have voted to accept the National Water Council's final pay offer of 12.3 per cent.

The decisions, taken by clear, though not overwhelming, majorities, are the first strong indication that opinion among the 32,000 workers might be moving towards reluctant acceptance.

However, the Yorkshire meeting of delegates representing some 1,700 workers - members of the General and Municipal Workers' Union - took over three hours to come to a decision after an often heated meeting.

The meeting condemned as "deplorable" a statement made by Sir Robert Marshall, the council's chairman, that he had "taken the workers to the brink."

Officials representing the 6,000 craftsmen in the industry

reason for their members to accept a decline in living standards but they were not looking for "excessive" increases.

The difference between what the Electricity Council has offered and the increases sought by the power workers—based on how they perceive the size of the miners' settlement—does not appear to be unbridgeable.

Mr. Edmonds warned though that power workers would consider industrial action if the offer was not improved.

The size of the offer confirms pay trends in the public sector. The Government has more direct control on pay settlements and offers have tended to be in the area of 7 to 8 per cent, with a few notable exceptions.

In gas, electricity, water and mining industries, offers and settlements have not been less

than 10 per cent and range up to 12 or 13 per cent.

In yesterday's package to the power workers, the Electricity Council offered to increase social hours payments—on which shift and other payments are calculated—by a greater amount than 9.5 per cent in an attempt to restore differentials between shift pay and day rates.

They also offered to increase standby pay by 11.5 per cent from £26 to £29 a week. The council said it was prepared to reduce the working week by one hour from February next year subject to a satisfactory agreement on the way this would be implemented.

Existing minimum salary rates for electricity supply manuals below the level of foremen range from £4,575 for general duty attendants to £5,935 for enhanced craftsmen. Pay for workers in the latter grade can rise to £8,310.

members "act loyally in furtherance of The Observer as a commercial enterprise"; and, "in the event of The Observer failing to make a profit," a recognition that the proprietor would have to make certain changes.

In an analysis of the paper's circulation, Mr. Rowland says that The Observer is now number three in the quality Sunday market, selling in December 1980 some 929,000 copies each week, compared with the Sunday Telegraph's 1,002m and the Sunday Times' 1,42m.

He says that it is a matter of surprise that the paper did not pick up more readers than the Sunday Telegraph during the 11-month closure of the Sunday Times.

The NUJ chapel was meeting yesterday evening to consider its response to the letter.

### Union will back action on Linwood

By Christian Tyler, Labour Editor

A UNION has authorised industrial action to prevent the closure of Peugeot-Citroen's Linwood plant in Scotland, including the blocking of cars imported to Britain by the company.

The Transport and General Workers' Union executive will ask the union's dockers and drivers to comply with the decision taken by the mass meeting of Linwood workers later this month.

The executive gave a cautious welcome to Nissan's decision to build a motor plant in the UK. Mr. Moss Evans, general secretary, is to visit Japan next week when he hopes to meet Nissan's chairman.

This could lead to discussions between the company and the union about trade union recognition in the new works. Japanese employers in Britain prefer to recognise one company union if possible.

Mr. Evans said yesterday that he would be pressing the TGWU's claim if such an approach was made.

The union was the rational choice since it represented, he said, 80 per cent of the workers building passenger cars in Britain.

Last night Mr. Evans was leading a trade union delegation to meet the chairman and senior management of Courtaulds, which is planning to shed jobs at Aintree, Liverpool, and Carrickfergus, Northern Ireland.

### Tribute to Bevin

By Our Labour Editor

A TRIBUTE to the trade union and political work of Ernest Bevin as founder of the Transport and General Workers' Union and Minister of Labour was delivered last night to mark the 100th anniversary of Bevin's birth.

Mr. Jack Jones, former general secretary of the TGWU, drew some parallels between Bevin's times and the present in a memorial lecture.

### Print jobs plea

ABOUT 1,200 workers at Norprint printing group, Boston, Linco., have been asked to delay a pay increase of £6.60-£7.50 due next month until October to avoid redundancies.

### Some bank union groups ready for ballot on pay

BY NICK GARNETT, LABOUR STAFF

ASSISTANT SECRETARIES of the Banking, Insurance and Finance Union had a formal meeting yesterday to discuss members' response to the 8.5 per cent offer by the English clearing banks.

Sections of the union's membership are prepared to be balloted on industrial action over the offer were expected to have informed the union's executive by today.

BIFU members who have informed officials that they are prepared to be balloted include a number of London branches.

Computer staff at Lloyds Bank's principal cheque clearing centre at Simpson House in London are understood to be one such group. At least one branch is ready to be balloted and the West End branch is understood to have already set up a special committee in the event of industrial action.

### Holiday flights may beat stoppage

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

ALTHOUGH ALL scheduled airline services in the UK will be suspended next Monday while a strike by civil servants disrupts air traffic control services, some charter airlines and private aircraft will still fly.

Thomson, two leading holiday operators, are still asking our organisers to turn up at their airports, where local ground controllers are not in traffic controllers are not involved in the dispute.

These airports include Luton, Southampton, Newcastle, Teeside and East Midlands, where he controllers are employed by the local authorities running the airports.

Britannia Airways said that it hoped to operate most of its jammed 40 flights from the

regional airports outside the control of the Civil Aviation Authority's controllers.

Some passengers from strike-hit Gatwick will go by coach to Bournemouth, while passengers at Glasgow and Edinburgh will go by road to Newcastle.

Britannia said: "Aircraft from Luton will fly at 2,500 feet to Southend to pickup the radar there. We don't have to get clearance for that. Our operations team see no problems at all, and obviously we would not fly unless we observed all the safety regulations."

But all scheduled air services to and from the UK will be halted on Monday. Flights that over-fly the UK to and from the Continent will be re-routed via France, Spain and Portugal. The air traffic controllers involved are members of the In-

stitute of Professional Civil Servants, although their employer, the Civil Aviation Authority, is not part of the Civil Service.

About 1,100 civil air traffic control officers are involved, together with about 900 assistants and 1,500 engineers, teleprinter operators and clerical staff.

Mr. Cliff Crook, the union's national officer for civil aviation, commented: "It looks like not an aircraft will fly. It is the first time ever that all the unions have combined to take action. It might be a watershed in industrial relations, but it is not a tremendously happy one."

The Transport Department said yesterday that because of the strike it could not ensure driving tests being held on Monday.

# Barclays Bank Limited.

The Directors of Barclays Bank Limited report the Group results for the year ended 31st December 1980.

The Barclays Group pre-tax profit for 1980 amounted to £523 million compared with £529 million for 1979.

Our profits in 1980 are about the same as last year, but the fall in the value of money means that we have not done so well.

The contribution of our clearing bank business in this country is about 11% down on last year, despite higher interest rates. Base rate in 1980 was on average 16.3%, compared with 13.7% in 1979. This reduced profit is mainly the result of a significant increase in overheads and a deterioration in the bad and doubtful debts position, where the level of new specific provisions has reflected the impact of the current recession, particularly in the manufacturing sector. In addition, we have experienced virtually no growth in our current account balances and the expansion of our lending business has been financed by raising more interest-bearing deposits.

The profit contribution of our other operations in this country, namely Mercantile Credit, Barclaycard and Barclays Merchant Bank, is very much in line with last year in spite of the high cost of money. The Trust Company has shown improved results.

On the international front, we have done well in a number of areas, particularly Africa and Europe. The expansion of our activities in the United States in terms of the acquisition of commercial and

consumer finance businesses and a number of banking offices, however, came too late to affect profit levels in what has been a difficult year there. In general, BBI's profits have grown rather more than our accounts reflect due to the conversion of currencies into sterling at its present comparatively high level of exchange.

I have already referred to the increase in bad and doubtful debt provisions in this country. The effects of the recession, however, are being experienced in other parts of the world as well and our Group profits have been hit by much higher charges for specific provisions this year. General provisions have also increased by £31.4 million and are related to the expansion of our lendings.

In line with what we said a year ago, the Board is recommending a final dividend of 9.25p per £1 stock unit, which, together with the interim dividend, gives 18.5p for the year, the same as in 1979, but paid on the capital increased by the recent scrip issue.

Anthony Tuke

Sir Anthony Tuke, Chairman of Barclays Bank Limited

#### A COMPARISON OF 5 YEARS' RESULTS

	1980	1979	1978	1977	1976
Profit before taxation	£m	£m	£m	£m	£m
Profit after taxation	523.5	529.4	373.3	294.6	198.4
Profit retained	374.4	367.4	237.8	154.9	116.7
	296.1	305.4	198.8	120.6	84.5

#### DIVIDEND

The Directors recommend a final dividend for 1980 of 9.25p per £1 Ordinary stock (1979 - 8.54p adjusted for capitalisation issue) payable on 14 May 1981 in respect of stock registered in the books of the company at the close of business on 30 March. On this basis the total distribution for the year will be 18.5p (1979 adjusted - 15.42p); an increase of 20% over 1979. The total distribution on the Ordinary stock for the year of 18.5p per £1 stock is equivalent to 26.43% gross on that stock. The equivalent gross amount for 1979 was 22.02% after adjustment for the one for five capitalisation issue.

#### CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1980

(Historical cost basis)

	1980	1979
Operating profit (notes 1 and 2)	£m	£m
Share of profit of associated companies	498.7	502.0
	50.1	44.8
Total Group profit (note 3)	548.8	546.8
Interest on loan capital	25.3	17.4
Profit before taxation and extraordinary items	523.5	529.4
Taxation (note 4)	152.1	162.0
Profit after taxation	371.4	367.4
Profit attributable to minority stockholders of subsidiary companies	23.6	18.3
	347.8	349.1
Extraordinary items	0.5	(0.6)
Profit attributable to members of Barclays Bank Limited	348.3	348.5
Dividends (note 5):		
Interim	26.1	19.2
Proposed final	26.1	23.9
	52.2	43.1
Profit retained	296.1	305.4
Earnings per £1 Ordinary stock (note 6)	124.2p	125.4p

#### NOTES

- The bases of accounting are as explained on page 55 of the 1979 annual accounts.
- Details of provisions for bad and doubtful debts are as follows:
 

	The Group	The Bank	The Bank
	1980	1979	1979
	£m	£m	£m
Provisions at beginning of year	379.8	400.0	193.0
Exchange and other adjustments	3.3	9.9	—
	383.1	409.9	193.0
Provisions raised, less amounts released	134.5	60.5	71.0
	517.6	470.4	264.0
Amounts written off	71.0	90.6	27.6
Provisions at end of year	446.6	379.8	236.4
Provisions at 31 December:			
Specific	270.1	234.7	128.6
General	176.5	145.1	107.8
	446.6	379.8	236.4

The charge against profit for bad and doubtful debts comprises:

	1980	1979
	£m	£m
Charge/(credit) for specific provisions	102.9	25.5
Charge for general provisions	31.6	35.0
	134.5	60.5
Recoveries of amounts previously written off	(4.2)	(5.5)
	130.3	55.0
- Stockholders' funds (issued capital and reserves) have increased as follows:
 

	1980	1979
	£m	£m
Profit retained	296.1	305.4
Issues of stock under profit sharing schemes (including share premium)	7.4	4.3
Non-trading exchange deficit	(16.2)	(22.4)
Goodwill on acquisitions	(53.1)	(18.6)
Amount arising on change of accounting dates	—	38.5
Surplus on revaluation of property	—	77.9
Other items	1.7	10.6
	235.9	397.7
At beginning of year	1,755.6	1,755.6
At end of year	1,991.5	1,755.6
- Certain balance sheet figures are:
 

	1980	1979
	£m	£m
Capital resources:		
Stockholders' funds	1,992	1,755
Minority interests in subsidiary companies	102	86
Loan capital	323	262
	2,417	2,103
Deposits	31,980	25,022
Advances	25,806	20,517
Total assets	37,097	30,430

#### CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 1980

(Current cost basis)

	1980	1979
Historical cost operating profit	£m	£m
Current cost adjustments:		
Monetary working capital	(206.6)	(167.8)
Additional depreciation	(30.7)	(35.2)
Cost of sales	(2.6)	(2.1)
Current cost operating profit	258.8	316.9
Share of current cost profit of associated companies	28.1	25.2
	286.9	342.1
Interest on loan capital	(25.3)	(17.4)
Gearing adjustment	48.0	31.1
Current cost profit before taxation and extraordinary items	309.6	355.8
Taxation	(152.1)	(162.0)
Current cost profit after taxation	157.5	193.8
Attributable to minority interests	(10.3)	(13.8)
Extraordinary items	0.5	(5.0)
Current cost profit attributable to stockholders	147.7	175.0
Dividends	(52.2)	(43.1)
Current cost profit retained	95.5	131.9
Current cost earnings per £1 Ordinary stock	52.5p	64.7p

BARCLAYS



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Reg. No. 48839 5th March 1981



## UK NEWS - PARLIAMENT and POLITICS

Chairman  
Du Cann  
faces the  
criticism  
with calmBy John Hunt, Parliamentary  
Correspondent

MR. EDWARD DU CANN, chairman of the Commons Treasury Committee, found himself cast in the role of Mr. Christian in *Mutiny on the Bounty* when he was interviewed yesterday on BBC Radio about the committee's devastating critique of the Government's monetary policies.

Sir Robin Day suggested that the report had driven a coach and horses through the Government's economic strategy and—in the words of Captain Bligh — “this is mutiny sir”.

But Mr. Du Cann, who is also chairman of the 1922

Committee of Conservative Backbenchers, was having none of it. Calmly he explained that the committee was merely doing its duty by turning a searchlight on Government policies.

Later, MPs had a chance to take up the issue when Mrs. Thatcher answered Prime Minister's questions in the Commons. The report, coming on the same day as the CBI's demand for a £600 reduction programme, provided the Labour Party with an unequalled opportunity to put the Government in the dock.

Mr. David Steel, Liberal leader, sailed into the attack and asked her if she had seen the report. According to him the most convincing witnesses before the committee had advocated fine Liberal doctrines including an incomes policy combined with sound fiscal and monetary measures.

Smoothly Mrs. Thatcher replied that she had heard Mr. Du Cann talking about the report on the radio and had

thought his performance “quite excellent”.

With this surprising reply the chairman of the select committee seems to have been given a reprieve. No hanging from the yardarm, no keel hauling, not even a public flogging.

By this time an eerie calm had settled over the Opposition benches. Instead of highlighting the indictments from the select committee, Mr. Michael Foot, leader of the Opposition, squandered his ammunition by asking questions on Northern Ireland, overseas aid and the plight of old aged pensioners.

There were certainly no signs of mutiny on the Government benches.

Conservative MPs rallied to the Prime Minister's support and cleverly ticked backwards and forwards with questions about energy, Lambeth council and the West Indies cricket tour.

On the Labour benches, only Mr. Alfred Dubs (Battersea South) had the gumption to ask the Prime Minister about the CBI's demand for expansion.

Mr. Thatcher conceded that she had taken a “quick look” at the CBI document and found some very good and interesting stuff. Neatly she turned the tables on the Opposition by pointing out that the document also said that extra capital spending must come from reduced current expenditure and the sale of public assets. She would be very interested to know what Mr. Foot thought of these propositions.

Yesterday's lacklustre performance from the Labour benches is another sign of the debilitating effect of the internal bickering within the party and the developing rivalry with the Social Democrats.

Soon after the Prime Minister left the Chamber unseated, Mr. Bob Cryer (Lab., Kelghley) was bitterly complaining that MPs who were elected on a party ticket and then changed their allegiance were “Parliamentary cheats”.

He suggested the Government should introduce a resolution allowing by-elections to be called in these circumstances. At this stage Mr. George Thomas, the Speaker, decided to introduce some discipline of his own. He sternly warned that any Government which issued by-election writs against MPs who did not wish to leave the Commons would find itself in deep trouble.

## Hayhoe claims some civil servants reluctant to strike

BY IVOR OWEN



Mr. Morris: “Government must accept blame for gravity of situation.”

SOME CIVIL SERVANTS are reluctant to respond to their union's call for a one-day general strike on Monday, Mr. Barney Hayhoe, Minister of State for the Civil Service, claimed in the Commons last night.

He contended that they resented and deplored the leadership they were being given, especially as in some instances it was from Left-wing union leaders.

Mr. Hayhoe underlined a firm declaration made earlier in the Lords by Lord Soames, Lord President of the Council and the Cabinet Minister primarily responsible for the Civil Service, that the 7 per cent pay increase now on offer will not be increased.

Both insisted: “That is simply as far as we can go.” Mr. Hayhoe denied Labour charges that by suspending the operation of the Civil Service

Pay Research Unit the Government was deliberately subjecting civil servants to a discriminatory incomes policy.

Nor would he accept that the Government was to blame for making civil service pay a political issue.

Mr. Hayhoe pointed out that other groups—like the local authority manual workers and the teachers—were settling at about the same levels within the constraints imposed by the cash limit set by the Government.

“It is evident from this that there is no question of discrimination against the Civil Service,” he said.

Mr. Hayhoe also argued that there were many people in private industry who would feel that an offer of 7 per cent at the present time would be classed as a good one, given the general economic climate and

the relative job security that civil servants enjoyed.

He acknowledged the fear of civil servants that the imposition of an increase this year based on the Government's cash limits—coupled with the suspension of pay research—meant that the Government intended that civil service pay should be imposed by fiat each year.

“But this is not the case,” the Minister emphasised.

At the same time Mr. Hayhoe admitted that he was unable to guarantee that the new arrangements which the Government is thinking of introducing to replace the “mechanistic” operations of the Pay Research Unit would be established in time for the 1982 pay round.

But he suggested that the biggest contribution which the unions could make to the attainment of that objective would be to get round the table for talks

on the matter as quickly as possible.

Mr. Charles Morris, Labour spokesman on the Civil Service, insisted that the Government must accept the blame for the “gravity of the situation” which would arise on Monday.

To Labour chiefs, Mr. Morris maintained that civil servants had a right to know why a Prime Minister and a Government who never wearied of expressing opposition to a national wages policy should be hell bent on imposing one.

“There were shouts of disagreement from the Tory benches when he asserted that when civil servants pursued their pay claims they were always in the position of catching up with the private sector.”



Hayhoe: “No question of discrimination against Civil Service.”

## Foot set to lead campaign to oust Social Democrats

BY ELINOR GOODMAN, LOBBY CORRESPONDENT

MR. MICHAEL FOOT, the Labour leader, looks set to lead the campaign within the Labour Party to persuade the 12 Social Democratic MPs at Westminster to resign their seats and fight by-elections under their new colours.

He will accuse them of a breach of faith both with their local Labour parties and, more fundamentally, with the electorate.

Mr. Foot's call will be an attempt to undermine the Social Democrats' credibility. His view is that their popularity is greatly overrated and that they would be very lucky to get back to the Commons even if they fought by-elections now at the height of the publicity surrounding them.

Come the General Election, he believes, Social Democrats will fail to win any seats. He apparently thinks that opinion polls taken at this stage of a Parliament are never a good guide to what happens two years later at an election. Nevertheless, Mr. Foot has

had to acknowledge that the breakaway could harm Labour. In the week before the Social Democrats finally announced a split with Labour, Mr. Foot became increasingly open in his attacks on them. His strategy now looks like being to try to belittle them, by writing them off as a flash in the pan, while at the same time backing the calls of Labour MPs for their resignation.

One Labour backbencher has already prepared a 10-minute rule Bill which will give Labour MPs an opportunity to express their views on the subject in a vote in the Commons. Even if Mr. Foot does not actually vote for the Bill himself he will certainly not discourage his backbenchers from doing so.

Meanwhile in the Lords yesterday another five Peers from the cross benches—Lord Hunt, Lord Flowers, Lord Ashby, Lord Kilmarnock and Viscount Hanworth—joined the nine former Labour Lords who have declared themselves as ready to join the new party.

## Transport Bill to be guillotined

Financial Times Reporter

THE GOVERNMENT is to guillotine the Transport Bill. The outline of the timetable, aimed at speeding up its progress, will be debated on Monday.

The Bill contains major changes in the drink-driving laws, new penalties for driving offences and the hive-off of parts of British Rail and ports to private operators. MPs have sat late into the night recently examining the measures line-by-line.

The announcement of the guillotine by Mr. Francis Pym, Leader of the Commons, was immediately attacked as “quite intolerable” by Mr. Michael Foot, Opposition leader.

But Mr. Roger Moore (C, Faversham) said that after 65 hours of debate the committee on the 76-page Bill, MPs had only reached the sixth page.

## Overseas aid to be scrutinised

BY DAVID TONGE

BRITAIN is to examine its contribution to multilateral agencies “with a view to bringing it more in line with our relative economic strength.” It will also subject any proposals for additional international agencies “to particularly rigorous scrutiny.”

This firm line was spelt out yesterday in a memorandum prepared by the Overseas Development Administration for the House of Commons Subcommittee on Overseas Development. The memorandum showed that Britain's net public expenditure on overseas aid in 1980 was 18 per cent less than in 1979.

The subcommittee particularly criticised the cut in aid to the poorest countries such as India and Sudan. In constant 1979

prices such aid fell by 26 per cent, from £336m in 1979 to £250m in 1980. Most of the cut is due to slow disbursements on aid to India, the major British aid recipient. No explanation for this was given to the subcommittee.

The witnesses to the subcommittee were led by Lord Bridges, Deputy Under Secretary at the Foreign Office handling economic affairs, and Mr. Barry Hudson, Assistant Secretary at the Aid Policy Department of the ODA. They were unable to comment on the report that British aid had fallen from 0.51 per cent of GNP in 1979 to 0.34 per cent in 1980, the lowest proportion since the Overseas Development Ministry (as the ODA used to be) was formed in 1966.

Lord Bridges reiterated British support for a proposed summit meeting of 20 to 25 world leaders on North-South issues, called for in the Brandt Commission's report and expected to be held in June. Lord Bridges said that Britain would like the summit to be “relatively unstructured” but to include discussion on four issues: energy and the problems to which it has given rise; financial flows between countries; food; and population.

Lord Bridges did not know whether the U.S. and the Soviet Union would attend. He said China had not been invited. He made it clear that Britain did not want reform of institutions such as the World Bank and the International Monetary Fund to be on any formal agenda.

## Plowden for chairman on top pay body

BY RICHARD EVANS, LOBBY EDITOR

LORD PLOWDEN has been appointed chairman of the Top Salaries Review Body following the resignation of Lord Boyle because of ill health.

The Review Body plays a key role in determining the level of top salaries over a wide area including the senior Civil Service, higher judiciary, senior officers in the armed forces, chairmen and board members of the nationalised industries, and MPs.

The next major report is expected to be delivered to the

Government in the late spring or early summer.

Continuity is assured by the appointment of Lord Plowden, announced yesterday in a Commons written answer from the Prime Minister, as he has been a member of the Review Body since 1977.

In addition, Lord Boyle, the former Education Minister Sir Edward Boyle, is to continue as a member of the board.

Mrs. Thatcher said she had accepted Lord Boyle's resignation with great regret. He was

recovering from illness and with his other commitments he did not feel that he could at present fully discharge the duties of chairman.

“I am deeply grateful to him for his distinguished contribution as chairman since the body was set up in 1971,” she declared.

Lord Plowden, president of Tube Investments and chairman from 1963 to 1976, is also chairman of Equity Capital for Industry and the Police Complaints Board.

## Minister denies Diplock ‘whitewash’

FINANCIAL TIMES REPORTER

MR. WILLIAM WHITELAW, Home Secretary, yesterday denied that the inquiry by Lord Diplock into telephone tapping was a “whitewash.” The inquiry concluded that telephone tapping was an essential weapon in the fight against crime.

Lord Diplock, a Lord of Appeal, was appointed last June to monitor the extent of phone tapping authorised by the Home Secretary. In his report published this week, Lord Diplock said he was satisfied phone tapping procedures were working satisfactorily with the minimum of interference with individual privacy and in the public interest.

During question time in the Commons yesterday, Mr. Bob

Cryer (Lab., Kelghley) said the report was “so complacent as to amount to a whitewash.”

Mr. Roy Hattersley, Shadow Home Secretary, said many people regarded the report as wholly inadequate, adding that “in many ways it arouses more fears than it dispels.”

But Mr. Whitelaw said: “I do not accept that the report was a whitewash. It is certainly important to those like myself who have to carry out this unenviable task. It shows we have carried out that task conscientiously and to the best of our abilities.”

He said he would reserve making fuller remarks on the

whole issue of phone tapping until the matter was debated during later stages of the Telecommunications Bill.

Later in a written reply to Mr. David Winnick (Lab., Walsall North), Mr. Whitelaw said: “I propose to make no changes to the procedures examined by Lord Diplock.”

He said he had welcomed the report and noted Lord Diplock's conclusion that “the procedures for the interception of communications are working satisfactorily and with the minimum interference with the individual's rights of privacy in the interests of the public weal.”

## Maguire's death leads to by-election speculation

BY OUR BELFAST CORRESPONDENT

MR. FRANK MAGUIRE, the Independent Republican MP who has represented the Fermanagh-South Tyrone constituency in Northern Ireland for almost seven years, died in hospital yesterday after collapsing at home.

Mr. Maguire, 51, won the marginal seat in October 1974 from the then Official Unionist Party leader Mr. Harry West. In May 1979 he almost doubled his majority to 5,000.

Mrs. Bernadette McAliskey, the former Miss Bernadette Devlin, has already been suggested as a possible anti-Unionist candidate in a by-election. She was released from hospital recently after being shot in an attack on her home.

The Roman Catholic vote in the constituency will be split if the SDLP, the main Roman Catholic party, fields a candidate. The Unionist camp is also likely to be divided as a result of the current feud between the Rev. Ian Paisley's Democratic Unionists and the Official Unionist Party led by Mr. James Molyneux.

Mr. Maguire was rarely seen in the House of Commons and never made a maiden speech in the accepted sense. His main pre-occupation was over the treatment of Irish prisoners in British jails.

He was the centre of attention in Parliament in 1979 when his abstention in a crucial division was said to have contributed to the downfall of Mr. Callaghan's Labour Government.

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## Plan to extend youth opportunity schemes in armed services

BY PAULINE CLARK, LABOUR STAFF

THE GOVERNMENT is expected to come under renewed fire from Labour MPs on the issue of military training for unemployed young people following the disclosure yesterday of proposals to extend youth opportunity schemes in the armed services.

The Ministry of Defence confirmed that consideration was being given for the first time to attaching young people to non-civilian staff in the armed services.

The proposal was among a series of ideas for extending the department's sponsorship of Youth Opportunities Programme places which had been sent for consideration to the Manpower Services Commission by Department of Employment officials.

The MoD was responding yesterday to a claim by National Association of Teachers in Further and Higher Education that the Government was laying plans to recruit unemployed youngsters into a six month uniformed military training programme.

The union, which attacked the proposal as “a seriously retrograde and damaging step against the best interests of young people in their prepara-

tion for adult life,” said the young unemployed coming under the scheme would be all male and would be billeted in armed services barracks on pay of £23.50 a week—the standard YOP allowance.

Although neither the MoD nor the MSC would disclose details of the proposals, it is considered by the commission's special programmes division, the union claimed, that 1,000 young people could be involved. It was emphasised yesterday, however, that any such scheme would be voluntary.

No decision had been made however and the MSC had only been invited to study the feasibility of the idea.

The issue of military training in uniform for the young unemployed was raised in Parliament only a month ago by Mr. Alex Lyon (Lab., York) and a former Minister at the Home Office, who asked Mr. James Prior, Secretary of State for Employment, what consideration was being given to such a plan as part of the YOP.

Mr. Prior had denied that any such proposal had been submitted to the MSC although the MoD was considering what further help it might offer to unemployed young people.

## Parliament next week

COMMONS	PLANNING (Fees) Regulations, Matrimonial Homes and Property Bill, Second Reading, Debate on EEC Rights of Residence.
Tuesday	Budget Statement and Debate.
Wednesday and Thursday	Continuation of Budget Debate.
Friday	Private Members' Motions.
Monday	Gas Levy Bill, Second Reading, Commons Members' Fund and Parliamentary Pensions Bill, Second Reading, Industry Bill, Third Reading, Town and Country Planning (Minerals) Bill, Third Reading.

## ADVERTISEMENT

## POLYSAR LIMITED



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Mr. Ladd, a chemical engineer by profession, has spent the bulk of his career with the Alcan group of companies. He is now vice-president, organization and management of Alcan Aluminum Limited, Montreal. He is also a director of Aluminum Company of Canada Limited and of Alcan Fiduciaries Limited. Mr. Ladd is a member of the professional engineers of Quebec and a Fellow of the Chemical Institute of Canada. He is chairman of the Personnel Council of the Conference Board of Canada, a member of the Advisory Council of Queen's University School of Business, and also of the Personnel Advisory Group of the CEI in Geneva.

Mr. Kraijenhoff is a resident of The Netherlands. Educated in Switzerland, he served as a pilot in the R.A.F. in World War II, returning to The Netherlands in 1947. He has held senior management positions with several Dutch companies and is now president of the supervisory council of ARKO N.V., a chemical and textile manufacturing group based in Arnhem. Mr. Kraijenhoff is president of the Dutch Red Cross and holds directorships in several American and European companies, including Akzona Inc. and Consolidated Foods to the U.S., De Nederlandsche Bank N.V., and Douwe Egberts B.V. in The Netherlands, Energy International N.V., Luxembourg and Warburg Ltd., in England.

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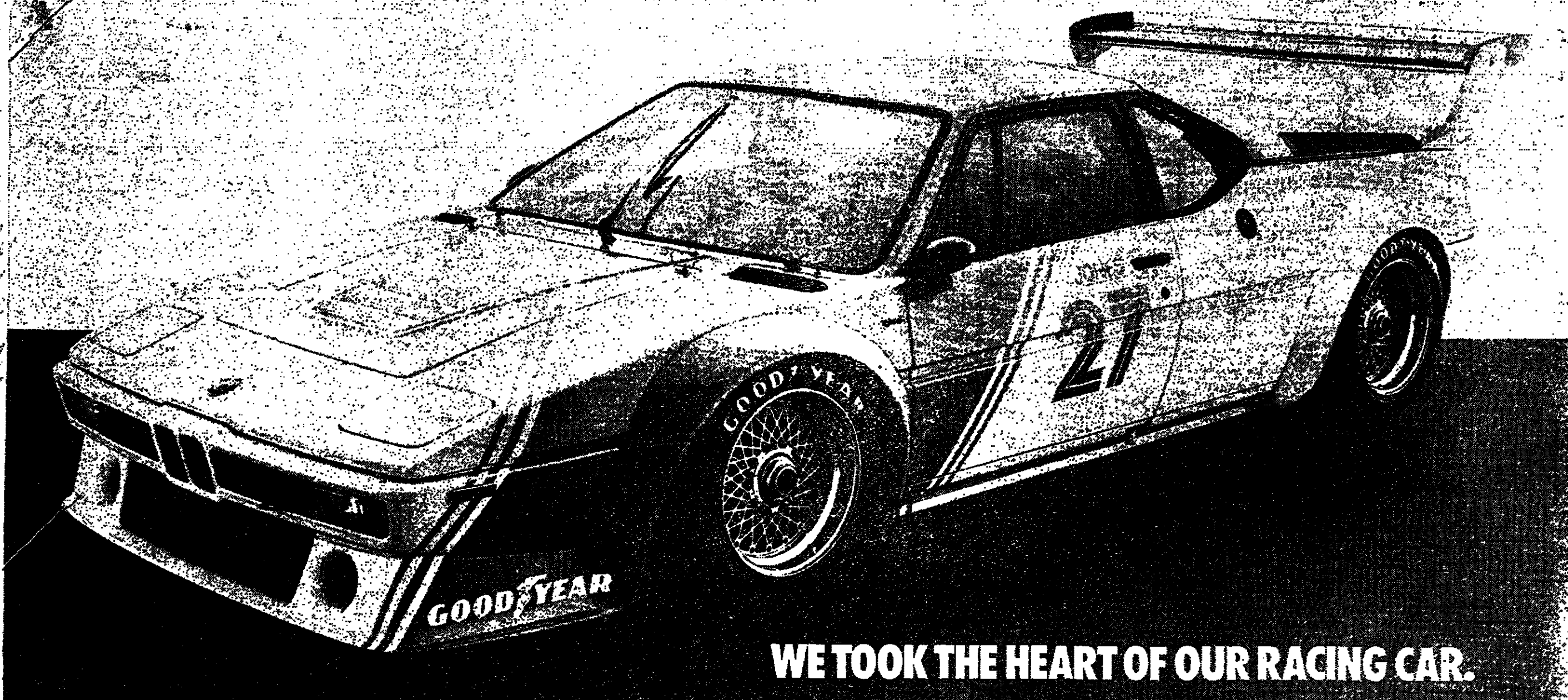
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A fact which prompted the Financial Times, who know a good investment when they drive one, to observe of the M535i "It really does make a nonsense of cramped and nervous supercars costing more than twice as much."

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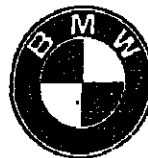
And though the performance of individual engines is more restrained, it is never compromised.

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# THE PROPERTY MARKET BY MICHAEL CASSELL

## Shop investment remains strong

INSTITUTIONAL investment in prime shop properties continues to ignore the chronic state of health of the retail sector.

Shops remain the centre of attention in the property investment market and Healey and Baker have now reduced their prime yield graph for retail space from 4 per cent to 3 per cent, the lowest level since the agents began the exercise ten years ago.

The adjustment reflects what most people in the market have accepted for some time and Healey and Baker itself is believed to have recently negotiated one investment transaction just below the 3 per cent level. Deals elsewhere are also known to have been done at 3 per cent, with the acute shortage of top quality opportunities every bit as decisive a factor as the prevailing level of demand.

Healey and Baker emphasises that retail rental growth last year fell to only about 13.6 per cent against 35 per cent in the previous twelve months but it makes the point that average shop rentals are nevertheless still moving ahead, particularly in the south-east where growth still exceeds inflation.

The agents reaffirm their belief that with institutional investment in property recently running at just over 14 per cent of total investment outlay — nearly half the more normal

proportions — the volume of funds seeking high-quality real estate remains high and is continuing to help maintain a stable market.

The policies of retailers and investors seem to be running in parallel in the sense that not only are investors concentrating on prime properties but multiple chains are also tending to close their less-well-located branches in order to concentrate their efforts on successful locations.

According to Healey and Baker, the likely trend for shopping in the current decade is a continuation of shop closures, possible with one out of 13 disappearing within the next ten years.

It does not, however, expect closures in prime locations in major towns or regional or district centres, and believes that secondary and tertiary positions on the edge of town centres and housing estates will suffer most.

## Brent Cross talks go on

THE ARRIVAL of a new tenant at Hammerson Property's Brent Cross shopping complex in North London has added a significant new ingredient to rent review negotiations now taking place with around 50 tenants at the 790,000 sq ft centre.

Last month, Carvela Shoes moved into a unit of about 2,000 sq ft — just two weeks before rent increases were due to have been implemented for a number of Brent Cross tenants. This is the first rent review for the centre which opened in March 1978.

Under the terms of the lease, the annual rental for the shop is understood to be on a sliding scale over five years, rising from £75,000 to £90,000 and averaging around £84,000 a year — or £42 a sq ft.

This is significantly more than Brent Cross tenants currently pay for similar-sized space in comparable locations in the centre, but less than Hammerson's is thought to have asked when rent review negotiations were triggered around six months ago.

Retailers estimate that the present rent for a similar sized store to that now occupied by Carvela, is around £15 a sq ft but they say that Hammerson's have asked for rents in excess of £50 a sq ft for standard-sized units.

The tenants are strongly opposed to the rent increases proposed by Hammerson which, they say, bear no relation to the present plight of retail trading. Some store operators have

threatened to leave the complex if rents are forced to rise too sharply.

Last year 47 Brent Cross retailers — with rent reviews due in 1981 — established a committee to present a united front in their dealings with Hammerson and Donaldsons, the property group's advisors. Gerald Eve is representing the Brent Cross Traders' Committee in negotiations which could yet go to arbitration.

Both sets of advisors are now examining the implications of the Carvela lease for future rentals at the centre. Some retailers are already arguing that the Carvela deal includes a premium element, while it is understood that Hammerson may point to another transaction concluded in the past six months which the group will argue has established an even higher market rent than that agreed with Carvela.

The debate over the implications of the Carvela deal will be of particular interest for Richard Shops, the fashion retailers which operates a Brent Cross store next door to the one now occupied by Carvela. Richard Shops' rent review is due about now.

Hammerson has strenuously argued that traders have benefited during the past five years from the low rentals established when Brent Cross first opened. The centre has undoubtedly been a huge success and Hammerson says that rents should now be brought into line.

It is a persuasive argument

but there will also be some sympathy for the retailers when they say that trading has been badly hit by the recession and that this should be taken into account during current negotiations. Whether these two views of Brent Cross can be reconciled amicably remains to be seen.

Hammerson, which holds a 125-year underlease on Brent Cross from Standard Life Assurance, has never publicly disclosed the full extent of its interest in the shopping complex. But there has been little dispute over figures produced in January by stockbrokers Laing and Cruikshank, which estimated that Hammerson will in 1981 be entitled to a 26 per cent share of the centre's net rental income.

This is understood to be a smaller share than at present but Laing and Cruikshank say that the impact of forthcoming rent reviews are likely to cancel out the impact of changes in Hammerson's leasehold interest. The brokers say that the combined effect of rent reviews and the reclassification of Brent Cross as an investment property — rather than a development property — could see Brent Cross generating pre-tax profits of £1.2m rising to £2.3m by 1984. Laing and Cruikshank believes that Hammerson will be entitled to higher percentage of any increase in income beyond 1981. The brokers estimate that Hammerson's interest in Brent Cross is currently worth around £244m.

Andrew Taylor

## Recession passes by

THE CONTINUING resilience of some of the south-east Asian economies continues to work wonders for the local property markets, according to two reports issued this week.

The international recession seems to have largely overlooked places like Hong Kong, Malaysia, Indonesia and Singapore, according to Richard Ellis and Jones Lang Wootton, both of which operate extensively in the region.

Local commercial property markets continue to be characterised by high rental and capital growth, strong demand for space and hectic developments programmes.

While rents in Singapore, for example, have effectively doubled in a little over one year Hong Kong has recorded rental increases of anything up to 65 per cent in the last 12 months. New development in the British colony will this year alone provide around 6m sq ft of office space.

There are some signs, however, that the recent rate of progress may soon be slowing down in some areas. Both Ellis and J.L.W. agree that in Hong Kong in particular rents may be close to reaching their zenith and that the market may stabilise in late 1981.

## GKN starts scheme to fill empty space

GKN DISTRIBUTORS thinks it has found a way to attract tenants to a vacant 110,000 sq ft warehouse in the West Midlands, where demand for this type of space has hit rock-bottom.

Reorganisation elsewhere within GKN and Nettlefolds last year left the group with two 110,000 sq ft "mirror image" warehouses on a site at Wednesbury for which it had no use. There is 14 years remaining on a 21-year lease granted by Legal and General pension fund at a rental of £1 a sq ft.

Confronted with a warehouse market showing about as much life as Wolverhampton on a wet Wednesday night, disposal was a non-starter and GKN Distributors moved in just over a year ago to centralise its own operations and occupy about half the space.

The empty 110,000 sq ft was, however, costing around £250,000 a year in wasted overheads and the search began for a formula which would replace acres of empty concrete with badly needed income.

The answer is a flexible package being offered to potential tenants, which not only provides any combination of floorspace

but includes a complete storage, handling and transportation service for the building's occupants.

The scheme is being primarily aimed at importers into the UK who want to test the British market on a low outlay basis. Already three companies have taken space and another three are due to join them in the next few weeks. The three existing tenants have between them occupied nearly 25,000 sq ft although GKN expects a more typical tenant will want between 1,000 sq ft and 2,000 sq ft.

Rentals will be infinitely variable to reflect the range of services taken up but occupiers will be charged a basic rental of between 4p and 8p a square foot a week for floorspace depending on whether or not "extras" like heating or security areas are required. One existing tenant taking full advantage of the services on offer — which can include breakdown and repacking, simple assembly processes and computerised stock control — is now paying the equivalent of about £5 a sq ft per annum.

Mr. John Hubbard, chief executive of GKN Distributors, says that the operation will break even if 60 per cent of the space is taken up. "We are being realistic about the scheme's prospects but are hopeful that it will enable us to convert a worrying liability into something of an asset."

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The Financial Times proposes to publish a Survey  
on Scottish Property. The provisional editorial  
synopsis is set out below.

1. INTRODUCTION
2. OFFICE SPACE
3. SHOP AND RETAIL
4. INDUSTRIAL AND WAREHOUSE
5. RESIDENTIAL
6. INVESTMENT

7. PROFILE A look at the Scottish Property  
market through the eyes of an individual or  
company involved in it.

Copy date Tuesday, 14th April, 1981.

For further information please contact:

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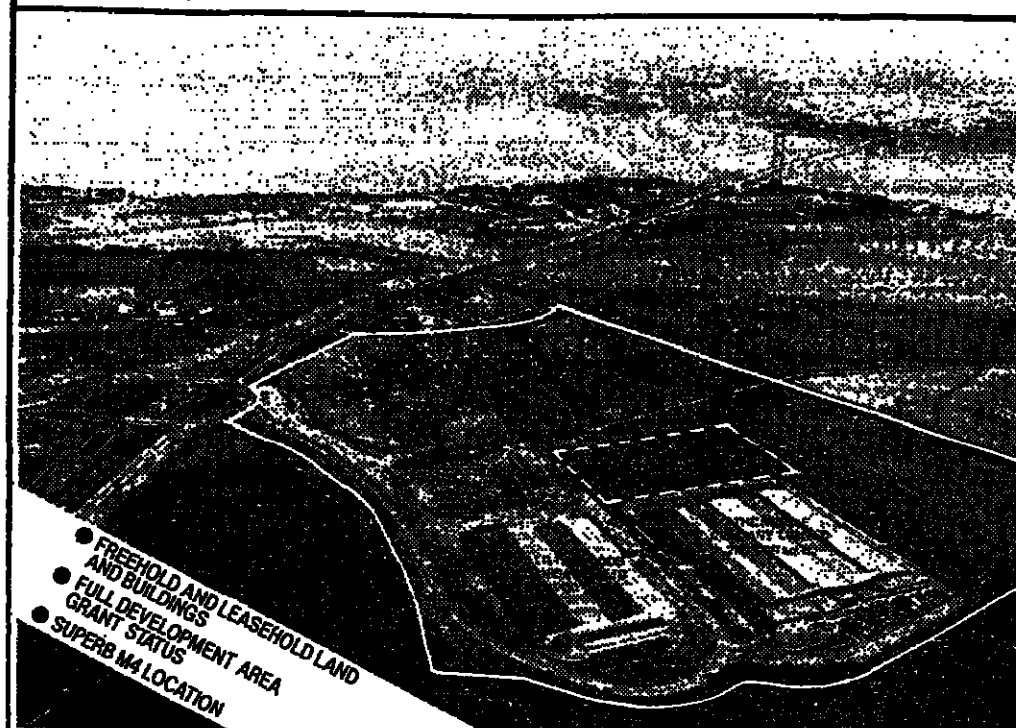
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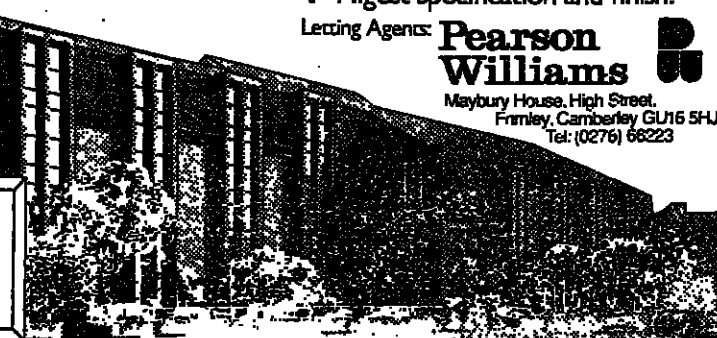
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## ENERGY REVIEW

# £1bn-a-year market for British industry in energy-saving equipment

By Ray Dafter, Energy Editor

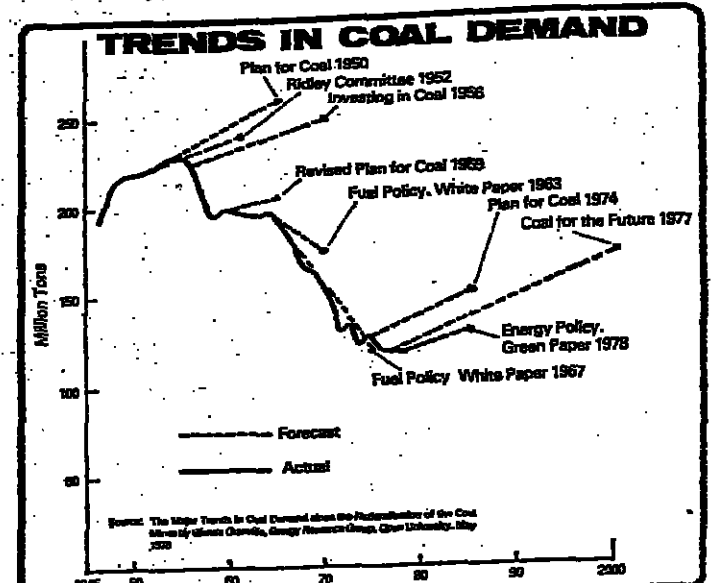
A COMMON thread runs through the major problems challenging British energy ministers at present although, on the face of it, the issues may seem disparate.

Most typically, Mr. David Howell, Energy Secretary, must now tackle the question of industrial fuel prices. Wednesday's report of the National Economic Development Council's special task force confirmed that some UK industries are paying considerably more for their fuel and power than their overseas competitors. And yet, at the same time, the Government remains committed to a policy of "realistic" - essentially high - fuel pricing.

The Government has also been forced to reassess its policies regarding the coal industry. The stringent financial targets set for the National Coal Board last year presaged the closure of many old, unprofitable pits. Now, following the flexing of muscles by miners, Mr. Howell and his team have had to return to the drawing board to see how the demand for home-produced coal can be increased and spare production capacity within the NCB can be absorbed.

Negotiations about the establishment and financing of the proposed £2bn North Sea gas gathering network drag on. The Government's commitment to a mixed project involving British Gas Corporation, oil companies and financial institutions. Mr. Hamish Gray, Minister of State for Energy, resolutely sticks by his estimate that gas will begin flowing through the ambitious pipeline system on time, in 1984-85.

Doubts remain about the amount of new nuclear generating capacity that will be needed in the next decade - and the type of reactor to be used. The Government estimates that 18,000 MW of new plant may be needed - at a cost of around £15bn - but a recent report by the Parliamentary Select Committee on Energy argued that this was to over-estimate the growth in the demand for electricity.



Britain constitute a fragmented industry. The London Chamber, along with the Energy Department and consultants Cambridge Information and Research Services, have identified over 700 companies making equipment and around 1,000 firms providing conservation consultancy services. It is reckoned that some 30 trade associations have interests in the conservation field.

As with so much to do with conservation, the figures are sketchy. For instance, the Energy Department is unable to say how much the reduction in energy demand last year - can be attributed to deliberate conservation measures.

But it would be surprising to find that there had been no real savings, given the catalogue of conservation successes featured in the Department's Energy Management newspaper, each month. Such recent successes have included Glenlivet Distillery which is cutting its annual fuel bill by £90,000 through the installation of a waste recovery system; and B.C.'s Longbridge plant in Birmingham - which is expecting savings of £308,000 a year as a result of its new advanced microprocessor-based control system.

Most of the successful fuel saving schemes have resulted from investments carried out by industry and commerce, for there is little in the way of Government grants and loans available, however much conservation may be in the national interest. Energy Ministers take the view that in the light of tight fuel prices, sound management sense will lead to energy-saving investments.

**Oil to coal**  
Experience with the Energy Conservation Scheme has shown that for an average investment of £100 it is possible to increase coal consumption by one tonne a year, and reduce oil demand by a corresponding amount.

No doubt with this in mind, Sir Derek Exra, chairman of the National Coal Board, is urging the Government to assist companies in the conversion of industrial boilers from oil to coal firing. This is one of the proposals arising from the recent industry-union-Government talks about the coal industry's future.

Sir Derek told the Coal Industry Society on Monday that such a switch made sense; coal firing was a third or more cheaper than oil firing. "At present, potential industrial consumers are finding it difficult to raise the capital which would be necessary to fund conversion schemes. It is hoped that a scheme will be agreed which will overcome this problem."

Similar sentiments were expressed by Mr. Harry Cross, chairman of independent combustion engineers, Energy Equipment Company. "With conditions as they are you cannot expect people here to speculate a lot of money on coal-burning equipment. In France, on the other hand, the Government gives large grants to convert from oil to coal. They also have legislation to make sure that a certain level of coal is burnt. I want to see that kind of encouragement here."

But coal is not the only hydrocarbon resource that can be substituted for oil. Like a number of UK companies Energy Equipment is experimenting with waste fuels such as city refuse, wallpaper offcuts and even chicken droppings.

After watching research and development staff feed damp coffee waste, wood chips and lignite one after another into an experimental fluidised bed boiler at Olney, Buckinghamshire, Mr. Cross commented: "You know, people have no idea about the extent of resources that can be burned instead of oil."

**Information**  
So greater emphasis is placed on the provision of information. Under the Government's energy quick advice service (EQAS), for instance, consultants under contract to the Energy Department answer telephone queries from non-domestic energy users on conservation and fuel efficiency. The Department of Industry operates an industrial energy audit scheme which enables consultants to pay one-day visits to selected factory sites.

In addition, the Energy Department provides a small initial subsidy - up to £75 - towards the cost of employing a consultant for a one-day energy survey of industrial, commercial and public sector premises.

All told, the Energy Department is spending around £3m a year on its various advisory services - about the same amount of money that it expects to allocate in aid of industrial energy saving demonstration projects in 1981-82. So far about 70 of these schemes have been sanctioned with another 10 in the final stages of approval.

Last summer industry lost one of its financial supports, the Department of Industry's Energy Conservation Scheme which, in a two-year period, provided £20m and £25m towards the cost of boiler replacement, insulation, and work on combined heat and power projects.

The scheme was not extended.

**More specific**  
Perhaps the time has come when the Government needs to appraise in more depth the opportunities for conservation and fuel-switching. Some might argue that it should be more specific in its energy objectives. Many would sympathise with the mining industry's view that in the current recession market forces alone might not be sufficient to encourage widespread new investment in conservation and energy efficiency equipment. Mr. Howell might consider taking a leaf out of the North Sea book.

In the early 1970s the Government set itself a target of reaching oil self-sufficiency by 1980. Licensing policies were geared accordingly. At the same time the Offshore Supplies Office was established within the Energy Department with a remit to ensure that UK supply companies won a greater share of the orders connected with offshore work. The Government succeeded on both counts.

Maybe a body, similar to the Offshore Supplies Office, could carry the banner for conservation energy efficiency and fuel-switching, ensuring along the way that the UK energy equipment industry is given ample opportunity to win its full market.



Energy Equipment Company's test fluidised bed boiler which can be fed with coal and waste products, including coffee grounds and lignite.



## MANAGEMENT

## Management abstracts

These summaries are condensed from the abstracting journals published by Abstar Management Publications. Licensed copies of the original articles may be obtained at £2.50 each (inc. VAT and p+p; cash with order) from Abstar, PO Box 23, Wembley HA9 8DJ.

**Analysing the Competition.** W. Dreger in *Management Zeitschrift* (Switzerland), Sept. 80: p.411 (4 pages, chart, table; in German, English version available).

Pooh-poohs the notion that it is dishonourable to "spy" on the competition, considers that a knowledge of competitors' plans is essential to the success of an enterprise, and suggests "honourable" ways of acquiring the information.

**Goodwill at the Factory Gate.** R. Hayward in *Industrial Marketing Digest* (UK), Vol. 5 No. 4: p.147 (9 pages, illus.).

Suggests that it is in a company's best interests to set out to win the goodwill of neighbours and local community groups, which might be used and abused in ways that might be wood, offers advice on how to develop a public relations programme, and gives examples of companies who have conducted good-neighbour campaigns.

**The Transplanting of Management Theories.** G. Hofstede in *Organizational Dynamics* (U.S.), Summer 80: p.42 (22 pages, charts, tables, bibliog.).

Outlines how national cultures develop, and presents criteria to explain how such cultures differ from each other. Compares the U.S. culture with that of other countries and, in doing so, questions the universal validity of management theories; in particular, points to the dilemma of organisations in transferring management systems to overseas subsidiaries, and argues the need for strategies developed from a clear idea of local cultural values.

**The Reduction in the Working Week.** J. J. Hughes in *British Journal of Industrial Relations* (UK), Nov. 80: p.287 (9 pages, charts).

Traces the background to unions' demands for a shorter working week, presents their case, and suggests consequences for overtime, productivity, and fixed costs.

## A consultation 'ideal' clashes with reality

Nick Garnett examines the value of ICI's scheme in the light of its latest cutbacks

IT HAS been an exceptionally hard week for ICI's management, shareholders and employees. Hard on the heels of a slump in profits, and a cut in its dividend, has come the company's decision to merge its plastics and petrochemicals divisions, which is expected to lead to the loss of about 2,000 jobs.

The merger announcement provoked an immediate accusation that the company had failed to consult the shop-floor. A similar complaint was levelled at the management at the end of last year over its decision to shed 4,000 jobs, mostly from a third division, fibres.

ICI did not enter into any consultation with shop-floor representatives before the board took the merger decision, and will now do so only on the issue of how the merger is to be carried through.

Yet ICI has one of the most sophisticated and well-established management-union consultation structures in British industry. It is the kind of system that James Prior, the Employment Secretary, appears to favour, and to see as a model for other major companies.

The choice of ICI's management, twice in quick succession, to make at best a limited use of the system illustrates an unfortunate but obvious fact: that when painful decisions are being made, the principle of extensive consultation tends to clash with the managers' belief in their right to manage. In circumstances such as this week's, it is not surprising that the secretary of the ICI shop stewards' combine, Jack Grimes, should complain that consultation "appears to be a bit of a dead duck at the moment."

But this is far from saying that the company's consultation structure has brought no real benefit, to either management or employees, since it was introduced in the late 1960s and early 1970s.

workforce, which currently numbers 45,000.

Through employee representatives—mainly, but not only, shop stewards—it provides access to machinery that stretches from plant level committees through 78 works committees, 10 divisional committees, up to the central committee, which meets once a year.

This committee, in which the most senior company and divisional directors take part, has itself a number of joint sub-committees, including one dealing with the important issue of business investment.

Investment strategy, health and safety, training and planning as well as day-to-day operational changes at local level fall within the consultation ambit. These are kept distinct from those direct negotiable issues—essentially pay and conditions and, generally speaking, manning—which are dealt with in separate negotiating procedures.

There is enough flexibility to shift issues from consultation into the parallel negotiating set-up and vice versa if the parties want that to happen. Agendas are agreed well before committees meet so in theory everyone has the chance to prepare the groundwork.

Five conclusions can be drawn from the way consultations have developed in the UK's biggest private sector company.

● There have been clear benefits both to the unions and the employees, and to the company. Firstly, the unions have been able on a number of occasions to alter or modify management decisions on sensitive issues at national level.

For example, in 1976, the company was close to deciding that a new £10.5m agrochemicals plant should be built at its Rozenberg site in Holland. The unions managed to change the company's attitude towards that development, and the plant was eventually sited at Huddersfield.

The following year, the unions attempted to reverse a management decision to start a big chlor-alkali investment programme at Wilhelmshaven, West Germany. The unions failed to do that but they did manage to divert some of the earmarked investment to Wilton, on Teesside.

chemicals secretary of the Transport and General Workers' Union, and one of the principal architects on the union side of the ICI scheme, says it is impossible on major long term issues for senior management to be unaware of the unions' position on those issues.

"It would be very difficult for the company to ride roughshod over a major groundswell of opinion," Miller says. "That does not mean though that the unions are always adept at generating that groundswell or that at the end of the day, senior management will necessarily accept the union's viewpoint."

Thirdly, Derek Holbrook, head of employee relations, and Donald Wilson, who oversees the consultation system, argue that it allows management to explore with the unions the way the business is moving, and the method by which management is moving towards specific decisions.

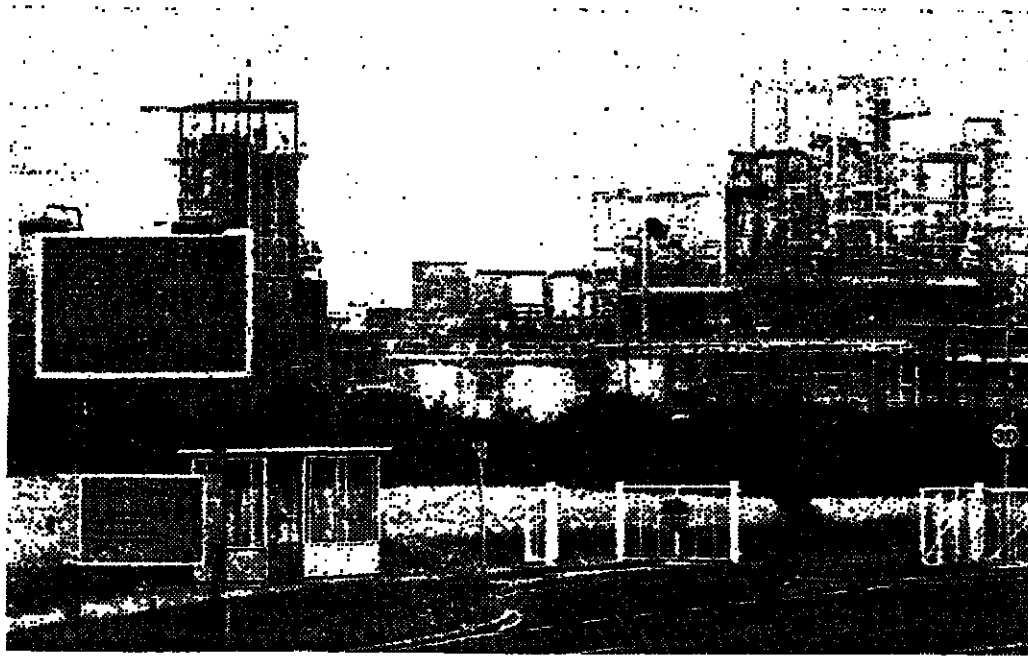
As a result, says Holbrook, there has been an "enrichment" among ICI union representatives about how the business operates.

important element in plant level labour relations. ● Consultation has tested the calibre of individual shop stewards and managers; a tendency has developed for unions and management to use consultation tactically.

The system has generated some strains and tensions and varies in its success from division to division. Miller says much of this variation results

from differing individual abilities. "For every steward who is suspicious of consultation and not prepared to work within the spirit of the thing I'll show you a manager who feels the same."

David Warburton, national chemicals officer of the General and Municipal Workers' Union is very critical of the way consultation works in some divisions. In organics it works quite well, he says. In the plastics division the unions claim that their requests for specialist union observers to be allowed to attend consultation meetings have often been turned down.



Part of ICI's petrochemicals complex on Teesside, where this week's announcement of a merger with the plastics division provoked immediate complaints about lack of consultation

not have the experience to make decisions where the issues are not cut and dried. Holbrook says that the ability of union representatives on the consultation committees is generally high and improving. ICI management also concedes that the unions are right in pointing at some errors of managerial judgment—that the company has been too liberal when allowing licensing to other companies of its processes, for example.

Warburton describes as "balderdash" the management's argument that the unions' principal weakness is that they do not have the experience of decision-making—of getting it right or getting it wrong, and then having to face the consequences.

There is some apparent acceptance by the unionists however, that union representatives have difficulty in seeing what information is relevant and how it should be assessed. "The problem is how to be selective breaking the information down, interpreting it and using it," says Miller. "The lads are getting better at it though."

● During periods when the company is particularly subject to financial and trading pressures, the gap between management and unions on the criteria they use to make decisions becomes increasingly difficult to bridge.

This is an obvious but important point. In decision-making, managers have to stress financial and trading implications while mindful of social consequences. The unions clearly support this. Their natural tendency, though, to lay greater weight than management on the social effects of UK investment—job losses or gains, for example—will naturally become more marked during periods of crisis. Conversely, during those periods, the pressure on management to reduce losses by whatever means necessary also becomes greater.

It is inevitable, therefore, that attempts to create common ground between unions and management through consultation have less success during periods of difficult trading.

● Finally, at the end of the day, ICI management will maintain its right to manage. The company says that union representatives have difficulty living with the problems of isolation

in decision taking. It argues beyond this that the unions do not really want the responsibility of sharing decision making. There is some truth in this. Miller, like most other national union officials, does not want union representatives on the board of major companies.

The burden on management to manage becomes more acute during times of financial crisis. Before the announcement of job losses in the fibres division late last year, for example, ICI clearly came to the view that there would have to be very substantial job losses in the division which was facing a loss for the year of £80-£90m.

It also concluded that it was not something that could be projected quietly within the union structure without rumours creeping through the company, with consequent effects on shop-floor relations and the stock market.

As a result it decided to truncate immediate consultation on job losses to a period of a few days and to get the decision out into the open as rapidly as possible.



Inevitably, things are not always quite what they seem. National union officials had been made aware privately of the impending decision for the fibres division. They were also made aware that there was a group of hawks on the ICI board who were pressing for the whole shutdown of the division with the loss of three times as many jobs as were eventually cut.

Many of these union officials were convinced that they faced a Hobson's choice—closure of part or the whole of fibres. They also deduced that under these circumstances they could not afford the luxury of maintaining a long attitude on the company's decision. They were in effect thrown back on one of their traditional roles—trying to protect as much as they could of their members' interests in difficult circumstances. This week they are back in a similar position.

## Technical News

EDITED BY ARTHUR BENNETT AND ALAN CANE

## Beavering away in NC machine tools

SINCE OUR biggest machine tool company, Alfred Herbert, went to the wall, and the industry worldwide became dominated by Japanese, U.S. and West German sophistication, UK manufacturers have had to face the overseas challenge with similar high technology weapons.

Just before the opening of MACH 80 at Birmingham last year, Mr. J. L. D. Galley, vice-president of the Machine Tools Trade Association, warned:

"You have just got to use computers with pretty massive number crunching power to schedule, plan and control that complex form or small batch production or you are finished in business, if not today, then tomorrow."

Britain has been exporting cheap machine tools and importing expensive ones. Substantial development overseas of high technology machine tools, namely numerically controlled (NC) and computer numerically controlled (CNC) contributed to the decline in British machine tool manufacture.

The UK failed to match overseas competitors when these products were initially developed, and despite recent extensive investment is unlikely to catch up in the short term.

But it seems that no nationalistic arm-twisting was employed in Lunsdale Engineering's choice of a British Beaver machining centre just installed at its Halton works.

Called the NC 15, this replaced an American Pratt & Whitney Tapamatic drilling machine; yet will carry out additional operations. Beaver's price is £60,000, against the American cost of £150,000.

"We chose the NC 15 purely on its merit," says Lunsdale's production manager, Mr. Bernard Cutts. "It's a first class machine which does the job of six conventional machines and can stand up to any foreign import."

His company makes specialised and complicated components for a number of industries including aircraft, shipbuilding and atomic energy.

Unit prices for the extremely high accuracy components demanded by these industries since the advent of NC/CNC are now so low that it is very difficult to make a profit using

conventional machines, bearing in mind that a large batch in our business is 40 components.

Mr. Cutts talks about the increasing problem of finding operators who are sufficiently skilled to produce parts from high tensile steels and alloys to the high accuracies which industry is now specifying.

He says: "Expertise has been taken off the shop floor and is now vested in a different breed of production engineer—namely the specialist in computer numerical control tape preparation."

The cost of employing a number of expert operators is eliminated with the installation of the Beaver machining centre which offers a bonus of minimising costly work-in-progress and banishes the possibility of accumulative errors due to repeated handling.

Before starting to make a new range of highly specialised components, Lunsdale tested the NC 15's capabilities on the production of these workpieces from an aluminium alloy with tolerances held to within half a hair's breadth. Although accuracy figures are only available for this component they are representative of those that will be achieved in steel.

In conjunction with its choice of CNC machining, Lunsdale has also invested in computer tape preparation which it regards as vital for its subcontract business since production runs are so small they prohibit manual programming.

Managing director, Mrs. Ewa Hermasinski says: "Tape preparation which previously took a programmer eight hours to complete is now carried out in under two hours on our Olivetti P8086 computer-based tape preparation equipment. If it took eight hours every time to produce a tape of medium complexity we would not be able to consider anything but long runs."

Another reason influencing the choice of the Beaver machine was its training programme which, said Lunsdale, no other company appeared to offer. This includes an induction course when the machine is installed and individual training sessions on programming, mechanical maintenance, and on electrical/electronic fault finding.

DEBORAH PICKERING

## Making sure the product will always work

BY GEOFFREY CHARLISH

WHY DO some cars not start easily on a cold, damp morning, or go rusty prematurely? Or why should an expensive scientific instrument taken from its packing case after a long journey be found to have vital components inoperative or even hurching about loose inside?

The answer lies in proper environmental testing and in product design that takes the environment into account. All too frequently—even in 1981—design takes place in a pleasantly warm and dry laboratory with the product immobile on a bench. A piece of domestic electronics so designed for example, can prove a great disappointment when installed close to a central heating radiator.

## Catastrophic

In fairness, many large manufacturers go to some lengths to ensure that the product will function and—less appreciated aspect—survive within specification when used in any environment likely to be encountered. Others take the view that the cost cannot be justified, particularly for less expensive products.

Because the results can be catastrophic (battles have been lost in the past), the military is almost always put up with environmental shortcomings of this kind. Large sums are expended in the aircraft industry for example, to prevent problems at the design stage.

British Aerospace at Stevenage has recently spent over £1m in updating an already impressive environmental testing and investigation facility and now

claims it to be the most comprehensive in the UK and possibly in Europe.

With the new 20,000 sq ft unit completed and staffed with 34 people, the company has decided to make its facilities more widely available to European industry, typical costs are about £200/hour for the use of a walk-in high altitude simulator £600/hour for structural analysis work.

Simulating the working, transportation or shelf environment of an equipment falls into two parts: natural and induced. The planet's natural environments are nowadays fully reproducible and are concerned with extreme and cyclic variation of temperature, air pressure, humidity and solar radiation, together with the effects of dust, sand, mould growth and sea water.

Less easily defined however, are the operationally induced hazards of shock and vibration and, in recent years, British Aerospace Dynamics Group has developed sophisticated ways of measuring this environment and then simulating it in the test house.

A major challenge has been with components contained in a guided missile. After a possibly prolonged storage period at almost any temperature they are then subject to the shock of launching and the vibration of flight produced by the rocket engines.

All of this can be measured in flight, telemetered to base, recorded and then analysed for use as the basis of testing. Similar techniques can be applied to road and rail vehicles



Pilot performance under test during simulated helicopter vibration at British Aerospace, Stevenage. Digital systems are used for control and presentation of results.

and to any goods that they may carry.

Of great potential value however, is a clever blend of environmental engineering and computer aided design now being pioneered at Stevenage.

One of the bugbears for the engineer trying to optimise a design for shock and vibration

is the need to "cut and try" on a repetitive basis with equivalent expenditure on successive pieces of hardware—an expensive process in any industry.

A small team at British Aerospace is using mathematical modelling to allow the designer to get optimised results with little or no hardware

at all. The models can be established from basic design data derived from finite element analysis (a computer/video technique that builds up a structure from first principles). They can be modified later as development proceeds with actual values measured from prototype components. The product can be displayed in three dimensional outline on a crt screen and it can even be made to vibrate in slow motion so as to observe flexural modes, vibration nodes (maxima) and so on.

In this way environmental engineering is being extended backwards into the product design and development phase, making it possible to identify and remove potential hazards before the design moves towards the manufacturing phase.

## Solar radiation

In general testing of the more routine kind, the Stevenage unit can bring an impressive array of equipment to bear. There are for example, eight big Ling Dynamic Systems electromagnetic vibrators that can produce up to 18,000 lb of peak thrust and can work over a frequency range of a few hertz up to 5 kHz.

Climatic chambers are available into which complete vehicles can be driven, while others will house a space satellite or missile at the near vacuum of space and subject it to the accompanying harsh solar radiation—while shaking it at the same time.

The facilities range right down to the simple matter of discovering on a controlled and measured basis—what happens to a packing case and its contents when they fall off the back of a lorry.

And it is all ready and waiting for European industry to use.

## Detecting a faulty vacuum seal

AN ON-LINE detection system for checking the vacuum seals on food and drink cans and containers.

Photomatrix, Grove Trading Estate, Dorchester (0305 3673), uses an IPL line-scan solid-state camera to inspect lids for the slight depression caused by a good vacuum seal. When a faulty seal is found the unit produces a signal which is used to activate a rejection device. Built-in counters can be set to record the number of sound and faulty containers.

In operation, the concave surface of a sound lid acts as a focusing mirror. When illuminated with a beam of light a good seal focuses the reflection at a point above the container. Faulty seals, having no depression, act as a plane mirror and leave the light beam unchanged. The focused image caused by a good seal creates a small high-density image in the television camera, while bad seals create a broad low-density image.

The system, known as Topscan, is said to identify low vacuum containers over a wide temperature range so long as enough vacuum has formed to cause some degree of concavity in the lids.

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The caller can be ignored (and he will not know whether or not anybody is "at home"), or respond to the user's talk and, if on legitimate business, can then be admitted.

Because the system is also connected to a video recorder—which operates as soon as the call button is pressed—there is an audio-visual record of a "visit" awaiting the returning householder.

In the event of break-ins

reported from a building where the system might have operated in part, the police could also have an ideal method of identification of suspicious characters. On the other hand, some down-trodden husband has the perfect weapon to combat the sudden and unwelcome appearance of a hated mother-in-law.

Cost of the unit, including installation and 50 feet of cable (said to be sufficient for most homes) is about £700 plus VAT.







## Comedy

## Сілетта

## by NIGEL ANDREWS

**Robert Redford and Timothy Hutton**

across the beach." If this rearward-from-the-sea progression continues, it will clearly soon be unsafe to step out onto boardwalks; and after that into seafront souvenir shops. Unseen hands and teeth will lunge out from behind the postcard stand. The sea will be written all over it, written all through it will stab you in the midriff, and the little mermaid made of pearl pink seashells will bite your hand off.

**Blood Beach** is about the awful Thing that lies under a million things. Glug, glug, glug, glug, the eardrums of another displacee feel first. Can police-persons John Saxon and Burt Young find the monster's lair before it clocks up yet more victims? Seek and ye shall know. Hirsute and hoary them, perhaps, but given an opportunity, these and occasional flashes of style by writer-director Jeffrey Bloom.

No such aesthetic repressive  
for Penitentiary, a steamy prison  
melodrama when a woman  
sweating, fist-happy convict  
slug it out over the prostrate  
body of the audience. Jamar  
Fanaka wrote, produced and  
directed this thick-eared  
Banal of violence, vengeance  
and crack-brain melodrama.

Far better to savour the  
splendours of F. W. Murnau's  
enthrone at the National  
Film Theatre. Celebrating the  
50th anniversary of the Ger  
man silent-film director's death  
this evening, he takes the film  
corners of the world for his  
prints of favourite films  
(*Nosferatu*, *The Last Laugh*,  
*Sunrise*) and for any surviving  
prints of his rarer works. It's  
a grand season, it lasts for two  
weeks from next Monday, and  
it should earn your feet in  
sitting towards the NCT box  
office.

## Guildhall School

# College Concert

The last of this season's excellent series of BBC College Concerts, performed and recorded at the music schools around London by the BBC Symphony Orchestra and London Sinfonietta, found itself back on Wednesday at the Guildhall's concrete concert-box in the Barbican—brainchild of the Modern Architect, with all the rich acoustic presence of a hotel lobby, that looks (only a few years after its opening) more like a dilapidated warehouse every day.

1950's, owing a certain epigrammatical debt (and one or two elegant cadential bows) to Webern, but in every other way, in texture and manner, both lush and more bumpy, un-

The evening's two presenters were welcomed by composers and under 55, Jonathan Lloyd's *Under the Whiting* Dance for chorus and small orchestra was played for the first time: an energetic, professional, 10 minutes' piece, in *memorial* John Lennon, whose brass section entered in a mournful march from the rear of the hall in mid-score, while half the choir slipped away by half-time, some route singing the same sad song. The idea, though, is that the same sense of conception: a seed that could take better root, may be, in another piece. Wolfgang Rihm's *Cuts and dissolves* for orchestra, here given its British première, was longer, and indeed better written work, though essentially it was no less thoughtful centre: pages from an imaginary book, as it were, and imaginatively drawn, but limply joined — talented rushes in search of a director.

**DOMINIC GILL**

## Riverside Studios

# Euridice by MAX LOPPERT

*Euridice* (1800)—text by Rinuccini, music by Jacopo Perini—was not the first opera, but it is the first opera for which a complete musical text has been preserved. The flowering in Florence of the new art form may not have been the sudden, furious burst of activity portrayed in simplistic school books; even so, it comprised an exciting series of innovations, of which this work, created for the wedding of Maria de' Medici and the King of France, frames an important number. Yes, Giulio Monteverdi's *Orfeo*, produced only a few years later, *Euridice* does not stride across the span of time to reach us as a music-drama of timelessly powerful

compact. Its stately succession of recitatives and small forms could seem to require some measure of re-creative imagination in its presentation if it is not to seem merely an historical curiosity. Thus runs the thinking behind Stephen Oliver's realisation (in his own very effective English translation) of the opera, which *Musica nel chiostro* are showing at the Riverside this week.

Mr. Oliver, whose own lengthy list of stage compositions already compasses most kinds of music drama, has undertaken a bold reworking of the instrumentation. A *Soldier's Tale* and, expanded in percussive devices, replaces the ensemble

authentic instruments we might expect to find. More boldly still, the accompaniment must of the solo utterances be strikingly reconsidered—bass lines and its implicit harmonies removed, a bare and sometimes minimalist accompanimentary support supplied, a variety of out-of-period rhythms and cross-rhythms added.

Stravinsky, Britten, and even Messiaen seem to be the filters through which Perle's music has been passed; and because it is so freely and deftly done, shaped to the music's own hearing, one perceives and that examination of the score bears out the ear willingly accepts the new musical apparel, Purist criticism is out of place; it seemed to me on Wednesday, indeed, that behind Mr. Oliver's quaint anachronisms lies a thoughtful and touchingly appreciative

I cannot say too much for the production in which the revision is introduced. The opera has been placed, by producer Abraham Vink and designers William Sonnabend and Richard Anderson, in a concoction of scaffolding and chicken-wire framing a paddlers' pool; swimmers and swains disport themselves around its edge, making the occasional head-dipping plunge. More than a touch of tweezeness is the result, though for one stunning piece of engineering, a flying machine carrying Orpheus across the roof of the theatre to Hades, he is tempted to forgive almost any touch of modishness elsewhere. The stage arrangement, which could easily endanger the entire ensemble, is kept in a brisk order by Nicholas Leamer's expert direction, with the aid of a conductor-assistant. There is good singing and creditably unembarrassed dancing, and the cast, among them Robert C. Carus, from Tom Flowers Dean (Orpheus), to Flowers Dean (messenger of fortune), Nuala Willis (Penelope), and Susan Moore (the Siren). The three acts are over without break; whatever one may think of the staging, the evening is never tedious.



# Tristan in Venice

Italian opera houses have a tendency to put, as they say in America, their goods in the front window. In other words, the opening productions of each season are meant to dazzle, to show what the house can do. Often these initial offerings are a disappointment, and on occasion they cast a pall over what follows, unjustly obscuring more interesting and more meritorious achievements.

the Fenice's opening the spirits sank, here one was again encouraged to hope that, under its new management, the lovely Venetian theatre is once more on the upward curve.

At my performance the Isolde was Dagmar Trabert (at earlier performances Johanna Meier had sung the part), a young artist of appeal and promise. The voice is big, but not huge; still it is sufficient for the needs of the part, and when unforced, it can be round and warm. In the first act, the soprano was convincing, regal. Throughout the evening she was radiantly feminine, and for the Liebestod—when the producer Maria Francesca Siciliani allowed her to stand there and sing—she was transfigured and deeply moving. Hermin Esser's Tristan was

aggressive, anti-lyrical, more a fighter than a lover. Esser is also a fidgety actor, and he gesticulated excessively, bobbing his head once or twice before every attack. On occasion, his acting affected his singing. Now and then he moved into declamation, with disconcerting verisimilitude.

Ruthild Engert—another familiar young artist—was sober, dignified Brangäne; the slight throb in her voice only enhanced its intensity. As Marke, Kurt Rydl was magnetic; the deep, secure voice was matched by a dignity of presence. Heinz Jürgen Demitz took over the part of Kurwenal for this performance, was uneasy at first, but gradually gained control of himself and his music.

**WILLIAM WEAVER**

## Big four get £21m

The big four national arts groups—the Royal Opera House, Covent Garden; the National Theatre; the Royal Shakespeare Company; and the English National Opera, are to receive 11.7 per cent more from the Arts Council in 1981-82, slightly below the 11.9 per cent increase in aid that the Council received from the Government. Even so they will still account for almost a third of the Art Council's £77.75m budget for the year.

Covent Garden is getting about £8m, a rise of around

£1.2m, which includes money to help the opera house finance its forthcoming season at the Palace Theatre, Manchester; the National Theatre is receiving £500,000 more, at £5.4m, with further guarantees for National Theatre tours when they have been agreed; the ENO gains £525,000, at £4.5m, with another £300,000 for Opera North, based in Leeds, bringing its grant to £1.2m; and the RSC receives an initial £250,000 rise, at £2.55m, with more money later to help its Newcastle season.

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to you—for the money that means we can continue.

We do this without hesitation, because the Fund is, and always has been, entirely dependent on voluntary contribution. Now we need help for our future. And perhaps, for yours.

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Friday March 6 1981

## Clamping down on Poland

FOLLOWERS OF events in Poland have long suspected that once the Soviet Congress was over the Soviet leadership would increase the pressure on Poland. Wednesday night's joint Polish-Soviet communiqué, signed in Moscow after lengthy and apparently tough talks between the two sides, appears to confirm these suspicions. The communiqué alleged that "imperialist and internal reactionary forces were hoping that the economic and political crisis in Poland would lead to a change in the alignment of forces in the world." It concluded that "the socialist community cannot be dissolved. Its defence is a matter not only for every single state but for the entire socialist community as well."

## Depressing

In this way the Soviet leadership has chosen a restatement of the "Brezhnev doctrine" of limited sovereignty for members of the "socialist commonwealth" as the first act of its renewed tenure of power. But what is perhaps more depressing is the inclusion in the communiqué of the statement that "the Polish communists have both the ability and the resources to reverse the course of events, to liquidate the present crisis and to ensure the long-term future of the socialist gains of the nation."

It could be argued that the real danger "looming over the socialist gains of the nation" is that of economic collapse brought about by the combination of inability to push through fundamental political, economic and social reforms and the subsequent loss of faith in Poland's long-term future by the international financial community.

## New atmosphere

But this is not what the communiqué was apparently referring to. The detention yesterday of Mr. Jacek Kuron, a leading member of the KOR social self-defence league, on suspicion of "slandering the state," coupled with the expulsion from the Party of prominent Communist Party reformer, Mr. Zbigniew Ivanov, and the latest rebuff to farmers trying to set up a much more risky policy of clamping down on the reform movement.

Mr. Kuron's arrest, albeit for only six hours, bears the hall-mark of a decision imposed on

the Polish authorities from Moscow. The Soviet Union has frequently singled out Mr. Kuron and his colleague Mr. Adam Michnik for personal attacks. Hitherto the Polish authorities have refrained from taking action against them because of the prestige they enjoy both as critics of the previous regime and through their constructive role as advisers to the independent trade unions. The risk the Polish authorities now run is that of provoking a new wave of labour unrest at a time when the call for a 90-day labour truce made by the new Prime Minister, General Wojciech Jaruzelski, had created a new atmosphere of co-operation.

The apparent aim of the Soviet leadership is to increase the strength of the Polish Communist Party by forcing it "to reverse the course of events." It risks creating the opposite effect. The Polish Communist Party certainly has lost much of its power. But this is due to the failure of previous party leaderships to provide honest and effective leadership and to reform the Soviet-style party structure. It is the latter which the Soviet Union now apparently wants to see restored in Poland, in the face of all the evidence that this is just not possible without direct Soviet military intervention.

## Restraint

The challenge facing the leadership in Poland is not that of "reversing" the course of events but of channelling Poland's energies in a creative direction. Confidence that the Polish authorities have the necessary public support to make their economic stabilisation plan credible is for example one of the vital pre-requisites for the sort of western governmental and bank lending now under discussion.

The relative restraint of the Soviet Union hitherto, as well as its willingness to contribute over \$2bn to Poland's financing needs has been noted favourably by western creditors. So has the willingness of the Polish party to reform itself and the apparent credibility of the new Government.

A Soviet-inspired effort to push the Polish authorities away from reform and back to the path of confrontation risks destroying what remains of confidence in Poland's long-term future.

## The strategy under attack

THERE MUST BE anger as well as disappointment among economic Ministers following yesterday's publication by the House of Commons Treasury Committee and by the Confederation of British Industry of their reports on medium-term economic policy. Despite the Treasury Committee's built-in Conservative majority and the CBI's natural sympathy for many of the aims of a Conservative government, neither of these bodies has confined itself to piecemeal criticisms of the government's methods. They have chosen instead to attack the very essence of the whole economic strategy.

## Refutation

In the CBI's case, the most obvious divergence from government policy is its criticism of the strategy. The stress on a much more active industrial policy is hard to reconcile with earlier support for a government committed to minimising all forms of interference with market forces. At the macro-economic level, the call for a £1.5bn fiscal stimulus in each of the next four years, building up to a net stimulus of £5bn in 1984-85, compared with current policies, may or may not turn out to be consistent with the figures in the government's medium-term financial strategy, as the CBI economists claim. But it is totally at odds with the spirit of the government's approach, which is only to allow those "fiscal adjustments" which are implied by the achievement of its monetary and borrowing targets. For the government to commit itself in advance to a substantial programme of fiscal refutation, at a time when all the original targets are being overshoot, would be to abandon the medium-term strategy.

## Theological

The Treasury Committee has been more direct, and less constructive in its criticisms. While the chapter on techniques of monetary control and on the choice of target variables have culled a number of useful suggestions from the volumes of excellent evidence gathered by the committee, the bulk of the report is devoted to a discourse on different schools of thought among economic theorists.

The main conclusions which the committee reaches — that there are no "clearly defined"

relationships between public-sector borrowing, inflation and economic growth and between monetary growth and inflation — tend to undermine the credibility of the practical proposals which it does make.

It is questionable whether the members of the Treasury committee can reasonably claim to have the depth of experience and theoretical understanding to adjudicate between different schools of academic economists. It is even more questionable whether a House of Commons Select Committee is the appropriate body to carry out such an intellectual exercise. However, the committee's excessive preoccupation with the theoretical rather than the practical aspects of monetary policy, is the mirror image of the way government policy has at times been presented by Ministers. Whether deliberately or not, Ministers have created the impression of an almost theological approach to decision-making and have failed to explain the compromises, uncertainties and risks which any attempt to manage a complex economy inevitably involves.

## Judgement

Instead of attacking the strategy on dubious theoretical grounds, the members of the committee should have acknowledged that the choice of economic strategy is a matter of political judgement — indeed it has been at the heart of British politics for 30 years. Those members who genuinely disagree with the Government's strategy and think that there is a better alternative should speak out as Members of Parliament, rather than merely appending their names to a largely unconstructive all-party report, which conceals important political disagreements.

In our view, the government's present strategy is broadly preferable to the alternatives put forward by its opponents. There have been mistakes in implementation, there have been political misjudgements and there have been failures in presentation, but in his Budget next week the Chancellor should reaffirm his intention to stick to a strategy of monetary control and fiscal caution, suitably redefined to take into account the effects of recession and of some of the past year's policy errors.

NEXT MONDAY, for the second time in three years, civil servants are due to come out on strike as the first blow of a carefully-planned campaign of industrial action aimed directly at the Government.

Pickets will be mounted in the unlikely setting of Whitehall at the start of what some Civil Service union leaders acknowledge may well be the first major test of the code of practice stemming from the Conservatives' 1980 Employment Act.

If the unions get the degree of support they expect, traffic in and out of London's Heathrow and other major air and sea ports faces severe disruption. The work of central Whitehall departments will be curtailed, many local employment and social security offices will be closed, court and tax office operations dislocated, and Government Ministers may be forced to walk to work or find other means of transport as drivers refuse to take out official cars.

Monday's one-day action is but the first shot: much more damaging to the machinery of Government will be the strikes by computer operators and other key workers, which are due to start on Tuesday. The unions will give details on Sunday, but there may well be lightning walkouts in unspecified areas.

Two years ago, after the two largest unions in the Civil Service successfully mounted a campaign of industrial action, Sir Geoffrey Howe, Chancellor of the Exchequer, conceded that the resulting disruption of revenue collection was one of the factors which had forced up the Public Sector Borrowing Requirement.

This time the Government has prepared measures to deal with computer strikes at VAT and PAYE centres, including a provision for the public to make PAYE returns and pay national insurance contributions through the clearing banks or the Post Office. The precise accounting will be sorted out afterwards. Nevertheless, the prospect is that there could be a financial stranglehold which, after a period, could force the Government on to the capital markets to bridge the gap caused by the delay in collecting revenue.

The white-collar workers who will be doing all this are not noted for their militancy. Many of them, even their most hard-line union leaders will admit, voted Conservative in the election following the 1978-79 "winter of discontent." But the mood is different now. According to their union leaders, the civil servants feel that they are targets for special discrimination within the overall singling out of the public sector by the Government.

The Conservatives' pre-election manifesto stated clearly that the intention was to attack "waste, bureaucracy and over-government" as recently as last month a Conservative back-bencher, referring to the forthcoming industrial action, described civil servants as "the most over-protected and over-privileged group of workers in the country — paid out of the pockets of industrial workers by the recession."

The Government has stuck



LORD SOAMES

Statement in the House of Lords, March 5

to its pledges and mounted its Civil Service campaign on four fronts: jobs, efficiency, pensions and pay. Virtually the first action of the new Government was an attempt to cut the size of the Civil Service by freezing recruitment, thus saving 20,000 posts. This was followed by a manpower review, which led eventually to an announcement of a further cut of some 39,000 posts. Progress in achieving the cuts was slow, though, and 12 months after taking office, Mrs. Thatcher announced a further cut of 67,000 posts to bring the size of the Service down to 630,000 by the time of the next election.

To promote greater efficiency, the Prime Minister appointed as her direct personal adviser on waste Sir Derek Rayner, joint managing director of Marks and Spencer, and one of Mrs. Thatcher's favourite businessmen. Though the scope of Sir Derek's activities has been limited, his team has succeeded in motivating the Civil Service machine to examine its productivity and act on the results.

Mrs. Thatcher also suffered a reverse on the thornier issue of index-linked pensions for civil and other public servants, which have been the targets of envy and abuse since they were inflation-proofed by a Conservative government 10 years ago.

The Prime Minister and some senior Cabinet colleagues saw index-linking as a recipe for inflation, but an inquiry set up under Sir Bernard Scott, deputy chairman of Lloyds Bank, unexpectedly found in favour of the principle. Indeed, the Scott report was so far from Mrs. Thatcher's views that it advocated the extension of index-linking to the private sector.

All this has angered and demoralised staff but it is the fourth issue — pay — which is driving them on to the streets. Compared to the basic wages of say, water workers, many civil

## CIVIL SERVANTS' ACTION

By Phillip Bassett, Labour Staff

For the Civil Service, it will be possible to squeeze a pay increase of 7% within the cash limit. That simply is as far as we can go.

LORD SOAMES  
Statement in the House of Lords, March 5

servants are well-paid. Pay rises for the middle-ranking Executive Officer grade, the workhorses of the Civil Service, have lagged behind the rise in average earnings. But, in relative terms, the pay levels are still high.

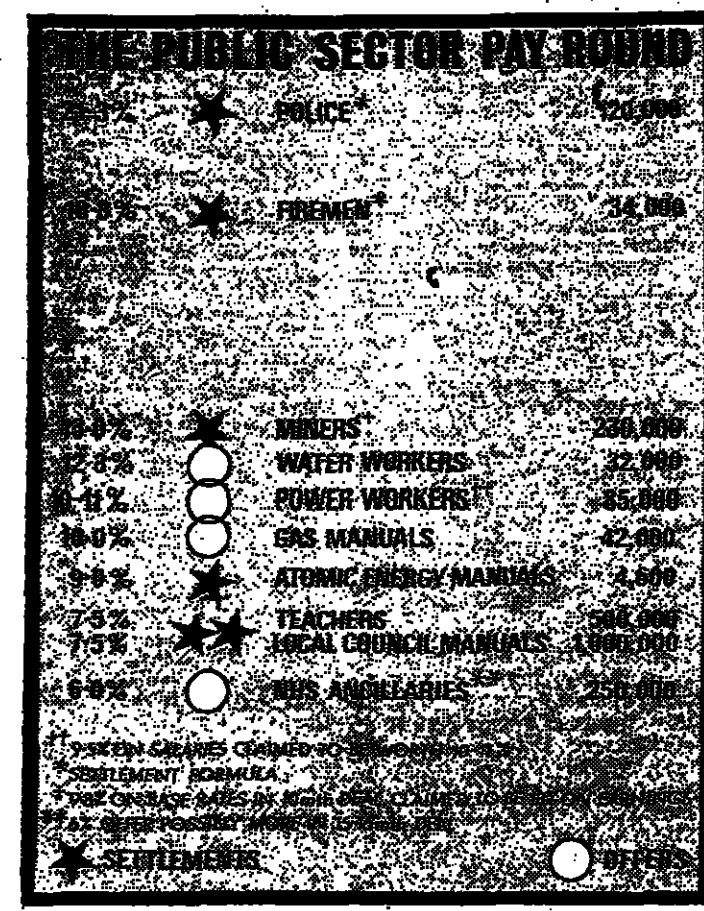
They were based in the main on a system, devised in 1956, which is used to determine pay rises in the Service. Civil servants' pay and benefits are compared with those in similar

MEMBERSHIP OF THE NINE UNIONS TAKING PART	
Civil and Public Services Association	224,000
Society of Civil and Public Servants	109,000
Institution of Professional Civil Servants	102,000
Inland Revenue Staff Federation	45,000
Civil Service Union	45,000
First Division Association	8,000
Prison Officers Association	22,000
Association of Government Supervisors and Radio Officers	10,000
Northern Ireland Public Services Alliance	24,000

jobs outside. The system, operated by the Pay Research Unit, is retrospective: civil servants receive increases based on what their outside "comparators" have been receiving over the previous 12 months.

However, successive governments have been embarrassed by the system because the increases proposed by the Unit have often indicated with uncomfortable clarity how effective — or more often ineffective — any pay policy then in force has been on a number of industries and particularly in a number of blue-chip private sector companies.

Different governments have adopted different methods of trying to deal with the problem. This Government, whose economic theorists in any case hold the principle of comparability to be anathema, took the same firm action as it had with the Clegg comparability com-



mission: it scrapped the system. The decision had to be couched in the form of a suspension of the pay agreement for the Service in favour of setting rises according to pre-imposed cash limits for one year only. Union leaders, convinced that Pay Research this year would have shown rises due of 15-19 per cent, tried, but failed, in the courts to force disclosure of the comparability reports. The Government, emboldened

possible acceptance," but the unions have so far been unable to draw any more detailed proposal from the CSD.

"All relevant factors" may be the key phrase. Comparability will form a part of any new system, but it is clear that it will no longer be the sole determinant. Instead, the Government is likely to want in some form to implement at least some of this shopping list:

● Regional pay. The Government would like to see market forces brought more directly to bear on Civil Service pay, and says there is evidence that the Service pays more than outside employers in some areas and less in others. One way of restoring the balance might be to introduce regional variation in national pay rates.

● Merit pay. The Government would like to introduce changes to relate pay more closely to performance in an effort to improve productivity. Further, Sir Derek has proposed that bonuses should be given to successful staff who cannot move further up the hierarchy; that staff who merit it should be able to jump grades; and that staff should no longer be entitled to automatic increments regardless of merit.

● Outside comparators. Depending on the place of comparability in any new system, the Government will want to ensure that comparators used are fully representative of the range of outside employers.

Provided that these proposals can be quickly clarified to the satisfaction of the unions, a relatively small improvement in the offer — perhaps as little as 2 per cent — might be enough to secure a settlement. Lengthy industrial action would raise expectations beyond that.

The Government has little room for manoeuvre on the present offer. Ministers insist that the country cannot afford an increase beyond 7 per cent. Lord Soames himself, however, has raised the possibility

of ways of improving it which some union officials have seized upon: underspending in the pay provisions of the cash limit, or moving blocks of money around between cash limits to fund an increase (known in Treasury jargon as "virement").

The underspend in the 1979-1980 CSD-controlled cash limit was 4.5 per cent, or about £106m. The previous year the figure was 3.6 per cent. If the Government was prepared to take into account in settling this year's deal the likely underspend for this year, the unions argue, it could find an extra 2 per cent and still stay within the 6 per cent cash limit. If the Government decided to switch money from other central government cash limits, then the possibility for further increases would be even greater.

If the Government is not ready to juggle the cash limit, then it will have to take on the civil servants. In the wake of the submissions to the miners and the water workers, Ministers are not only prepared to do just that, but believe they must do so.

They consider that they can withstand Civil Service strike action, and that public opinion, having little sympathy for civil servants, is on their side. On that point the unions agree: they acknowledge that the public standing of civil servants is not high.

While any dispute in which the Government is the direct employer could be said to be political, the nine unions involved have set aside their own political differences — the front-runner has been the Left-dominated Society of Civil and Public Servants, but the largely right-wing controlled Civil and Public Services Association is now clearly in support of the action — to join together as never before against a Government which, they claim, has forced them into the wider political arena.

The unions point to their level of organisation to indicate the degree of support among their membership, and in particular to the £3m-£34m committed from union finances and money rolling in from voluntary levies to fund the action.

There are, however, some doubts about the determination of some unions and some areas. Union officials have worked hard recently to ensure support, but there is some reluctance among some staff in key areas to act as the shock troops for the rest.

However, the CSD estimates that a one-day strike in the campaign over pay two years ago by the two largest unions in the Service brought out about half the total complement of white-collar staff. With eight unions involved on Monday — the prison officers are excluded from this stoppage but will take part in the selective action — the turnout can hardly fail to be large.

The tactics of both sides are to test the financial strength of the other — but that will take time. With the support the unions claim and hope for, and the Government's determination to make a stand, then the possibility is that there will be a prolonged dispute after Monday's strike.

## MEN AND MATTERS

## Split rivets the sleepers

General's daughter Lady Jane Middleton faces a battle of her own next week, as committee members of her newly-formed association of "sleeping underwriters at Lloyd's meets in the Captain's Room to settle an internal policy row."

The committee is split over the nature of the mandate which it actually holds. Lady Middleton and three fellow-hawks insist that the new Lloyd's Parliamentary bill to tighten self-regulation "must be improved." The five doves have told association members that "her determination to make amendments to the bill at any cost has, in our view, led the association on to a path which is for the benefit of neither Lloyd's nor the future of your association."

Both sides are circularising association members and pulling in the proxy votes. In a confrontation whose intensity has surprised the Sasse syndicate veteran and lady of the shires, "I am flabbergasted," she said yesterday, "I am not a BIR breaker."

## Armoury trite

The British High Commission in Ottawa has effectively confirmed this week what other citizens have long suspected — that there is no car on the road which can survive the brutal driving conditions which prevail in the Canadian capital in winter.

Huge quantities of salt are spread by city snow-clearing crews after each fall, and the resulting salt-saturated slush eats deep into the body of every car which ventures out — even the armour-plated Rolls-Royce of our own envy.

"Historic 1972 Rolls-Royce Silver Shadow," runs the advertisement in the Ottawa Citizen this week, "used by British High Commissioner to Canada. Car fully armoured. Requires

extensive bodywork renovations and mechanical-electrical overhaul."

A call to the British High Commission confirms that the car came well-protected against his hands and feet constantly to stress the diplomatic language. There were other signs of growing agitation. The CBI's slogan of yesterday, "Britain means business" had now become "Britain must mean business."

The £15bn four-year recovery programme was a conservative-with-a-small-c proposal for getting out of the unreal world we have been inhabiting without suffering too many traumas. As CBI president Sir Raymond Pennock said: "The intellectual approach." And, in terms of inflationary effect, Sir Terence added rapidly: "Zilch-nothing."

But not a word of direct criticism of the Government was uttered by the CBI's 50 "action points" that would reverse the Thatcher policies were enumerated.

"If we have one criticism," said Sir Terence, finally driven to it by a sceptical reporter, "it is that the economy cannot bear the burden of present State spending." The Government had promised to cut public expenditure but it had not done enough.

So could the further £3bn the CBI wanted be saved? Sir Terence had no doubts. "The bureaucracy is like a swollen river," he said. But the 15 per cent cut in the Civil Service envisaged by the Government was less than natural wastage.

"Twice in my career," the former Ford UK chairman added, "I've had to save that amount in a single year. Anyone who says they cannot save £3bn doesn't really know the arts of management."

## High spirits

Whisky exporters... whisky merchants... producers of whisky... distillers and blenders of whisky... There may be a great

Beckett handled this latest round in the sparring match rather more tactfully than his bare-knuckled onslaught at Brighton in November. No clenched fists this time though his hands were constantly to stress the diplomatic language.

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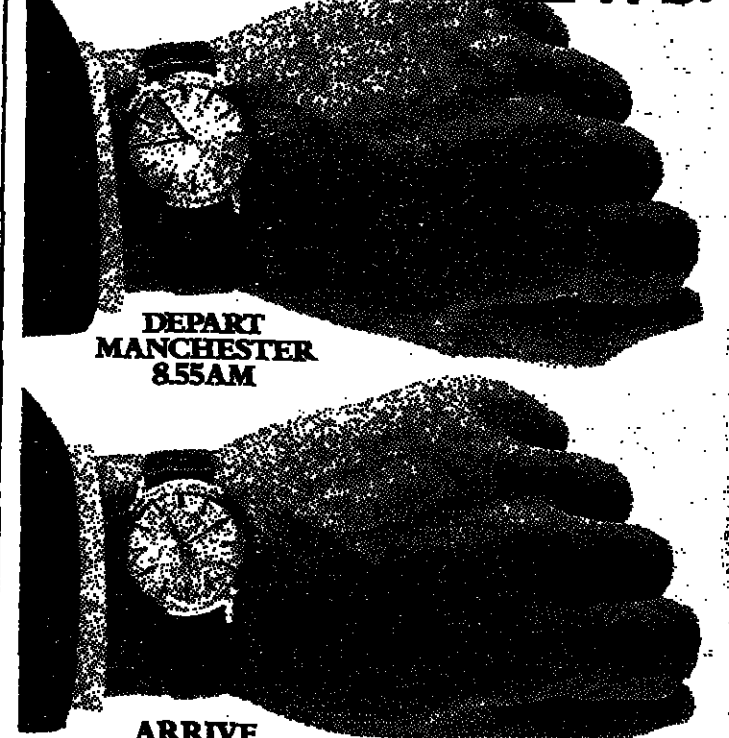
## Centre pointed

The already fading blue walls of the CBI's new council chamber formed a suitable setting yesterday for industry's desperately renewed demands for changes in Government economic policies.



"I suppose they want future dole queues to be able to stand to attention."

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Observer



Arthur Smith finds that the decline of the motor industry has hit hard at what was once Britain's most prosperous city

# Painful adjustment to the end of affluence

THE MASSIVE Triumph car assembly hall, hailed in 1958 as the most modern in Europe, now stands empty, an eerie reminder to the people of Coventry of a manufacturing strength and prosperity that may have gone for ever.

The city that was once the symbol of Britain's thriving car industry and of post-war affluence is now struggling to come to terms with a very different situation. Nearly one in 10 of Coventry's 150,000 jobs have been lost over the past 12 months. The level of unemployment has more than doubled to beyond 13 per cent. Another 70,000 workers are on short time.

Silent machinery, echoing factories and deserted car parks have become facts of life in a city where more than 57 per cent of the work force is in manufacturing compared with the national average of 32 per cent.

The quietness of the city centre on a weekday provides evidence of the reduced spending power. The precinct, a traffic-free shopping complex built in the 1960s to give new heart to a city centre flattened by German bombs, now appears tawdry. Cut-price offers and sale notices do not seem to tempt shoppers. Pubs and restaurants are half-empty.

Councillor Arthur Waugh, Labour leader of the City Council and a retired car worker, is bitter about the regional policy of successive governments. These, he believes, have robbed Coventry of growth industries and new jobs. He points to the "inevitable" which is the "destructive effect of the fact that nearly every other job is dependent upon the car industry in a city where large companies account for nearly half the total employment."



It is the vehicle industry, and the big names in particular, that have been the main casualties over the past 12 months. Apart from closing Triumph assembly, BL has shed many hundreds of jobs at Jaguar, Morris Engines, Coventry Climax, Alvis and Self-Changing Gears. Meanwhile Talbot UK, now owned by Peugeot of France, has pushed through more than 1,400 redundancies at its two Coventry plants in recent months.

Other famous names have also been hard hit. Renold has closed its motor components factory with the loss of 800 jobs. Alfred Herbert, once one of the world's leading machine tool companies which employed more than 11,000 a decade ago, has been rapidly run down. Massey Ferguson, which claims that its Banner Lane tractor assembly plant is the largest in western Europe, has shed 750 jobs.

Even Rolls-Royce, regarded as one of the few bright spots because of the buoyancy of the aerospace industry, announced plans last month to cut 650 jobs at its two Coventry factories.

"Traumatic" is how Mr. Alan Berry, director of the Coventry Engineering Employers Association, described the events of the past 12 months. But he points out that the closures are also an acceleration of the steady erosion of the city's industrial base which has been going on for 20 years.

That may be. But it is only recently that this trend has become fully apparent to a town which has known nothing but success for most of this century. In the boom post-war years people—many from Scotland and Ireland—moved in to take advantage of the high wages offered by the car industry. To that extent many Coventry people once represented exactly the free enterprise spirit that the present Government wants to encourage. But they have settled in and are no longer the sort of people who are willing to move elsewhere in pursuit of jobs. Coventry has a high proportion of owner occupiers—more than 70 per cent—and an ageing population.

"It has been possible to detect a new sour mood in the city over recent weeks," says Mr. Waugh. The point is taken up by Mr. Bill Lapworth, divisional officer of the Transport and General Workers' Union: "It became apparent over Christmas. People were spilling out of pubs in the city centre not singing carols but looking for trouble. There was a new ugly mood—a bitterness and frustration that comes from unemployment."

The problem is particularly acute among the young. Nearly 5,000 young people are out of work and around 40 per cent of those who left school last summer are still unemployed. It will be much worse after this summer.

Mr. Waugh points out that at the very moment the local authority should be expanding



Passing the time in Coventry's shopping centre with a giant chess board.

Terry Kirk

services to provide a safety net for those hit by recession, it is required to curb spending. The difficulty is the greater because Coventry as a recently prosperous city has not previously committed funds extensively to job creation and lacks the experience to deal with problems of high unemployment.

Fear of unemployment—and the recession—have had their effect on the much-publicised militancy of the Coventry car workers. Talbot, like several companies, has been emboldened to press ahead with new manning levels and work practices at its Ryton assembly plant in spite of union opposition. "Two years ago such a move would have been unthinkable."

Now the workers know it would be foolish to pick a fight. With so much unemployment, the company holds all the cards," says one senior shop steward.

"The full gravity of the situation is only now sinking in," says Mr. Phil Povey, a regional official of the Engineering Union. "As recently as the last three weeks, the complaints have started about lack of work. For those on short time or without a job the reality dawns as the bills for gas, light, and rates start to drop through the letter box."

Among management there is concern about how long the recession will continue and the longer term prospects for

Coventry. Mr. Brian Willis, of the Chamber of Commerce, says small companies are setting up. "But these are one-and-a-half man operations. These do not replace the companies employing 20 workers and can in no way compensate for redundancies on the scale we have seen."

To finance the venture he sold his three-bedroomed semi and moved with his wife and two-year-old son to stay with in-laws. "We set up just before the recession bit. Turnover is now down to around £1,200 a month—a third of what it was in the first few months."

Would he still be in business in 12 months time? "We are just keeping our heads above water. I am hoping so, but I don't know."

This collapse in demand could scarcely have been more ill-timed. Mr. Ray Lee, a 33-year-old inspection foreman at Rolls-Royce and Mr. Fred Webb, a toolmaker, joined forces to offer a repair and sales service for measuring equipment.

They offer a nationwide service but the principal customer was seen as Rolls-Royce. "We were going well initially and were very busy. But it began to tail off just before Christmas because of the cutbacks in industry," says Mr. Lee. He is confident the business will survive but admits: "At the moment we are hanging on by the skin of our teeth."

Mr. Willis argues that future growth is going to have to come from small businesses like these, and more immediately, from little companies employing perhaps 10 to 30 workers. Coventry industrialists do not want a U-turn from the Government. But there is a widespread belief that ministers are not in touch with the reality of business life. "The Prime Minister could so easily adjust the tappets and change the plugs of our engine instead of stuffing potatoes up the exhaust and putting sugar in the petrol tank," says Mr. Willis.

Coventry's major companies—such as Dunlop Engineering, Courtaulds, BL and Lucas—have been pressing for urgent Government action to ease the problems of manufacturing industry, particularly those which have been caused by the strength of sterling.

Mr. Scott Glover chairman of the large companies section of the Chamber of Commerce and director of the Coventry factories of Massey Ferguson says a recent survey of the city's large companies showed 70 per cent were faced with falling British and overseas orders. Half expected profits to deteriorate.

"The danger is that the current economic policies of the Government are going to lead to such a collapse of the industrial base that we will reach a position from which we can never climb back," says Mr. Glover.

## Letters to the Editor

### Blood under the bridge

From Mr. C. Baillieu

Sir,—You describe (March 3) the struggle in the Lloyd's External Names Association as "fierce," which it indeed is. Its most significant characteristic, however, is not its fierceness but its smallness, and this is the main charge against Lady Middleton's chairmanship. Only about 15 per cent of the external names have joined and many many more have made a conscious decision to have nothing to do with the Association under its present leadership.

The fact that Lady Middleton has breathtakingly flouted the instructions of the meeting that elected her, and has ignored the views of her own committee in Albee's phrase, "blood under the bridge."

There will be, under the terms of the Bill, six external names on the Council. From now on Parliament will want external names to play a responsible part in the running of Lloyd's. That is why there has to be an Association. It is not there to cut across the agent/names relationship, to take up and to hurry to the hasty members. It is there, to provide a two-way communication between the six Council members and their 76,000-strong electorate.

The city is that under the present leadership we will only have a weak and insignificant membership. My hope is that the meeting at Lloyd's on March 11, which is open to all external names, will change all this.

C. Baillieu

Hogbe Farm, Hayshott, Midhurst, Sussex.

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### Pension values

From the President

Society of Pension Consultants  
Sir,—It is a pity that your otherwise well-reasoned leader (How to help the elderly, March 3) falls yet again into the trap of blaming occupational pension schemes for failing to maintain pension values in retirement or on job-changing.

There are some 5m employees in the public sector for whom their occupational schemes do not so fail. That protection is available simply because unlimited resources are made available.

There is no pension problem in setting up such a scheme. The problem is only one of the usage of available and limited resources. Thus, if there is a failing, it is a failing of active workers being prepared to take less in order to provide more for pensioners.

This is not an area that has been "neglected by the pensions industry." It is one which any practitioner is intensely concerned with and worried by. The worry stems from a continual refusal of people and media to recognise that no more can come out of pensions than we as the working population are prepared to divert from our own consumer capacity.

Pensioners people have repeatedly stated this truism, to dispel the aura of such magic solutions as appeared in the Scott committee report to which you refer. The "way forward" that it points, for those prepared to read it carefully, is that the provision of pensions of current levels is a costly exercise, the full impact of which has yet to be felt. The

expected them to use their block majority to allow me to attend and then deprive me of the mandate, thus settling the matter in committee, without a short-notice EGM.

N. Parker,

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impression it conveys is that because something is socially desirable, the Government has only to wave the magic wand of index-linked bonds for it all to happen.

If your aim is to influence the design of occupational pension schemes then the emphasis must be directed either towards reducing the pension expectations of our community or encouraging the working population to divert more of their resources to that purpose.

A critical examination would be useful, if it directed itself to these profound matters, in identifying a reasonable deployment of national resources between the various conflicting interests. It would serve no useful purpose in simply examining pension schemes as such, the design of which inevitably reflects the wishes of the participants.

D. C. Bandey,  
Ludgate House,  
Ludgate Circus, EC4.

### Accounting for inflation

From Mr. B. Bedwell

Sir,—Companies do not go broke because they fail to use current cost accounting or any other form of inflation accounting; they go broke because they run out of cash. There will be a propensity for them to do this whether they monitor their results in historical terms or CCA terms (as Messrs. Seddon and Hazell, March 2, would have us do) if their decision making processes are inappropriate for the task. In this context translating historical results into CCA terms should only help to confirm what any good business man would suspect anyway, and establishing a real rate of return for the shareholder can be an interesting exercise in polemics.

Which I would not recommend for presentation to a chairman faced with falling demand, an over-valued pound sterling and cheap foreign competition.

From Mr. J. Davey

Sir,—Normally, one would not bother to contradict some of Ms. Goldsmith's assertions (February 28), but it is my experience that mis-statements

run rate fluctuations. As Professor Niehans stresses, while correct in principle the finding may be quantitatively unimportant. (A similar finding of domestic monetary theory, that it matters for the price level how a change in the money stock is produced has proved to be of very slight quantitative importance.)

The result is that an exchange rate will be stronger than is indicated by relative national price levels if and only if the preceding monetary expansion has been engineered by the acquisition of foreign exchange reserves. British industry is complaining, quite accurately, that sterling is stronger than current relative inflation rates seem to justify. But the preceding UK monetary expansion was most certainly not financed wholly, or even largely, by the acquisition of foreign exchange reserves. It was financed by operations in the market for Government debt.

It therefore follows that Professor Niehans' very important finding provides absolutely no support for the claim that the conduct of past UK monetary policy has produced an over-valuation of sterling relative to UK and foreign price levels.

Geoffrey E. Wood,  
Buckmaster and Moore,  
The Stock Exchange, EC2.

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### Taxation but no representation

From the Secretary,  
Federation of London Wholesale  
Newspaper Distributors

Sir,—According to the "Cost of Camden" report, this council receives 24 per cent of its income from domestic ratepayers and 76 per cent from commercial. If this is correct, a relevant question immediately follows: "How many votes do the commercial interests have in determining Camden's financial policy, having regard to their providing over three-quarters of the income?"

J.H. Brockett,  
Regent House,  
89, Kingsway, WC2

### Membership of the EEC

From Mr. J. Davey

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run rate fluctuations. As Professor Niehans stresses, while correct in principle the finding may be quantitatively unimportant. (A similar finding of domestic monetary theory, that it matters for the price level how a change in the money stock is produced has proved to be of very slight quantitative importance.)

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Buckmaster and Moore,  
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# Barclays slips to £523m but lifts dividend

BY JOHN MAKINSON

THE LARGEST of the UK clearing banks, Barclays Bank, has increased its dividend by 20 per cent despite a slight fall in 1980 profits.

Pre-tax profits fell last year from £529.4m to £523.5m on a historic accounting basis. Current cost profits before tax showed a sharper fall from £355.8m to £309.6m. Like National Westminster and Lloyds, which have already reported lower 1980 profits, Barclays was hit by a sharp increase in the charge for provisions against bad and doubtful debts.

The charge for specific provisions jumped from £25.5m to £102.9m, while the charge for general provisions fell slightly from £35m to £31.6m. Just over half of the charge on specific provisions related to the UK and, of this, 44 per cent was made up of

manufacturing industry risk. Mr. Roy Vine, senior general manager of Barclays, estimated that the bank had advanced "something like £250m to £300m which, in normal circumstances, we would not have advanced." This lending to companies hard hit by the recession was the principal factor behind the steep increase in provisions.

The rise in the dividend from 15.42p to 18.5p, adjusting for last year's scrip issue, was in line with the bank's own forecasts and the increases already announced by Lloyds and National Westminster. The payment is covered almost three times by current cost earnings.

The bank's profitability was also undermined by cost increases and some shift by customers from current to deposit accounts. In the UK, total

overheads were up by 28 per cent and staff costs showed a rise of 31 per cent. The number of employees increased by 7 per cent. Mr. Vine said that the bank was now over-staffed and would trim its recruitment this year.

Explaining the shift in the bank's deposit mix, Mr. Vine said that current and deposit accounts each comprised 36 per cent of total deposits last year. In 1979, the figure was 40 per cent for current accounts and 32 per cent for deposit accounts.

The group tax charge has fallen from £162m to £152.1m principally because of a higher level of tax deferrals on leasing liabilities. The bank wrote £800m of leasing business in the UK last year, twice the amount of the previous year.

The profits decline was more

marked in the UK than in the bank's international operations. Profits before tax and loan capital payments from the domestic clearing bank fell from £325.4m to £290.5m, while Barclays Bank International increased its profits from £150.2m to £179.9m. Barclays Merchant Bank reported profits of £7.3m (£7m). Mercantile Credit Group made profits of £36m (£36.9m) and other subsidiaries and associates accounted for £33.1m (£27.3m).

Commenting on the international operations, the bank's chairman, Sir Anthony Tuke, said: "We have done well in a number of areas, particularly Africa and Europe. The expansion of our activities in the U.S. in terms of the acquisition of commercial and consumer finance businesses and a number

of banking offices, however, came too late to affect profit levels in what has been a difficult year there." The strength of sterling last year wiped between £12m and £13m off the bank's profits.

On the current year, Mr. Frank Dolling, group vice-chairman for finance and planning, said that the international operations would continue to do well although it was uncertain whether they would be sufficient to compensate for an inevitable decline in UK banking profits.

The group operating profit was £498.1m (£502m) and associated companies contributed £50.1m (£44.8m). Interest on loan capital was £25.3m (£17.4m) and the minorities charge totalled £23.6m (£18.3m). With extraordinary items contributing £0.5m, compared with a 1979 charge of £0.6m, attributable profits



Mr. Anthony Tuke, Barclays chairman.

worked out almost unchanged at £498.1m (£498.5m). Dividends cost £52.3m (£43.1m) and earnings per share were 124.2p (125.4p).

See Lex

## Development costs hit Baker Elect.

FULL YEAR profits from Baker Electronics, the newly-listed electrical engineering company, are unlikely to be more than £72,000 after allowing for exceptional product development costs of £20,000.

When Tring Hall Securities brought Baker to market last August under Rule 163(2) profits for the current year were forecast at £240,000, against £27,000 in the year to March, 1980. The forecast had been studied by Touche Ross, accountants, whose audit and accounting investigation fees for the launch were £27,000.

Yesterday, a spokesman for Touche Ross said that the firm "had no comment to make on this matter."

Baker published its interim figures yesterday for the period to the end of September, revealing an accelerating decline in profitability in its main business and heavy unforeseen development costs on its briefcase computer post the July launch of the product.

Development costs are now expected to be £80,000 for the computer for the full year, of which £32,600 have been written off first half profits.

This leaves pre-tax profits for the six months at £82,000 (£97,000) with a turnover down 27 per cent from the corresponding

period's £1.2m. Conditions for the company's main business of electrical transmission equipment has deteriorated in the second half with both volume and margins severely cut by delays in placing of orders from Government departments and price cutting from competitors.

As a result, the company now states, the "group will trade at a loss" in the second half, after allowing for the remaining development costs on the computer. This is to be released later this month. Meanwhile, "recent levels of orders" for the main business are said to have been encouraging.

Baker was floated in the market last August at 60p and the share price rose to 103p in first dealings. In the past week the price has tumbled from 53p to a low of 25p but it rose 10p yesterday after the figures.

Mr. Derek James, the newly-appointed finance director, said yesterday that the company was "not in a position" to comment on a dividend for the year. The prospectus last August proposed a single dividend, payable in August, of 3.85p net. This was dependent on the profit forecast.

## Improvement at Atlantic Computer

TURNOVER REPORTED by Atlantic Computer Leasing for the year to December 31, 1980, was marginally down from £16.98m to £16.28m.

But net profits on consolidation were up at £1.34m (£1.16m), and net assets of £3.81m (£3.59m). The company says that profits were depressed by high interest rates. But it says the number of lease orders signed was up by 28 per cent over 1979. Lease order values were, however, virtually unchanged at £16.3m because of lower IBM prices.

## Davy forecasts further expansion

PRE-TAX PROFITS by Davy Corporation, the London industrial holding company which has been the subject of a takeover bid by Enserch Corporation, rose substantially from £4.56m to £6.07m in the six months to September 30, 1980. Turnover, however, fell from £382.46m to £323.02m.

The bid, subsequently rejected by the Davy board, has been referred to the Monopolies and Mergers Commission.

Sir John Buckley, the chairman, says the results for the full year are likely to be better than the previous year when pre-tax profits were £15.94m, but still below the potential of the company, the outlook for which remains excellent. He says the cash position continues to be strong.

### HIGHLIGHTS

Lex looks at the figures from Barclays Bank which show that the year's profits have fallen in the middle ground of analysts' forecasts with a 1 per cent slip for the full year to £523.5m pre-tax with a 14 per cent decline in the second half. Davy Corporation, which has been defending itself from an unwelcome bid, revealed profits up from £4.5m to £6m in the half year, but last year's profit was struck after a large provision. J. Bibby pushed up its 1980 profits with the help of better results from animal feeds, seeds and the medical business. Finally Lex looks at the Petroleum Revenue Tax. On the inside pages several companies come in for comment, including Mitchell Cotts and house builder Comben.

The UK is in an acute period of economic reorientation, he adds, but business in these circumstances is difficult. Even so,

there continues to be a considerable amount of activity in the process industries throughout the world.

## Kode finishes below forecast

A DELAY and reduction of sales in the capital goods business, which continues to face difficult trading conditions, has resulted in the outcome for the year at Kode International being less than anticipated by the Board.

Pre-tax figures to the end of December, 1980, however, show an increase from £1.25m to £1.41m. Turnover of the manufacturer of computer equipment rose from £3.5m to £10.43m.

Mr. Terry Darlow, the chairman, says the order book is higher than at this time last year. This, together with investment in new plant and products during the year, gives rise to the Board's confidence in continuing its investment policies so that growth in all sectors of the company can be increased when market conditions allow.

In the meantime, he says, the company's service, leasing and components businesses have met or exceeded their planned performance.

The pre-tax profit includes net interest received of £61,000 (£74,000). Tax was marginally lower at £492,000 (£495,000), but

this was further reduced by a non-recurring write-back of deferred tax provisions amounting to £118,000. As a result, reserves have increased by £776,413 to £2.5m.

The stated earnings per 25p share are 23.3p (17.42p). Had the earnings per share been calculated on the basis of the tax charge prior to crediting the transfer from deferred tax account, the historical earnings per share would have been 20.63p, says the Board.

The final net dividend is unchanged at 4.36p but the total is lifted from 6.58p to 6.89p. Dividends absorb £297,000 (£286,000).

### comment

In the previous year Kode estimated that the engineering strike stripped £200,000 from profits and write-offs against obsolete equipment trimmed another £140,000 from the pre-tax level. Adds those back and the latest results look reasonable taking into account that another £100,000 plus write-off has been sliced from the 1980

figures. The market, which pushed the shares 8p higher to 293p yesterday, is taking the view that profits will show a fair rise this year. Indeed Kode points to a higher order book but on average that stretches six months. A fully taxed historic p/e of nearly 19 and yield of 3.3 per cent looks hefty but is sustainable as long as Kode keeps within the market's "high technology arena." A high level of capital expenditure—£1m last year—is geared to this ambition. Acquisitions may be on the way but shareholders should not hold their breath.

### BUTLIN'S BUYS

#### N. WALES HOTEL

Butlin's is to take over the 157-room Grand Hotel at Llandudno, North Wales, from its present owners, Trusthouse Forte Hotels.

Butlin's will take possession of the hotel at the end of this month and it will open for the main season at the end of May.

## Rea Bros. shows increase

AFTER TAX and a transfer to under reserves, profits of Rea Brothers, merchant banker, improved from £601,000 to £750,000 in the year to end-December, 1980.

A final dividend of 1.275p per 25p share brings the net total up to 2p, which compares with 1.5p after allowing for the scrip issue.

There is a further free issue on a one-for-five basis. Retained profit for the year increased from £383,000 to £463,000.

At the year-end balances with bankers and money at call totalled £19.03m (£25.9m), bank certificates of deposit and bills discounted were £0.8m (£2.55m) and money at short notice amounted to £27.7m (£18.89m). There were no special deposits with the Bank of England (£2.24m) and other loans to local authorities and banks stood at £19.85m (£6.63m).

## Payment reduced as profits slide at Campari Internat'l

With turnover down marginally from £12.23m to £12.04m, Campari International, the leisurewear, camping, and boating equipment importer, reports pre-tax profits of £285,980 as against £277,985 for the seven months to December 31, 1980. The interim dividend is cut from 1.2p to 1p net.

The Board says that the depressed state of the UK economy, increased interest charges and the strength of sterling were the main factors contributing to the fall in profits. While trading at Campari International's continental subsidiaries is satisfactory the outlook in Britain remains unclear. However, the Board intends to pay a full dividend for the year "should the trading position warrant it." Last year's total dividend was 4p.

Interest charges in the current period increased to £914,772 (£811,989) but tax fell back to £125,000 (£390,000). Earnings per 20p share were 2p (4.4p).

### comment

The market responded unfavourably to Campari International's

attempt to hedge its bets by reducing its interim dividend but saying it will make up the shortfall at year-end if the incipient recovery in the UK continues. A maintained interim would have been just covered and the 1.9 cover for the slimmed mid-way pay-out looks way out of line in current market conditions. The shares fell by nearly 10 per cent on the results to close at 49p, a 54 per cent discount to last year's price. Profits tumbled by 61 per cent on a slightly lower volume of business. European earnings, which now account for about 49 per cent of group profits, increased but not sufficiently to offset the downturn in the UK. Estimates for the full year remain difficult to determine since the company describes the UK outlook as "obscure" and profits from overseas will be sensitive to sterling fluctuations against the major European currencies. Assuming a 3p final dividend, which would be needed to make up for shortfall at the interim, the shares are on a prospective yield of nearly 13 per cent.

## Robinson Brothers

PRE-TAX profits of Robinson Brothers (Rydere Green), manufacturer of organic chemicals, slumped from £1.43m to £223,000 on turnover down from £12.14m to £11.51m, in the year to January 3, 1981.

After tax of £197,000 (£244,000), redundancy costs and a loss on the sale of investments of

£56,000 the attributable loss came out at £30,000 (£135m profit). Loss per £1 share emerged at 19.4p (113.9p earnings) and the company says no second interim will be paid, making a total for the year of 10p (20p). At the interim stage pre-tax profits had fallen to £435,000 (£810,000).

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total last year	Total last year
J. Bibby	0.95	April 23	0.15	1.10	1.10
Bogot-Teleph	0.1	April 23	0.15	0.25	0.25
Do. "A" Shares	0.2	April 23	0.35	0.55	0.55
Campari Intl.	1p	April 21	1.9	2.0	2.0
Comben Group	1.35	May 19	1.35	2.55	2.55
Crossfairs Trust	2	April 2	2	4	4
Derek Crouch	3.42	April 3	2.12	5.05	4.59
Davy Cpn.	2	April 8	2	4	4
Family Invest. Trust	3.6	May 7	3.55	6.55	6.55
General Mining Union	100p	April 16	75	150	100
Thomas Jordan	4.37	—	4.37	8.74	8.74
Kode Intl.	4.37	—	4.37	8.74	8.74
Law Debenure Cpn.	4.75	April 17	4.5	9.25	6.5
Mitchell Cotts	1.28	May 11	0.68	1.96	3.61
Rea Bros.	0.66	April 14	0.96	1.62	1.5*
W. N. Sharpe Hldgs.	4	—	3.5	7.5	6
Staff Poteries	1.13	—	1.13	2.26	1.13
Trans-Oceanic	2.5	May 6	2.5	5	7

\* Equivalent after allowing for share net except where otherwise stated. Includes payment of 0.3p. \$8. African cents throughout.

### NOTICE

To the holders of the Floating Rate U.S. Dollar Certificates of Deposit due 8th March, 1982 of:



## The Sumitomo Bank, Limited

Ground Floor, DBS Building  
6 Shenton Way, Singapore 0106

We hereby certify that the rate of interest payable on the above-mentioned Certificates of Deposit for the interest period beginning on 5th March, 1981 and ending on 8th September, 1981 is 17 1/2 per cent per annum.

DBS-DAIWA SECURITIES INTERNATIONAL LIMITED

## LONSDALE UNIVERSAL 1980

Total Sales £39.94m + 8%  
Export Sales £1.59m + 22%  
Trading Profit £2.14m - 11%  
Interest £1.31m + 38%  
Pre-tax Profit £.83m - 43%  
Net Profit £.56m - 48%

In his review the Chairman, Mr. Norman Ramseyer, comments on:  
• The effects of unemployment  
• The curtailment of borrowing  
• Overseas development

Copies of the Report and Accounts are available from the Secretary, Lonsdale Universal Ltd., York House, Great West Road, Brentford, Middlesex TW8 9AB

## M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

1980-81	High	Low	Company	Price	Change	Gross	Yield	P/E
75	39	Alfrington	64	+ 1	1.4	10.5	5.8	
48	21	Armitage and Rhodes	40	+ 1	1.4	10.5	5.8	
182	38	Bardon Hill	180	—	—	—	—	—
98	58	Calsonic Services	530d	—	—	—	—	—
125	88	Frank Harsell	100	—	—	—	—	—
110	39	Frederick Parker	39	- 1	1.7	6.0	3.3	
74	George Blair	74	—	—	—	—	—	—
110	58	Jackson Group	109	—	—	—	—	—
124	103	James Burrough	109	—	—	—	—	—
334	244	Robert Jenkins	330	—	—	—	—	—
56	59	Scriveners "A"	52	—	—	—	—	—
224	215	Torday	218	—	—	—	—	—
23	10	Twinkl Ord	11	—	—	—	—	—
80	69	Twinkl 15% ULS	72	—	—	—	—	—
96	35	Unilock Holdings	115	+ 1	3.0	6.7	6.9	
103	81	Walter Alexander	102	—	—	—	—	—
283	181	W. S. Yeates	280	—	—	—	—	—

**FINANCIAL WEEKLY**  
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## The shape of property to come

Two years ago, Crouch Group started to change.

For almost 50 years, Crouch had built a strong reputation and a profitable business as a residential construction firm in the South of England (1981 marks our 50th anniversary).

In 1978, the Group decided to extend its business into the commercial and industrial fields and that is where the emphasis has been rapidly moving.

The impact of these decisions is clear. For example, the gross capital value of properties under development, when completed and let, will be some £10 million. Apart from this, we have already completed and sold developments in excess of £6 million and have retained for our investment portfolio a further development of £1 million. In addition, a recent Directors' valuation of land held for residential development shows a surplus over cost of £2 million.

For the future, the emphasis of Crouch's business will continue to shift towards commercial property development.

For more information about Crouch Group and its development, write to the Secretary, Crouch Group Limited, Sutherland House, Surbiton Crescent, Kingston-upon-Thames, Surrey, KT1 2JU. Tel: 01-546 2131.

### Crouch Group Limited



## MICROSYSTEMS '81

A complete study of microprocessors in use. Microsystems '81 consists of a wide ranging exhibition, together with a three day conference and three one-day microprocessor awareness courses. Together they comprise an invaluable opportunity for those interested in microprocessor applications and the latest developments in microelectronics technology. Take advantage of this unique event to examine and discuss a comprehensive range of microprocessors, peripherals, memory products and personal computers together with the software which accompanies them. For Conference details write to: The Conference Administrator, IPC Conferences Ltd, Surrey House, 1 Throley Way, Sutton, Surrey SM1 4QQ.

### EXHIBITION & CONFERENCE

March 11-13, 09.30-18.00 daily  
Wembley Conference Centre  
Exhibition admission £1.80





## Thomas Jourdan climbs to record £709,000

Thomas Jourdan, investment holding company, were the highest ever Mr. Archie McNair, chairman, reports. On turnover up from £5.45m to £8.76m, profit before tax has more than doubled from £345,000 to £709,000, in the year to December 31.

A final dividend of 3.5p (3.15p) per 10p ordinary share has been announced making 5.25p for the year (4.2p).

Interest charges are marginally higher at £129,000 (£125,000) but the deduction for tax is considerably increased at £368,000 (£162,000).

Stated earnings per share are shown 86 per cent ahead at 8.47p (4.55p) after the deduction of £29,000 for extraordinary items—last year there was an addition of £20,000.

Dividends absorb £214,000 (£169,000) and retained profits emerge at £355,000 (£757,000).

At the half year stage pre-tax profits had surged to £331,000 (£108,000).

All the companies have continued to trade profitably in the second half says Mr. McNair. The group balance sheet at the year-end is considerably stronger than the previous year with a substantial reduction in borrowings from £767,000 to £460,000.

At the moment it is difficult to see whether the outcome for 1981 will be as good as in 1980, he says, although the longer term

prospect looks much more encouraging.

An analysis of turnover shows: royalties £0.34m (£0.35m); consumer products £2.71m (£1.83m); engineering £3.71m (£3.26m). And a breakdown of trading profits: royalties £302,000 (£311,000); consumer products £348,000 (£381,000); engineering £329,000 (£28,000 loss).

### comment

Thanks to a £1.5m order from the Soviet Union for tyre-splicing equipment the engineering division of Thomas Jourdan recovered from a £28,000 trading loss in 1979 to produce almost all the group's 50 per cent rise in trading profit during 1980. Net borrowings were reduced by more than two-fifths throughout the year but interest charges were unchanged. The final dividend is raised only 11 per cent after a 16 per cent increase at the interim stage and the chairman is very cautious about the current year. Hopes for progress later in the year and beyond rest on an improvement in Mary Quant royalties now that the Max Factor has taken over the licence, the conversion of a good level of inquiries for tyre-splicing equipment into orders and the skills of a new managing director in marketing the group's consumer products. At 81p, up 1p, the shares yield 8.6 per cent and are on a fully-taxed p/s of about 10.1.

## William Whittingham cautiously optimistic

Cautious optimism that further progress will be seen during the current year is expressed by Mr. John Wardle, chairman of William Whittingham (Holdings), the Wolverhampton-based building contractor, estate developer and photographic processing concern.

He tells shareholders in his annual review it is likely that the housebuilding side will at least hold its own during 1980-1981, and that industrial development will again make a material contribution to profits.

"I am entirely confident that our own photographic processing

division will continue to outperform its competitors, and that another very satisfactory result may be looked for," the chairman states.

As reported on February 20, pre-tax profits for the year ended October 31, 1980, rose from £2.1m to £2.85m and a final of 4.5p lifts the total dividend to 6.75p (6p).

Balance sheet, at the year end, shows shareholders' funds of £7.05m against £5.48m, mortgage loans £272,000 (£1.55m), and bank and cash balances £2.79m (£2.4m). Bank overdraft increased from £5.31m to £8.22m.

Meeting, Birmingham, April 8, at noon.

## County Bank shortfall

Taxable profits of County Bank, the merchant banking subsidiary of National Westminster Bank, declined in the 12 months to end-December, 1980, from a restated £7.31m to £6.57m.

After tax, and dividend payments of £580,000, retained profit of £2.85m was added to reserves. Total assets at year-end amounted to £792m (£662m) with capital and reserves standing at

£27.1m. Advances in the year rose from £287m to £343m. During the year the bank achieved real progress both in terms of volume of activity and in terms of its relative position in its specialist markets.

It substantially raised its income from fees and the net return on an loans and other financing. However, higher overhead costs were incurred in achieving growth.

## Improved marketing aids Comben

IMPROVED marketing and efficiencies achieved during the year to December 31, 1980 have contributed, in the main, to Comben Group, estate developer and house builder, reporting increased pre-tax profits for the period.

The increase was from £5m to £5.76m, despite interest charges up from £2.45m to £2.68m, after showing an advance from £2.3m to £2.81m at half-way. Turnover for the year rose from £51.06m to £52.56m.

The board considers it prudent in the present economic conditions to maintain the same level of dividends as last year, and the final is unchanged at 1.35p for a

same-again total of 2.55p.

There were extraordinary debits of £484,000 (£40,000 credits), and stated earnings per 10p share were higher at 14.1p (12.5p).

A substantial addition to the land bank was achieved by the acquisition during the latter part of the year of 725 undeveloped plots and 142 plots under construction from Wiggins Construct for £6.6m. To avoid increasing gearing ratios, the amount involved was partially funded by the issue of £2.9m preference shares.

Overseas activities are beginning to represent an increasingly important source of earnings, and this trend is expected to

continue following the acquisition of two new sites in Houston, Texas, a second major site of 50 acres at Corveiro in the Algarve, Portugal, and two additional sites in Paris.

The historical pre-tax figure was reduced to £4.13m on a CCA basis.

### comment

The housebuilders are probably about as responsive to interest rate hopes as their cousins in the property market. These expectations, then, probably account for most of Comben's rise from 38p to 50p in the last six weeks although the group itself admits that there is little or nothing in the first half this year to excite hopes of a rise in demand.

Slightly down from the year's peak ahead of the results, the shares dropped 2p to 46p yesterday. The outlook in the UK is dull, to say the least, until the back half of the year, but Comben is pinning rising hopes on the success of its diversification overseas.

Activities in Houston, Texas, its suburbs and the Algarve seem set to grow and it may help that the group's chosen diversification route is housebuilding overseas rather than the well-beaten property investment path (at least the problems of sector categorisation and the balance sheet strains can be side-stepped) but it is possible to cavil at such strong CCA cover for the maintained dividend which yields 8.2 per cent.

## Birmid Qualcast now in property development

THE IRON FOUNDRIES of Birmid Qualcast at Smethwick, which have already been closed, are to be demolished to yield some 25 acres of land for future development.

After considering a detailed study commissioned from outside professional advisers, the board has decided to undertake direct investment in the development of a strategically located industrial estate. This, the directors state, should bring with it a reliable source of future income and provide a useful diversification for the group. It is also expected to enhance the group's borrowing base progressively for future expansion in other directions.

The group still has to rely upon cyclical businesses such as the automotive industry, and the introduction of a stable source of earnings will be a welcome long-term benefit, they add.

As reported on February 15, a second half loss of £5.53m left pre-tax profits for the year to October 31, 1980 well down from £6.38m to £225,000 and the final dividend was omitted, cutting the total payment from 4p to 1.5p net.

As at November 1, 1980, Securities Management Trust held 6 per cent of Birmid Qualcast shares.

Meeting: Birmingham, on March 26, at noon.

# Gold Fields: record profits for half year

## Earnings per share up 20%

### COMMENTARY

Record half-year earnings were achieved when, after taking account of the additional shares issued as a result of the rights issue in November 1980, earnings per share improved by 20%. The growth of profits has again exceeded the rate of inflation. Accordingly the Directors have declared an interim dividend of 8.5p per share which is an increase of 16% over last year's interim dividend of 7.3p per share as adjusted for the rights issue.

Increased earnings of over 100% from gold more than counter-balanced the effects of the world recession on the other parts of our business. The average gold price for the six months was \$629 compared with \$562 for the same period of last year.

The decline in profits from construction materials was primarily due to reduced demand in the United Kingdom. Because of this, Amey Roadstone had substantially to reduce the number of their employees and to close certain operations which gave rise to redundancy and other exceptional costs of \$2 million which have been charged against the half-year's results. Amey Roadstone is now in a position to do well when the upturn takes place in United Kingdom construction and road maintenance work.

Manufacturing and commercial activities benefited from the acquisition last year of the drilling rig manufacturing business of Skypop Brewster in the U.S.A. This business, which was in a loss-making situation when acquired, is now profitable and its order backlog and profit margins are steadily increasing. Gefco, our other drilling rig manufacturing business, also did well as did Azcon's steel manufacturing and scrap operations. However these favourable factors were more than offset by the effect of the U.S. recession on profits of Azcon's steel distribution businesses and by the impact of reduced United Kingdom demand for Alumac's products.

Mining operations were affected by lower copper and tin prices. In addition, Renison, our largest mining subsidiary was hit by industrial troubles at the mine and at the port from which its tin concentrate is shipped.

Current economic conditions have not deterred us from expanding our exploration activities and we are actively seeking new mines in various parts of the world including South Africa, U.S.A., South America, Australia, Saudi Arabia, Papua New Guinea and the Philippines.

Investigations continue into the opportunities available to us as a result of the rights offer made in November 1980. We believe that in the current economic climate there are a number of attractive investments available, but we only intend to move after giving the various alternatives careful consideration.

Discussions are currently taking place with the objective of merging the companies in the Consolidated Gold Fields Australia Group into one mining entity which we anticipate will lead to greater opportunities for expansion in that country in the future.

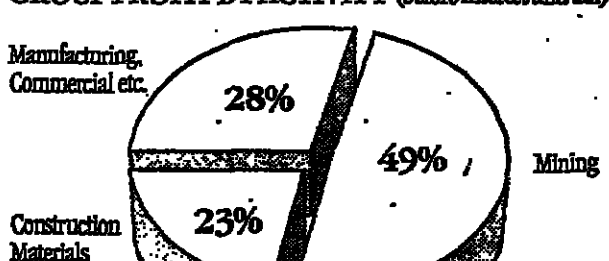
The general world economic climate in which the Group will have to operate for the six months to June 1981 promises to continue to be difficult. However, we believe that we possess the experience and resources to discover, develop and produce natural resource-based products and market these at prices which over a period will ensure a rewarding return to shareholders.

Errol J. Hale, Chairman  
Rudolph Agnew, Group Chief Executive

### SUMMARY OF RESULTS

	Half-year to 31.12.80	Half-year to 31.12.79	Year to 30.6.80
	\$ million	\$ million	\$ million
Profit before interest and tax	86.9	75.0	159.7
Profit before tax	76.2	65.8	141.9
Profit after tax	51.5	44.9	103.1
Attributable to the members of Consolidated Gold Fields Limited	47.7	38.3	89.9
Earnings in pence per ordinary share (as adjusted for the effects of the rights issue in November 1980)			
Historical cost basis	30.3p	25.3p	59.2p
Current cost basis	22.2p	13.2p	
Funds employed			
Historical cost basis	639.8	534.1	
Current cost basis	926.6	742.4	
Return on funds employed			
Historical cost basis	27%	28%	
Current cost basis	15%	14%	

### GROUP PROFIT BY ACTIVITY (before interest and tax)



# GOLD FIELDS

CONSOLIDATED GOLD FIELDS LIMITED  
49 MOORGATE, LONDON EC2R 6BQ.

### BANK RETURN

#### BANKING DEPARTMENT

	£	£
Liabilities		
Capital	14,552,000	587,875
Public Deposits	527,580,336	3,547,525
Bankers Deposits	1,356,403,188	14,664,584
Reserve and other Accounts	1,932,762,014	11,789,376
ASSETS		
Government Securities	253,685,856	389,335,000
Advances and other Accounts	1,492,843,243	686,461,948
Furniture, Equipment & other Secs.	155,379,489	575,357,414
Notes	22,104,378	5,965,724
Other	449,611	14,420
Gold	1,932,762,014	11,789,376

#### ISSUE DEPARTMENT

	£	£
Liabilities		
Notes issued	10,275,000,000	50,000,000
In Circulation	10,261,998,185	53,955,734
In Banking Department	23,104,875	2,965,744
ASSETS		
Government Debt	11,015,100	787,851,601
Other Government Securities	5,921,188,407	35,251,501
Other Securities	4,348,786,493	35,251,501
	10,275,000,000	50,000,000

### BASE LENDING RATES

A.B.N. Bank	14%	Hambros Bank	14%
Allied Irish Bank	14%	Hill, Samuel	14%
American Express Bk.	14%	C. Hoare & Co.	14%
Amro Bank	14%	Hongkong & Shanghai	14%
Henry Ansbacher	14%	Keyser Ullmann	14%
AP Bank Ltd.	14%	Knowsley & Co. Ltd.	16%
Arbuthnot Latham	14%	Langris Trust Ltd.	14%
Associates Cap. Corp.	14%	Lloyds Bank	14%
Banco de Bilbao	14%	Edward Manson & Co.	15%
BCCI	14%	Midland Bank	14%
Bank of Cyprus	14%	Samuel Montagu	14%
Bank of N.S.W.	14%	Morgan Grenfell	14%
Banque Belge Ltd.	14%	National Westminster	14%
Banque du Rhone et de la Tamise S.A.	14%	Norwich General Trust	14%
Barclays Bank	14%	P. S. Ranson & Co.	14%
Beneficial Trust Ltd.	15%	Racominster	14%
Brenmar Holdings Ltd.	15%	Ryl. Bk. Canada (Ldn.)	14%
Brit. Bank of Mid. East	14%	Slavenburg's Bank	14%
Brown Shipley	15%	E. S. Schwab	14%
Canada Perm. Trust	14%	Standard Chartered	14%
Cayzer Ltd.	14%	Trade Dev. Bank	14%
Cedar Holdings	14%	Trustee Savings Bank	14%
Charterhouse Japhet	14%	Twentieth Century Bk.	14%
Choulaton	14%	United Bank of Kuwait	14%
C. E. Coates	14%	Whiteaway Laidlaw	14%
Consolidated Credits	14%	Williams & Glyn's	14%
Co-operative Bank	14%	Winttrust Secs. Ltd.	14%
Corinthian Secs.	14%	Yorkshire Bank	14%
The Cyprus Popular Bk.	14%	Members of the Accepting Houses Committee	
Duncan Lawrie	14%	7-day deposits 11 1/2%, 1-month 11 1/2%, Short term £4,000/12 months 13.35%	
Egiti Trust	14%	7-day deposits on sums of £10,000 and under 11 1/2%, up to £50,000 12%, and over £50,000 12 1/2%	
E. T. Trust Limited	14%	Call deposits £1,000 and over 11 1/2%	
First Nat. Fin. Corp.	16%	7-day deposits 12%	
First Nat. Secs. Ltd.	14%	Demand deposits 12 1/2%	
Robert Fraser	14%	21-day deposits over £1,000 13%	
Antony Gibbs	14%		
Greyhound Guaranty	14%		
Grindlays Bank	14%		
Guinness Mahon	14%		



## Companies and Markets

## UK COMPANY NEWS

# J. Bibby advances 11.5% and confident this year

SECOND-HALF 1980 taxable profits of J. Bibby and Sons climbed from £5.8m to £6.27m giving the industrial and agricultural group a full-year figure up 11.5 per cent at £10.82m, compared with £9.7m. Turnover for the year rose marginally from £188.1m to £189.9m.

On prospects, Mr. Leslie Young, the chairman, says that despite extremely competitive trading conditions, he is confident that the group will achieve a further increase in pre-tax profits for the year.

Tax was £1m higher at £2.5m and after extraordinary credits of £132,000 (£241,000 debits), net attributable profits for 1980 came out ahead from £7.88m to £8.37m.

After providing for the higher rate of tax, earnings per 50p share fell slightly from 32.68p to 31.57p. On a fully taxed basis, however, the figure improved from 18.61p to 19.98p, while current cost earnings were higher at 24.68p (16.83p).

A final dividend of 4.925p (4.25p) net, lifts the total payment by 14 per cent from 6.25p to 7.125p per share. Dividends absorb £1.91m (£1.62m), leaving the retained balance at £6.28m, against £6.03m.

Significantly higher trading profits were achieved by the industrial side, in part arising from the purchase of the 60 per cent of Sterlin equity not already owned, but also from a

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final.	Walker (James) Goldsmith and Silverman, Mar. 18
<b>TODAY</b>	
Intermar: Courtney Pops, Telefunken, Philips, Audi and Waburg, Seradin	
Rubber Estates, Carlton Industries, Daburist Dant, Greenfield Leisure, Rantokil.	
<b>FUTURE DATES</b>	
Intermar: Lucas Industries, Mar. 26	

much improved performance by the edible oils division. These gains, however, were partly offset by a lower result from the paper and converted products division.

The agricultural side also increased trading profits, with a substantially higher result from the feeds and seeds division, offset partly by a reduced contribution from farm products.

Overall group trading profits advanced from £9.02m to £10.79m, while the associates' contribution was much lower at £22.00m (£285,000).

See Lex

## Law Debenture advance

The investment trust Law Debenture Corporation ended the year to December 31, 1980 slightly ahead with pre-tax profit at £1.54m, against £1.47m previously.

A net final dividend of 4.75p made 7.25p for the year, compared with 6.5p in 1979. After tax of £564,335 (£533,648) earnings per 25p share rose to 8.47p (£1.2p) and excluding special dividends, 7.14p.

The net asset value per share was given as 167.4p (132.6p).

## £0.73m rise by W. N. Sharpe

Pre-tax profit of W. N. Sharpe Holdings, greeting cards manufacturers, increased £731,000 to £5.12m for the year to end December 1980 on an improved turnover of £14.37m, against £13.25m.

At half-year pre-tax profits were up £25,000 to £2.14m.

The annual dividend was 4p, making a total payment of 7p, compared with 6p in 1979. After tax of £2.40m (£2.29m), earnings per 25p share were given as 37.2p, against 28.9p previously.

Profits included an increased gross income of £683,254 (£428,645) from the group's investments, and a surplus on the realisation of securities of £590 (£19,745). On a CCA basis, pre-tax profit was shown as £3.94m.

## BTR South Africa 67% higher

TURNOVER for BTR South Africa for the year to January 1981, rose 37.7 per cent to £127.78m, compared with £92.8m for the previous 13 months, and pre-tax profits pushed sharply ahead from £11.9m to £19.87m, a rise of 67 per cent.

Tax took £7.85m (£4.43m), leaving earnings 62.2 per cent up from 49.7 cents to 89.6 cents and the dividend total is raised from 30 cents to 50 cents.

The directors state that the South African economy has seen substantial growth during the period, with a consequent improvement in liquidity and demand in the market place. While demand for group products continued to grow throughout the year, one area of particular success was the export promotion of new rail track fasteners for use in the U.S. and other countries.

## Bogod-Peleph falls sharply to £33,000

Despite an increase in turnover from £2.54m to £3.06m, Bogod-Peleph, the clothing and textile machinery manufacturer, saw mid-term pre-tax profits slide from £220,000 to £33,000 for the half-year to September 30, 1980. Tax was reduced to nil from £114,400 last time.

The interim dividend is cut sharply with a 0.1p (0.19p) payout on ordinary shares and 0.2p (0.39p) on "A" shares. Stated earnings per 10p ordinary shares were 0.31p (0.99p) and earnings per 10p "A" shares dropped to 0.62p (1.98p).

## Receiver for Hubbard and Kenning

Hubbard and Kenning, a Leicester knitwear company, has been put into the hands of the Receiver at the request of Barclays Bank, the debenture holder.

Mr. Fred Marks, a Nottingham partner in Peat Marwick Mitchell and Co., has been appointed receiver and manager of the company which manufactures ladies jumpers, suits and other knitwear for sale under customers own-brand labels. The staff of 50 have been made redundant.

The receiver said yesterday that the company had suffered a rapid decline in orders and losses had been made. Turnover to the end of March was put at £720,000 but gross margins had dropped from 35 per cent to 3 per cent.

The company had no orders in hand at the moment. It was in between seasons with samples being sent out for autumn buying. The receiver said that the company used to have a useful export trade to Eire, "but the strength of the £ put an end to that".

The receiver is actively trying to find a buyer for the company.

## No dividend from Blackwood (Canada)

Turnover for the year to December 31, 1980, of Blackwood Hodge (Canada) increased from £129.87m to £134.78m, but pre-tax profit dropped sharply from £85.05m to £32.4m.

The tax charge was substantially down at £39,200 (£51.8m) and stated earnings per share emerged at £0.77 (£1.59 including £0.25 attributable extraordinary tax credit). No dividend is to be paid (£0.5).

The company, which specialises in the sale and service of heavy equipment to the mining, forestry and construction industries, is 75 per cent owned by Blackwood Hodge of Great Britain.

## NORTON WARBURG INVESTMENTS

Norton Warburg Investments will shortly change its name to Waterbrook. Mr. Ronald Aitken stressed yesterday that he has at no time been a director of Norton Warburg Group or Norton Warburg Holdings.

# Loss for Staff. Potteries: no interim

THE PLUNGE in profits seen last year by Staffordshire Potteries (Holdings) has continued in the current year and for the six months to end December, 1980, the group incurred a pre-tax loss of £585,000, compared with a profit of £306,000.

The interim dividend is being omitted—last time L13p net was paid but the final was passed following a fall in taxable profits from £1.24m to £120,000. A decision relating to the final this time has been deferred until the end of the year when the pattern of demand and profitability can be assessed. The board attaches paramount importance to restoring dividend payments.

Mr. Bowers says general economic conditions remain difficult and stockpiling is continuing. Substantial economies are being achieved and new and innovative

Sales for the half year improved from £7.08m to £8.47m. Mr. Bill Bowers, the chairman, states that in the extremely difficult economic climate, priority has been given to reducing working capital.

He explains that this action has required substantial short-term working in the dinnerware division to bring down stock levels. While this has adversely affected trading profits, it has enabled the company to maintain a satisfactory cash flow and contain borrowings.

Mr. Bowers says general economic conditions remain difficult and stockpiling is continuing. Substantial economies are being achieved and new and innovative

products are being developed. Maximum effort to improve productivity will continue and, thus, mitigate the effects of increased costs.

The loss for the half year was struck after interest charges much higher at £476,800 (£270,000).

There was an attributable loss of £585,000 (£274,000 profit), equivalent to a 10.5p loss per share. Earnings relating to Taunton Vale Industries are included from October 3, 1979.

● comment

There are signs that Staffordshire Potteries has seen the worst of the recession with its

order book now 20 per cent up on this time last year. Unlike many of its competitors in the domestic market Staffordshire Potteries has managed to slightly increase sales volume while exports are 30 per cent up in monetary terms but volume is slightly down. Virtually all its staff are now back on full-time working and the company appears confident it will be trading in the black by the end of the second half. Yet for the full-year a pre-tax loss is in sight. If a return to profitability appears reasonable then a token final dividend is possible. The share price is close to 46p, a 65 per cent discount to net assets per share on June 30, 1980.

## Mitchell Cotts grows 20% at mid-term

MUCH IMPROVED results from the South African operations helped Mitchell Cotts Group, the engineering, transport and trading concern, to increase taxable profits by 20 per cent from £2.88m to £3.46m for the half year to December 31, 1980, on turnover £31m higher at £159.74m.

The directors warn, however, that the group's British and Belgian activities are facing greater economic difficulties than expected and these are eroding the improved overall results of the first half.

Under these circumstances, they say it is difficult to forecast the likely outcome for the year as a whole. Pre-tax profits for the

12 months ended September, 1980 were £9.02m.

The South African result included this time a full six months contribution from Clifford Harris, acquired in March 1980. A useful increase was also achieved in Australia.

With half-yearly earnings per 25p share ahead at 1.85p (1.74p), the interim dividend is being maintained at 0.65625p net—the final last time was 2.9355p.

Pre-tax profits for the period were struck after interest up from £1.6m to £2.7m, but included much larger associates' contributions of £863,000 (£182,000).

Tax took £1.68m (£1.61m). After extraordinary debits of

\$422,000 (£774,000 credits) arising mainly from discontinued activities, and minorities, attributable profits were down from £1.71m to £0.58.

The group absorbed £408,000 (£267,000).

● comment

The strategy of many overseas traders to build up their UK interests partly as a way of covering UK tax liabilities has been hurting them in the current recession. The latest victim, Mitchell Cotts reports that its British operations, which produced 26 per cent of operating profit last year, are showing sharply lower results at the interim stage. The engineer-

ing and vehicle distribution businesses are barely breaking even. The South African subsidiary has raised its contribution by more than two-thirds to £4.5m before financing charges but most of its growth is due to the first time inclusion of Clifford Harris. The South African and Australian operations should remain strong for the rest of the year and the recent Bruda acquisition should help a little. But after increased financing charges, pre-tax profit may be only slightly ahead of last year's £3m, while the big increase in minority charges could cut deeply into earnings per share. At 49p, up 10p yesterday, the shares yield 10.6 per cent.

## Derek Crouch profits doubled to £3.04m

PRE-TAX PROFITS of Derek Crouch, the Peterborough-based mining, civil engineering and property development group, more than doubled to £3.04m for the year to end December 1980, compared with £1.47m the previous year.

The net final dividend is 3.42p, bringing the total for the year to 5.05p, compared with 4.5951p. Earnings per 20p share rose from 5.84p to 14.68p.

The 1980 pre-tax surplus was £1.67m up on the previous year's £1.39m. After tax of £1.75m (£1.06m) and minorities of £104,000 (£240,000), the attributable balance was £1.44m, compared with £548,000.

Commenting on the results, Mr. Derek Crouch, chairman, says the directors will continue to work to reduce the group's overall indebtedness while

interest payments remain high—£2.34m last year compared with £1.61m in 1979.

In the U.S., Mr. Crouch says the group has achieved its production and sales targets in excess of 1m tons of coal but there has been a loss of \$780,000 after paying bank interest of \$2.8m on an average prime rate for the year in excess of 16 per cent.

The continued planned repayment of medium term loans, together with a possible reduction in prime rate, will improve the viability of the company's U.S. operations, he states.

On the group's Australian subsidiary Brambles Crouch which is seeking open-market mining contracts, Mr. Crouch says the world recession and the long-term nature of the contracts will prevent an early commencement of mining operations.

## Tavener Rutledge export earnings hit by strong £

THE RISE in the value of sterling secured a significant second-half improvement in the operations of Tavener Rutledge, the Liverpool-based confectionery products group.

It reported a pre-tax loss of £87,137 for the year to end December 1980, compared with a loss of £139,714 in 1979 after interest payments of £222,942 (£319,980). There was no tax charge, against a credit of £71,500 last time. For the third year running the group will not pay a dividend.

Operating profit improved from £158,000 to £170,007 last year on an unchanged turnover of £6.64m.

Mr. William H. Tavener, chairman, says the group had hoped a profitable second half would more than make up for the first half loss of £51,000.

But the rise in the value of sterling has damaged export profitability and volume, that it more than outweighed the significant improvement in UK operations," he adds.

Over many years the group developed an export trade which has at times accounted for nearly half of its total production.

But last year there was an operating loss on export business of £75,000 compared with a profit of £80,000 in 1979. Over the last two years, export sales have fallen from 40 per cent of total turnover to 39 per cent.

In the UK, sales volume was down 4 per cent (total UK sugar confectionery sales fell 8 per cent in 1980) but with lower overheads the group turned in acceptable operating profits after two years of losses.

Total net borrowings of the group were £2.08m, a fall of £200,000 on 1979. The continued reduction of the level of borrowing remains a top priority of the group in an effort to contain interest charges.

Net current liabilities are £21,733, compared with assets of £12,968 in 1979. At the year-end, shareholders' funds stood at £1.26m (£1.35m).

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## Staffordshire Potteries (Holdings) Limited



### Interim Statement

	Six months ended 31 December (unaudited)	1979 £000	1980 £000	Year to 30.6.80 £000
Turnover		7,079	8,469	15,778
Trading (Loss)/Profit		575	(119)	1,060
Interest		270	476	748
(Loss)/Profit before Tax		305	(595)	312
(Loss)/Profit after Tax		278	(595)	300

- Group sales increased by 20% and exports to N. America by 75%.
- Full production maintained in the profitable, efficient and highly mechanised Holloware division and benefits expected from the anticipated demand for commemorative ware.
- Priority has been given to reducing working capital. De-stocking has adversely affected profits but has enabled the company to maintain a satisfactory cash flow and contain borrowings.
- Taunton Vale Industries trading profitably due to success of Royal Winton.
- Response to the new range of Stone-ware Cook and Serve tableware and the new earthenware dinnerware products is encouraging.
- Decision relating to payment of a dividend for the current financial year deferred until year end.

Copies of the full Interim Report are available from The Secretary, Meir Park, Stoke-on-Trent, ST3 7AA.



## Goode Durrant & Murray Group Limited

Chairman Lionel Robinson reports on the results to 31st October, 1980

### Pre-tax Profit £1.792m up 18%

- Shareholders funds £9.710m up £0.763m
- Dividend 15% covered 4.7 times
- Southern African profits £0.386m up 38%
- UK housebuilding profits £0.519m up 65%

Copies of the Report and Accounts are available from the registered office at Durrant House, 8-13 Chiswell Street, London, EC1Y 4UL.

### Notice of Redemption

## International Standard Electric Corporation

9% Sinking Fund Debentures due 1985

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of April 1, 1970 between International Standard Electric Corporation and The Chase Manhattan Bank (National Association), as Trustee, \$1,612,000 in aggregate principal amount of the above-captioned Debentures will be redeemed for the sinking fund on April 1, 1981 at the redemption price of 100% of the principal amount thereof, together with accrued interest to April 1, 1981.

The numbers of the Debentures to be redeemed are as follows:

108	2112	3418	4898	6426	7625	8598	9887	10744	12072	14021	16198	17627	19388	20626	21683	22226	24625	26676	28138
125	1915	3424	5094	6287	7626	8598	9887	10745	12073	14024	16198	17627	19388	20623	21684	22226	24624	26678	28137
139	2118	3422	5094	6433	7714	8888	9887	10745	12072	14021	16198	17627	19388	20628	21683	22226	24625	26678	28138
200	2117	3457	5029	6438	7717	8881	9880	10833	12119	14085	16195	17745	19431	20645	21671	22280	24890	26897	28165
211	1038	1216	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230	1230
221	1032	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232	1232
229	2148	3556	5077	6489	7783	8889	9892	10844	12170	14352	16233	17753	19451	20690	21689	22296	24906	26913	28170
507	2148	3556	5077	6489	7783	8889	9892	10844	12170	14352	16233	17753	19451	20690	21689	22296	24906	26913	28170
507	2148	3556	5077	6489	7783	8889	9892	10844	12170	14352	16233	17753	19451	20690	21689	22296	24906	26913	28170
241	2181	3681	5106	6514	7812	8728	9838	10859	12286	14400	16284	17827	19535	20721	21631	22346	25191	26796	28219
424	2187	3690	5106	6524	7816	8728	9838	10859	12286	14400	16284	17827	19535	20721	21631	22346	25191	26796	28219
507	2178	3680	5092	6506	7804	8716	9826	10847	12274	14388	16272	17815	19523	20709	21619	22334	25179	26784	28207
461	2301	3790	5116	6529	7821	8738	9848	10869	12296	14410	16294	17837	19545	20731	21641	22356	25201	26806	28229
461	2308	3791	5116	6532	7824	8738	9848	10869	12296	14410	16294	17837	19545	20731	21641	22356	25201	26806	28229
507	2308	3791	5116	6532	7824	8738	9848	10869	12296	14410	16294	17837	19545	20731	21641	22356	25201	26806	28229
645	2324	3798	5239	6548	7839	8756	9866	10887	12310	14424	16308	17851	19559	20745	21655	22370	25215	26820	28243
645	2324	3798	5239	6548	7839	8756	9866	10887	12310	14424	16308	17851	19559	20745	21655	22370	25215	26820	28243
665	2344	3796	5245	6558	7925	8857	10002	10941	12484	14679	16370	17926	19634	20754	22020	23598	25232	26838	28342
665	2344	3796	5245	6558	7925	8857	10002	10941	12484	14679	16370	17926	19634	20754	22020	23598	25232	26838	28342
696	2380	3880	5301	6685	7930	8856	10041	11020	12520	14633	16411	17970	19635	20849	22051	23629	25242	26859	28363
696	2380	3880	5301	6685	7930	8856	10041	11020	12520	14633	16411	17970	19635	20849	22051	23629	25242	26859	28363
696	2386	3811	5270	6585	7936	8857	10051	11064	12565	14653	16462	17977	19658	20865	22091	23696	25248	26864	28372
700	2416	3824	5378	6694	8007	8950	10074	11076	12642	14683	16471	18001	19667	20875	22124	23705	25256	26872	28438
700	2416	3824	5378	6694	8007	8950	10074	11076	12642	14683	16471	18001	19667	20875	22124	23705	25256	26872	28438
784	2443	3855	5402	6727	8019	8918	10108	11089	12872	14941	16516	18015	19705	20886	22140	23806	25277	26892	28467
784	2443	3855	5402	6727	8019	8918	10108	11089	12872	14941	16516	18015	19705	20886	22140	23806	25277	26892	28467
785	2471	3896	5437	6747	8038	8938	10116	11231	13008	14968	16540	18093	19738	20928	22188	23901	25281	26907	28491
785	2471	3896	5437	6747	8038	8938	10116	11231	13008	14968	16540	18093	19738	20928	22188	23901	25281	26907	28491
816	2476	3903	5442	6800	8030	9035	10118	11156	12751	15195	16559	18115	19723	20971	22170	23931	25286	26907	28491
816	2476	3903	5442	6800	8030	9035	10118	11156	12751	15195	16559	18115	19723	20971	22170	23931	25286	26907	28491
829	2526	3934	5448	6802	8053	9037	10200	11170	12785	15199	16574	18207	19768	21021	22209	23988	25290	26912	28496
829	2526	3934	5448	6802	8053	9037	10200	11170	12785	15199	16574	18207	19768	21021	22209	23988	25290	26912	28496
850	2583	3957	5488	6818	8114	9075	10221	11185	12789	15289	16610	18280	19814	21029	22252	23997	25299	26919	28470
850	2583	3957	5488	6818	8114	9075	10221	11185	12789	15289	16610	18280	19814	21029	22252	23997	25299	26919	28470
959	2605	3981	5534	6823	8122	9086	10220	11193	12899	15271	16616	18310	19816	21013	22274	23974	25287	26903	28470
970	2616	4028	5559	6834	8138	9088	10257	11226	13274	15273	16702	18314	19838	21112	22286	23979	25273	26906	28491
970	2616	4028	5559	6834	8138	9088	10257	11226	13274	15273	16702	18314	19838	21112	22286	23979	25273	26906	28491
1027	2634	4085	5612	6842	8158	9111	10282	11249	13020	15331	16735	18350	19867	21178	22287	23979	25274	26911	28491
1027	2634	4085	5612	6842	8158	9111	10282	11249	13020	15331	16735	18350	19867	21178	22287	23979	25274	26911	28491
1032	2635	4088	5615	6845	8159	9117	10298	11251	13039	15339	16744	18365	19887	21201	22297	23986	25278	26912	28496
1032	2635	4088	5615	6845	8159	9117	10298	11251	13039	15339	16744	18365	19887	21201	22297	23986	25278	26912	28496
1055	2655	4131	5658	6851	8185	9157	10291	11295	13055	15354	16747	18370	19891	21220	22328	23992	25284	26916	28496
1055	2655	4131	5658	6851	8185	9157	10291	11295	13055	15354	16747	18370	19891	21220	22328	23992	25284	26916	28496
1106	2729	4189	5704	6882	8195	9187	10321	11375	13145	15371	16748	18371	19897	21250	22350	23998	25285	26922	28496
1106	2729	4189	5704	6882	8195	9187	10321	11375	13145	15371	16748	18371	19897	21250	22350	23998	25285	26922	28496
1158	2792	4212	5785	6983	8223	9118	10310	11415	13199	15449	16859	18430	19902	21272	22374	24002	25284	26926	28496
1158	2792	4212	5785	6983	8223	9118	10310	11415	13199	15449	16859	18430	19902	21272	22374	24002	25284	26926	28496
1188	2794	4322	5791	6989	8229	9189	10313	11489	13246	15480	16880	19453	20013	21312	22485	24008	25298	26938	28496
1188	2794	4322	5791	6989	8229	9189	10313	11489	13246	15480	16880	19453	20013	21312	22485	24008	25298	26938	28496
1217	2803	4337	5830	7041	8242	9233	10353	11509	13269	15470	16897	19478	20035	21334	22526	24012	25297	26937	28496
1217	2803	4337	5830	7041	8242	9233	10353	11509	13269	15470	16897	19478	20035	21334	22526	24012	25297	26937	28496
1280	2829	4409	5837	7041	8246	9273	10364	11597	13325	15480	16893	19478	20035	21334	22526	24012	25297	26937	28496
1280	2829	4409	5837	7041	8246	9273	10364	11597	13325	15480	16893	19478	20035	21334	22526	24012	25297	26937	28496
1287	2858	4456	5863	7059	8258	9288	10367	11613	13356	15496	16894	19484	20035	21359	22582	24013	25297	26938	28496
1287	2858	4456	5863	7059	8258	9288	10367	11613	13356	15496	16894	19484	20035	21359	22582	24013	25297	26938	28496
1288	2861	4459	5867	7062	8261	9291	10370	11616	13359	15496	16894	19484	20035	21359	22582	24013	25297	26938	28496
1288	2861	4459	5867	7062	8261	9291	10370	11616	13359	15496	16894	19484	20035	21359	22582	24013	25297	26938	28496
1289	2881	4502	5957	7108	8275	9368	10403	11688	13383	15554	16917	19491	20095	21471	22590	24015	25298	26939	28496
1289	2881	4502	5957	7108	8275	9368	10403	11688	13383	15554	16917	19491	20095	21471	22590	24015	25298	26939	28496
1326	2900	4602	6002	7104	8273	9367	10391	11679	13404	15546	16917	19491	20095	21471	22590	24015	25298	26939	28496
1326	2900	4602	6002	7104	8273	9367	10391	11679	13404	15546	16917	19491	20095	21471	22590	24015	25298	26939	28496
1380	3004	4636	6061	7117	8302	9385	10418	11708	13516	15598	16917	19491	20095	21471	22590	24015	25298	26939	28496
1380	3004	4636	6061	7117	8302	9385	10418	11708	13516	15598	16917	19491	20095	21471	22590	24015	25298	26939	28496
1813	3010	4638	6067	7197															



## BIDS AND DEALS

## Inveresk borrowings jump to £11.6m

THE BANK borrowings of Inveresk, the loss-making paper company, jumped from £6.2m to £11.6m in the 12 months to the end of December 1980. Over the same period net tangible assets fell from £19.5m to £13.8m (equivalent to 66p per share).

The sharp deterioration in the financial position of the company is revealed in the formal offer document from the U.S. forest products company, Georgia Pacific, which is making a 35p per share bid for Inveresk.

In a letter to shareholders, the Inveresk board which is recommending the offer, says it is "concerned" about the group's level of bank borrowings. In the absence of the bid, the board states that it would

have had to take steps to improve Inveresk's liquidity, notwithstanding the sale, in current depressed conditions, of investment properties or of businesses might not be in the best long-term interest of Inveresk.

The acquisition is to be effected by way of a scheme of arrangement. Aside from the cash offer Georgia Pacific, which is one of America's biggest paper companies and capitalised at around \$3bn, is offering shares. For every 100 Inveresk shares it will offer 2.663 Georgia Pacific shares. On Wednesday, March 4, Georgia Pacific shares which are quoted on the New York Stock Exchange, stood at \$28.1.

An extraordinary general meeting and separate class

meetings of ordinary share holders and holders of first and second preference stocks are being convened for March 30, Georgia Pacific has assured the Inveresk Board that it intended to expand and develop Inveresk's businesses as appropriate, and that the rights of Inveresk employees including their pension entitlements, will be fully safeguarded.

Mr. Tom Corrigan will remain as chairman and managing director of Inveresk. The offer document reveals that in addition to his annual salary of £42,720 Mr. Corrigan, who has a three-year contract, also receives DFIs 25,000 from Inveresk (Europe) BV.

The one possible obstacle in the way of the takeover is Mr. Edward Solomon Nassar and

Associates, who control 13.7 per cent of the Inveresk equity. Mr. Nassar, a Swiss-based financier, has indicated in the past that he is not happy about the Georgia Pacific bid price. Mr. Nassar is the only sizeable individual ordinary shareholder.

In its letter to shareholders, the Inveresk Board says that "having regard to the risks to Inveresk of further deterioration and of the uncertainties about the time which might elapse before profitability and the payment of dividends would be such as to result in the price of the Inveresk ordinary stock units on the Stock Exchange exceeding 35p, your Board believes that the price offered under the proposal, from Georgia Pacific is fair and reasonable."

## Amber Day has 73.8% of Rosgill

Announcing an increase from 73p to 28p in its cash alternative offer for Rosgill Holdings, Amber Day reveals that it has received acceptances of its offer totalling 43.37 per cent, taking its total holding up to 73.85 per cent.

The Rosgill Board, which had previously rejected the offer—which is being made through Lawncast—now intends to accept the revised offer in respect of its 6 per cent holding and urges other holders to accept stating that "in the circumstances, shareholders would be ill-advised to remain as a minority."

Of the acceptances so far the vast majority (43.06 per cent) have opted for cash.

## Glasgow Picture offer raised

The battle for Glasgow Picture House continued yesterday with County Properties and Developments increasing its offer for the fourth time after acceptances of only 7.66 per cent to its previous offers.

County has now raised its bid from £10.50 to £12 per share. This is £5.50 above the first offer by Glasgow Photo Playhouse and compares with County's first offer of £3. Glasgow Photo originally held 38 per cent of Glasgow Picture and raised its stake to 43.2 per cent through acceptances of its offer.

## GREENBANK TRUST

The offer by Malton Financial Services for Greenbank Trust has been accepted in respect of 410,752 ordinary shares (51.34 per cent). The offer is now unconditional and will close at 3 pm on March 19, 1981.

## Palmer Offshore forms new company in £2m deal

PALMER OFFSHORE Holdings has acquired the EAE, North Sea Services company in a deal worth some £2m.

The merger of the two private groups—to form Palmer EAE—will create one of the largest UK-based oil servicing operations involved in a comprehensive range of high technology oil and chemical projects specialising in offshore and petrochemical sectors around the world.

The company, which employs over 800 engineers, has a turnover of around £20m with profits of about £1m. London Trust, the publicly quoted investment trust group has a stake of 28 per cent in the company.

Mr. Francis Holmes, vice-president of Palmer, said yesterday he believed that the period 1982/1983 would see a boom in North Sea activity, similar to that which occurred in the years 1968/73.

The acquisition of EAE represents a reunion for Mr. Holmes who sold it to Plessey in 1975, but left the company in 1977 after a disagreement with the way the company was being run. EAE was sold by Plessey to Lingroy about six months ago and this company subsequently entered into talks with Palmer on February 10.

The company said that its plans envisage expansion in the UK, from bases in Great Yarmouth, Middlesbrough, Aberdeen and the Shetlands, and also overseas.

Currently the company operates from its own bases in Norway, Abu Dhabi, Oman, Egypt and Saudi Arabia, with additional operations elsewhere in the world.

## HENDON GREEN/BOUSTEAD

Hendon Green of Hong Kong has continued to increase its holding in Boustead, the Far

## Negretti bid acceptances 'not enough'

THE OFFER by Western Scientific Instruments for Negretti and Zambra has been accepted by 59.72 per cent of the ordinary, 62.94 per cent of the 9 per cent preference and 60.64 per cent of the 3.5 per cent preference shares.

These totals include the shares irrevocably committed to accept beforehand which represented 45.77 per cent of the ordinary shares and 55.81 per cent of the 9 per cent preference shares. Thus valid acceptances have been received from only 13.95 per cent of the ordinary and 7.13 per cent of the 9 per cent preference shares.

Western states that it is not its intention to declare the offer unconditional until what it finds a satisfactory level of acceptances has been received. Holders who have not accepted the offer are reminded that first closing date is March 10.

## Granada makes Whitley offer unconditional

Granada Group has decided to make its offer for Whitley Bay Entertainment, already accepted by more than half the shareholders, fully unconditional.

It has done this by waiving the condition that a special EGM—to be held today—must pass a resolution on the ordinary shares which have been received. Effect of saving Granada stamp duty.

Meanwhile, Mr. and Mrs. Claude Cooper of Newcastle have bought more shares to bring their Whitley Bay stake up to 27.1 per cent.

## SECURITY CENTRES BUYS HORNET ALARMS

Security Centres Holdings has acquired Hornet Alarms, a member of the National Supervisory Council for Intruder Alarms.

The aggregate consideration for the purchase is £87,000, which is being met by the issue of 36,145 ordinary shares, valued at 83p, in Security Centres and £57,000 in cash.

Hornet made a pre-tax profit of £24,945 for the year ended November 30, 1980, and net assets at that date were valued at £70,817.

## BOUSTEAD BUYS LAND IN MALAYSIA

Boustead Holdings Berhad, the Malaysian plantation and trading group, is to buy a prime piece of land in Kuala Lumpur for 35m Ringgit (£6.9m).

Boustead told the Kuala Lumpur exchange it would buy the entire capital of City Centre Berhad, from 35m (1.5 per cent). United Securities by issuing 4.8m new shares of 50 cents each.

Boustead already owns some properties with development potential, and the purchase would give it sufficient scope to concentrate on property development in a big way.

## PARKFIELD AT £111,000 MIDWAY

Pre-tax profits of Parkfield Foundries amounted to £111,000 in the 27 weeks to November 1, 1980. Turnover was £2.25m. The pre-tax figure was struck after depreciation of £216,900 and interest charges of £105,900. Tax took £53,000, leaving net profits of £58,000. The interim dividend is 0.35p.

The company's shares are dealt on the Unlisted Securities Market.

## LONDON TRADED OPTIONS

Option	Expiry	Opening price	Vol.	Closing price	Vol.	Closing price	Vol.	Equity close
BP	280	34	10	34	1	70	—	414p
BP	280	16	25	28	1	54	—	"
BP	400	7	1	22	1	41	—	"
BP	500	1 1/4	17	13	—	—	—	"
Com. Union	180	1	4	45	2	38	—	157p
Cons. Gold	450	12	2	23	58	10	1	423p
Cons. Gold	550	8	8	28	10	17	—	"
Courtaulds	60	14	20	15	20	17	—	65p
Courtaulds	60	8	—	8	—	—	—	"
Courtaulds	60	8	—	39 1/2	—	140	—	"
GE	650	103	3	125	—	105	—	646p
GE	600	58	3	87	—	105	—	"
GE	600	26	1	98	1	73	—	"
Grand Met.	180	37	2	35	15	37	—	169p
Grand Met.	180	10	—	16 1/2	—	48	—	252p
ICI	240	94	4	38	—	—	—	"
ICI	260	11	8	28	1	18	—	"
ICI	200	9 1/2	6	10	1	19	25	"
ICI	320	1	48	4	—	—	—	"
Land Sec.	350	23	10	35	1	47	—	400p
Marika & Sp.	150	2	10	13	—	15	—	135p
Shell	420	22	2	34	—	46	—	420p
Shell	420	2	5	8	—	—	—	"
Shell	500	—	—	—	—	—	—	"
Totals			187		150		43	

Option	Expiry	Opening price	Vol.	Closing price	Vol.	Closing price	Vol.	Equity close
Barclays Bk	280	32	10	48	—	60	—	408p
Barclays Bk	450	18	11	48	—	12 1/2	—	70p
Imperial Sp.	70	8 1/2	2	10 1/2	—	—	—	648p
Lasmo	750	12	5	40	—	—	—	99p
Lanfro	100	8	10	11	5	13	—	"
Lanfro	110	3 1/2	4	7	—	9	—	"
P. & O.	120	12 1/2	1	16	7	20	—	127p
Royal Elec.	350	26	8	89	2	55	—	350p
Royal Elec.	350	8	—	20	2	—	—	"
RTZ	414	25	1	4	—	—	—	421p
Totals			47		18		5	

## APPOINTMENTS

## Charterhouse Japhet posts

CHARTERHOUSE JAPHET has made the following appointments: Mr. W. J. Haymes to be chairman of Charterhouse Japhet Credit and Mr. B. C. Johnston to be chairman of Charterhouse Japhet (Jersey). Mr. J. H. Sleeman is now chairman of Charterhouse Japhet Bank and Trust International, a subsidiary in Nassau.

Following the acquisition of UNITED DOMINIONS TRUST by the TSB Group, Sir John Read, chairman of the TSB Group, has succeeded Mr. L. C. Mather, who has resigned from that position. Mr. A. C. Richards, managing director of UDT, becomes chief executive and will join the board of TSB Holdings. He has also been appointed chairman of UDT Industries.

Mr. P. F. Clark and Mr. N. C. Eastwood remain on the board of UDT. The other directors, Mr. E. P. Hatchett, Mr. H. S. Clarke, Mr. P. E. Moody, Mr. A. R. N. Ratcliff and Lord Remnant, have resigned. Mr. T. Bryans, chief general manager of the TSB Group, and Mr. D. B. Thorn, deputy chief general manager, have joined the UTD board.

Sir John has also replaced Mr. Mather as chairman of International Commodities Clearing House.

BOVIS CONSTRUCTION has made changes in the responsibility for two of its main board directors. Mr. Tony Farmer is

appointed head of the company's operations and Mr. Bernard Hodgson will control the company's sales, marketing and public relations.

Mr. Melville Johnston, chief executive of Halfords Group, joins W. H. SMITH AND SON LIMITED on May 5 as retail director, retail operations. The position will not be a member of that company's board.

Sir James Spooner has been elected to the board of J. SAINSBURY as a non-executive director and he is the first non-executive director to be appointed from outside the company. Mr. Timothy Sainsbury, currently the only other non-executive director, relinquished his executive directorship after becoming an MP.

Miss Barbara Beck is to become secretary general of the ANGLO-GERMAN FOUNDATION FOR THE STUDY OF INDUSTRIAL SOCIETY on May 1. She succeeds Mr. Peter McGregor, who has joined the National Economic Development Office as industrial director.

Mr. Derek C. Denyer is to become managing director of BUTTERWORTH SYSTEMS (UK) and a vice-president of Butterworth Systems Inc. from April 1. Mr. W. L. Nelson retires as managing director of the UK concern on that date.

## General Mining Union Corporation Limited

(Incorporated in the Republic of South Africa)

## AUDITED CONSOLIDATED RESULTS 1980

The Scheme of Arrangement in terms of which Union Corporation Limited became a wholly owned subsidiary of the Company became effective on 26 March 1980.

For purposes of comparison, pro forma figures for 1979 are shown where applicable, based on the assumptions that the Union Corporation Scheme of Arrangement and the 1980 Rights Issue had been implemented on 1 January 1979.

The earnings per share, in comparison with the actual and pro forma figures for 1979, show increases of 46% and 75% respectively.

Dividends per share increased by 50%.

	1980	1979 Pro forma	1979 Actual
Earnings per share	343c	196c	235c
Number of shares	78.6m	78.3m	42m
Dividend per share	150c	—	100c
Asset value per share	3,035c	2,135c	2,428c

	1980	1979
Amount per share	100 cents	—
Last day to register	20 March 1981	—
Register of members closed	21.3.81-3.4.81	—
Currency conversion date	7 April 1981	—
Payable on	16 April 1981	—

	1980	1979
Turnover	2,113.4	1,255.8
Operating income	292.7	182.6
Income from investments	165.8	75.3
Surplus on realisation of investments	29.8	14.1
	488.3	272.0
Deduct:		
Interest paid	49.4	40.8
Exploration and development costs	13.9	11.0
Provision against investments	18.6	2.3
	81.9	54.1
Group income before taxation	406.4	217.9
Taxation	71.7	37.7
Group income after taxation	334.7	180.2
Outside shareholders' interest and preference dividends	65.1	81.7
Income attributable to ordinary shareholders	269.7	98.5
Ordinary dividends	39.2	10.2
—interim 50 c.p.s. (25 c.p.s.)	78.6	31.1
—final 100 c.p.s. (75 c.p.s.)	151.9	57.2

	1980	1979
Ordinary shareholders' interest	902.6	352.9
Outside shareholders' interest	348.4	409.7
Group equity	1,251.0	762.6
Loan capital	190.0	167.3
Preference share capital—6%	0.5	0.5
Deferred taxation	40.0	28.4
Capital employed	1,481.5	958.8
Employment of capital		
Investments—listed	298.1	297.7
—(market value)	(1,685.0)	(1,210.0)
—unlisted	91.2	33.9
—(directors' valuation)	(223.0)	(80.1)
	389.3	331.6
Fixed and mining assets	770.0	487.0
Current assets	1,339.7	677.0
—Stock	252.2	147.8
—Debtors	387.9	206.3
—Bank balances	699.8	322.9
Loans	74.0	59.5
	2,573.2	1,555.1
Current Liabilities	1,091.7	596.3
Net assets	1,481.5	958.8

Income attributable to ordinary shareholders and the distribution of the ordinary shareholders' interest are summarised below by sectors.

	1980	1979 Pro forma	1979 Actual
Gold and	41.2	116.8	26.5
Platinum	11.8	33.5	8.1
Coal	4.9	13.8	7.3
Minerals	0.2	0.6	4.0
Commerce and Industry	27.6	78.3	29.0
Financial	14.3	40.6	25.1
	100.0	283.6	100.0
Deduct:			
Interest paid	—	2.7	2.7
Exploration costs	13.9	11.0	8.7
	269.7	153.1	98.5

	1980	1979 Pro forma	1979 Actual
Gold and	34.0	87.2	39.2
Platinum	11.4	27.5	11.9
Coal	11.7	28.1	10.7
Minerals	4.4	10.5	5.7
Commerce and Industry	26.4	63.7	15.9
Financial	10.1	24.2	16.6
	100.0	242.1	100.0

During 1980, when the average gold price was \$614 compared with \$309 in 1979, income from gold investments increased considerably by 164% to R116.8 million, whilst income from platinum rose by 148% to R33.5 million and from industries by 62% to R78.3 million. The gold price has recently dropped sharply to \$465. As a result of these large fluctuations, it is impossible to predict a realistic assessment of the average price for 1981, but it will in all probability fluctuate between \$450 and \$600.

The prospects for 1981 will be more fully dealt with in the Annual Report which will be issued by the end of March 1981. Under normal conditions and at an average gold price of \$500 the future holds prospects of reasonable growth.

On behalf of the Board

W. J. DEVILLIERS (Directors)

E. PAVITT

Johannesburg, 5 March 1981

London Offices: 30, Ely Place, London EC1N 6UA

London Transfer Secretaries: Hill Samuel Registrars Limited, 6, Greencoat Place, London SW1P 1PL

## NCHANGA CONSOLIDATED COPPER MINES LIMITED

(Incorporated in the Republic of Zambia)

## QUARTERLY REPORT OPERATING AND FINANCIAL RESULTS

	Quarter ended 31.12.80	9 Months ended 31.12.80	9 Months ended 31.12.79	Year ended 31.3.80
<b>PRODUCTION (Tonnes)</b>				
Copper	92 967	278 037	270 533	359 816
Lead and Zinc	9 966	34 783	38 541	46 548
Cobalt	282	840	910	1 258
<b>SALES (Tonnes)</b>				
Copper	92 518	272 588	269 474	363 815
Lead and Zinc	11 094	31 855	42 613	55 608
Cobalt	127	478	804	1 009
Average proceeds per tonne—Copper	K1 640	K1 662	K1 591	K1 690
<b>K Millions</b>				
Sales revenue—all minerals	167.4	501.4	495.4	701.7
Cost of sales	156.3	451.4	396.7	546.1
	11.1	50.0	98.7	155.6
Interest payable—less receivable	(6.6)	(18.5)	(17.9)	(24.0)
Shares of associated companies profits/(losses)	1.2	0.7	0.9	(0.4)
Profit before taxation	5.7	32.2	81.7	131.2
Taxation payable/(receivable)	3.2	(1.3)	(44.5)	(75.0)
Profit after taxation	8.9	30.9	37.2	56.2
<b>Appropriations:</b>				
Preference shares—redemption and dividends	—	0.0	—	—
General reserve	—	—	—	—
Dividend on 'A' and 'B' shares	—	—	—	—
Profit carried forward	8.9	30.9	—	—
	8.9	30.9	—	—



# Investment in Canada's Resource Development

Toronto, 25 & 26 March 1981

This major two day conference to be arranged by the Financial Times will provide a platform for Government ministers and officials to present the policies for promoting economic development in Canada and for a distinguished international panel of speakers to examine the implications upon the growth of industry.

The presentations will cover the effect of the Constitutional issue on investment, the Government's intention to have more influence in the operations of the oil industry and the effect of the Bank Act on releasing from national and international sources the vast sums required for development.

Speakers will include  
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Minister of Energy, Mines and Resources, Canada,  
Professor Edith Penrose,  
Institut Européen d'Administration des Affaires, France,  
Mr. Philip Shelbourne,  
Chairman and Chief Executive, The British National Oil Corporation,  
Mr JWH Geerlings, Head of Directorate of General Energy Policy,  
Ministry of Economic Affairs, the Netherlands,  
Mr Camille A Dagenais,  
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and Mr JA Armstrong,  
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## Investment in Canada's Resource Development

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## MINING NEWS

### Precious metals lift Gencor profits

BY GEORGE MILLING-STANLEY

A SHARP increase in the contribution from precious metals has boosted 1980 profits of South Africa's Gencor group, the country's second largest mining company behind Anglo American Corporation.

The group arose out of the takeover by the Afrikaner mining house General Mining of the former Union Corporation, which became effective on March 26 of last year. With 1979 results re-stated to include the whole of Union's figures, Gencor's net profits rose in 1980 by 75 per cent to R289.7m (£156m).

Earnings per share came out at 343 cents compared with 196 cents in 1979, and the final dividend is to be raised to 100 cents, making a total for the year of 150 cents against 100 cents last time.

The results compare very

favourably with Gencor's expectations at the half-way stage of the year, when earnings of some 322 cents and a final dividend of around 95 cents were predicted.

The directors were prepared to say very little at this stage about prospects for the current year, noting that the marked fluctuations in the gold price made it impossible to forecast a realistic average for the rest of the year. With that reservation, they said that they expect the bullion price to vary between \$450 and \$500 an ounce.

Gencor did say that "under normal conditions and at an average gold price of \$500, the future holds prospects of reasonable growth." The group's annual report, due later this month, should have more to impart on the outlook.

With an average gold price

during 1980 of \$614 an ounce, compared with just \$309 in 1979, it is not surprising that Gencor's income from gold investments rose by 164 per cent to R116.8m, while income from platinum was 148 per cent higher at R33.5m.

Gold and uranium accounted for 41.2 per cent of net profits, with platinum responsible for a further 11.3 per cent.

The group's coal interests increased their contribution by 183 per cent to R13.8m, and in marked contrast to the results of Consolidated Gold Fields, announced a day earlier, the industrial interests also put up a strong performance.

With the advantage of being based in South Africa, which was experiencing something of a boom last year, Gencor's commerce and industry division lifted its contribution to profits by 62 per cent to R73.3m.

The group's net asset value per share showed an increase of 42 per cent to 3,685 cents, against 2,135 cents in 1979.

Gencor's shares fell 25p to 775p in London yesterday in advance of the figures.

	1980	1979
Turnover	2,175.6	1,255.8
Operating income	282.7	182.8
Income from invest.	186.8	76.3
Surplus on real. of invest.	-23.8	14.1
Making	445.2	272.0
Interest paid	49.4	40.8
Expl. and Dev. costs	13.9	11.0
Prov. against invest.	18.8	2.3
Income before tax	402.4	217.8
Taxation	71.3	37.1
Income after tax	331.7	180.7
Outside holders and Prof. Div.	65.1	81.7
Accumulated	269.7	99.0
Dividend	100.0	100.0
Final Div. 100 cents	39.2	10.2
(75)	78.8	31.1
Retained	151.8	51.2

### Emirex to apply for Rule 163 listing

AN OIL geologist and a private investment company have formed a new British-based oil exploration company to invest in oil and gas exploration in the Middle East. The new company, Emirex Petroleum, will concentrate its activities in the Gulf States.

Emirex was formed by Mr. Ken Fellowes, managing director of the new company, and the private investment company Emirex Limited. Mr. Fellowes is an oil geologist with considerable exploration experience in the Gulf area.

Mr. Fellowes secured a 1.5 per cent net profit interest in an offshore seismic option/concession in the Emirate of Umm al Qaiwain by carrying out negotiations and providing geological information on the concession. The 1.5 per cent interest has been transferred to Emirex in exchange for a 50 per cent interest in the new company.

The Umm al Qaiwain concession is located 7 km from the condensate/gas discovery made by Amoco in the Emirate of Sharjah. The Amoco find flowed

condensate at the rate of 4,500 barrels a day and gas at 50m cubic feet a day.

Emirex Limited, a major shareholder in KCA International, has injected US\$2m into Emirex, which has an authorised share capital of \$4m.

Emirex is currently negotiating to acquire other oil and gas concessions and is planning to raise additional funds to finance these acquisitions.

It is intended that application

will be made to the London Stock Exchange for listing in the Emirex of Emirex to take place under Rule 163.

Sir Kennedy Trevellick is chairman of Emirex. Other directors are Mr. William Richardson, Mr. Paul Bristol, chairman of KCA International and Mr. David Watson.

Emirex will undertake much of its exploration in conjunction with KCA, who will provide drilling and general technical services.

### Boliden finds gold in Sweden

THE SWEDISH metals and chemicals group Boliden has discovered a complex sulphide ore-body with a high gold content in northern Sweden. The company said that the new discovery was "as important as the recent silver find at Garpenberg."

The Garpenberg discovery was announced last November, and Boliden said at the time that the deposit contained at least 5m tonnes of ore grading around 200 grammes of silver per tonne.

reports Victor Kayetz from Stockholm.

Details of the size of the ore-body and the gold grade are not expected for some time, possibly up to a year, but Boliden indicated that the gold content was "much higher" than at its Ennsjö prospect.

The Ennsjö deposit, which has been known since the 1950s but only became attractive last year with the sharp rise in the price of gold, is estimated to contain somewhere between 1m

and 2m tonnes of ore, grading around 5 or 6 grammes of gold per tonne.

Boliden's latest discovery is at Holmtjärn, some 30 miles west of the village of Boliden. The ore also contains silver, copper and zinc.

The company currently produces about 180 tonnes of silver and 3.7 tonnes of gold a year from its own mines, as well as additional quantities from other sources.

### Allied Eneabba in profit

The Western Australian beach sand minerals producer Allied Eneabba, a subsidiary of Du Pont of the U.S. recorded its first-ever profit in the year to January 6.

Net profits were A\$3.05m (£1.57m), compared with a loss of A\$1.9m for the previous accounting period, which was just 28 weeks long owing to a change in the company's financial year. No dividend is to be paid.

There was no tax charge for this year as the company still has accumulated losses of A\$14.36m available for offset.

Allied Eneabba attributed the good result to improved prices and a strong marketing effort made during the year, which resulted in the sale of the whole year's production of ilmenite, rutile, zircon and monazite and the elimination of accumulated stocks of zircon.

### RTZ deepens shaft at Wheal Jane

THE Rio Tinto-Zinc group's wholly-owned subsidiary Carnon Consolidated Ltd is to deepen the Clemow shaft at its Wheal Jane tin mine near Truro in Cornwall from the present bottom on 13 level (1,300 ft below ground) to 15 level (1,500 ft below ground). The crushing station, at present on the mine, will be relocated on 13 level.

The work, which will cost approximately £2.5m, will be carried out by Thyssens (Great Britain) and is expected to take some 18 months.

The programme, to commence immediately, will give access to the ore reserves totalling some 750,000 tonnes between nine and 11 levels, currently being developed, as well as allowing development on 13 level to begin.

RTZ acquired Wheal Jane and the adjacent Mount Wellington mine in 1979. The two mines were brought to production in mid-1980 and achieved rated capacity towards the end of the year.

Wheal Jane has a milling capacity of 290,000 tonnes of ore per year.

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Terry Dodsworth reports on attempts by Peugeot and Motobecane to recapture their home market

## France attacks Japan's motorcycle muscle

AMID ALL its current financial troubles, Peugeot, the French car multinational, is launching a frontal assault on the Japanese motorcycle companies in Europe.

The group has set itself an ambitious objective. By 1985, it wants to have captured about 25 per cent of the French market for light machines of under 125 cc, a market which Peugeot reckons will have grown by that time to about 100,000 units a year. Some 60m (12.2m) has already been injected into its cycles Peugeot subsidiary to develop the necessary new models.

Peugeot, however, is not the only French company to have been lured by the tantalising dream of beating the Japanese in a business they have made virtually their own. The moped company, Motobecane, fresh from its financial recovery after years of faltering results, is also set on reconquering the motorcycle market in which it once

had a big stake in France.

This dual assertion of French growth ambitions in an industry already crisscrossed with powerful competitors is a risky gamble at a time when both groups are going through an uncertain patch in their traditional sphere of operations. But the two companies have been inspired by a mixture of arguments — the belief in French technical expertise, the calculation that the market is likely to grow rapidly and an underlying feeling that someone ought to take on the Japanese.

The long-term strategy of the two groups is also very similar. Both have strong engineering resources which can be applied to the motor-cycle industry. Cycles Peugeot is the largest producer of mopeds in France, with a production in 1979 of 408,000 units. It is also the country's leading bicycle manufacturer, making 730,000 units in 1979. Motobecane ranks next, with 340,000 mopeds and 530,000 bicycles.

Behind Peugeot lies the enormous motor manufacturing group, while Motobecane is now being influenced by the growing interest in the company of M. Marcel Dassault, the legendary octogenarian aircraft designer.



The men behind the French motorcycle gamble (such as M. Marcel Dassault, left) have been inspired by a number of factors, not least a belief in French technical expertise and estimates that the market is likely to grow rapidly

M. Dassault's arrival in the company, signalled by buying Renault's 18 per cent shareholding, coincided with the turnaround from substantial losses to a FF 20m profit in the first half of last year. But the main significance of his move, made through his design company, Societe Centrale d'Etudes Marcel Dassault, is that it links Motobecane to a business which has a high level of technical know-how, led by a man with a declared enthusiasm for re-

organising the motor-cycle sector in France. Both Cycles Peugeot and Motobecane also have access to established distribution networks for their mopeds onto which they can graft the motorcycle. According to M. Bertrand Peugeot, chairman of Cycles Peugeot, the proximity of the factories to the company's dense dealership organisation should give it a significant edge against the Japanese in the spare parts business. This advantage, he

hopes, will help overcome higher prices for the motorcycles themselves, which will probably cost about 10 per cent more than imports.

Finally, each of the French companies is aiming to establish co-operative agreements within Europe as a way of reducing both design and manufacturing overheads. This policy recently led Peugeot into an agreement with Piaggio, an Italian company controlled by Agnelli family interests, which makes the Vespa and the Gilera models. The first common machine to come from this link, a 125 cc motorcycle using a Peugeot frame and a Gilera engine, was presented late last year.

While no financial links have been established between the two concerns, they are collaborating in the medium term by making parts freely available to each other. In the longer term, they aim to co-operate in the design and manufacture of mechanical parts with a view to "the development and modernisation of the two ranges."

Motobecane signed a similar deal at about the same time as Cycles Peugeot with Derbi of Spain. A joint machine has already been produced, and the two concerns are now examining

stronger long-term collaboration. The big question facing the French companies now is whether they have read the market signs correctly. As in other West European countries, French motorcycle sales hit a high in the mid-1970s (180,000 machines of over 50cc) but then fell sharply to only a little over 10,000 at the end of the 1970s.

In the 1970s, however, registrations climbed back again to reach 136,000 units last year, of which about two thirds were in the market for machines of between 50cc and 125cc. Both the French companies believe that this market for light, commuter-type machines will grow, and it is here that they will concentrate their efforts.

Indeed, their policies are so similar that some commentators believe they may look for closer links, based on the 17 per cent shareholding which Peugeot has held in Motobecane for several years.

Asked about these prospects recently, M. Bertrand Peugeot, a fervent advocate of industrial collaboration, said it was too early to talk of firm links. But the presence in France of two major manufacturers was, he admitted, "not very sensible."



## International Energy Bank Limited

Winchester House 100 Old Broad Street London EC2M 1BE  
Tel: 01-638 3588 Telex: 8811511Abstract from the Audited Accounts for the year ended  
31st December 1980

	1980 £	1979 £
<b>Profits</b>		
Operating profit	3,842,002	3,360,963
Taxation	1,391,783	1,692,332
Profit after taxation	2,450,219	1,668,631
Dividend paid	400,000	350,000
<b>Balance Sheet</b>		
<b>Shareholders' Funds</b>		
Authorised — 200,000 shares of £100 each	20,000,000	20,000,000
Issued — 200,000 shares of £100 each	10,000,000	10,000,000
Reserves	6,516,884	4,466,675
	16,516,884	14,466,675
<b>Deferred Taxation</b>	1,640,000	2,030,000
<b>Current Liabilities</b>		
Current and deposit accounts	263,025,758	222,092,207
Corporation tax	1,876,709	1,003,714
Creditors and accruals	7,602,727	6,380,362
	229,662,088	224,972,958
<b>Current Assets</b>		
Cash, balances at bankers, money at call and short notice	50,238,984	41,130,855
Loans and advances	107,905,191	92,391,545
Not exceeding one year	6,778,433	6,075,083
Debtors and prepayments	164,922,608	139,597,483
<b>Term Assets</b>		
Loans maturing after 31st December 1981	121,470,951	102,429,566
Assets leased to clients	4,100,958	3,790,971
Fixed Assets	167,571	154,938
	229,662,088	224,972,958

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(through its subsidiary)  
Société Financière  
Européenne — (SFE)

## French steel merger planned

By Our Financial Staff

THE FIRST stage of the French government's plan to restructure the special steel industry has been completed and details are expected to be released in the next few days.

Usinor and Cressat-Leire are expected to merge their special steel activities which would be taken over by a joint subsidiary. Usinor is expected to take a controlling interest of about 75 per cent in the new company.

How much the French government is willing to contribute in order to refuel the industry, is not yet known, although estimates have ranged as high as FF 300m (\$60m).

## Shell-Francaise in the red

By Our Financial Staff

SHELL-FRANCAISE, a unit of the Royal Dutch-Shell group, had a loss of FF 1.6bn (\$318m) last year compared with net earnings of FF 96m in 1979. The company will again not pay a dividend.

The company blames the loss to the government's policy of controlling prices and the fact that it had been deprived of Iranian and Iraqi crude, its traditional suppliers. Shell-Francaise sold 16.9m tons of finished products last year, down from 19.4m in 1979.

The company increased its debt by FF 1.3bn, bringing the total borrowings to the "maximum tolerable." The additional debt will add FF 200m to annual financial charges.

## NordLB to sell Rollei shares

BY ROGER BOYES IN BONN

WEST GERMANY'S Photo-Porst camera dealing chain has struck a deal with Norddeutsche Landesbank involving the takeover of the troubled Brunswick-based Rollei camera company and the purchase of a large stake in Rollei of Singapore.

The acquisition of Norddeutsche Landesbank's 97 per cent shareholding in Rollei — a famous name in the German camera world — is to be carried out through Deutsche Fotoholding, in which Porst has a substantial, unspecified stake.

Fotoholding also has an option, to be realised between 1982 and 1986, to buy NordLB's 75 per cent stake in Rollei of Singapore. The remaining 25

per cent of the Rollei of Singapore is held by the Development Bank of Singapore.

Photo-Porst and Rollei of Brunswick are both understood to be in financially troubled straits at present. It is believed that Porst will return a loss of some DM 2m (£300,000) for 1980 and Rollei, which has been a thorn in the side of NordLB ever since it tried to

rescue the camera concern some six years ago, is expected to register a loss of about DM 20m.

This has given rise to the belief in German camera circles that Porst may actually be acting on behalf of some other more profitable camera dealing concern. Other shareholders in

Fotoholding have not been revealed. For its part Agfa-Gaertner has denied that it has any interest in Rollei.

NordLB's holding is valued in its own accounts at DM 30m and this could be expected to be the approximate purchase price of the bank's stake. However, Fotoholding is not expected to pay anything for the Brunswick Rollei company.

Understandably, NordLB is keen to sell. Rollei has cost the Hanover public sector bank an estimated DM 500m during its lengthy involvement.

Previously a family-owned group, Photo-Porst is now one-third controlled by Herr Hans Heinz Porst.

## Ciba-Geigy profits again lower

BY JOHN WICKS IN ZURICH

LOWER PROFITS are reported for the second year running by Ciba-Geigy, the Swiss chemical group. After tax, earnings for 1980 are 7 per cent down at SwFr 305m (\$158m).

Sales rose 20 per cent to SwFr 11.9bn, so as well as being the lowest absolute profits figure for five years, last year's earnings represented a decline in the return-on-sales rate to 2.6 per cent against 3.3 per cent in 1979.

Earlier this year Dr. Samuel Koechlin, chairman of the executive committee, said that the decline in profits would have to be reversed "if the group is to earn the money necessary for its survival."

The profits decline is attributed particularly to developments in dyestuffs and chemicals and in plastics and additives. The "profit shortfall" in these divisions was too great to be offset by the favourable

results of the biological divisions.

It was impossible in many cases to increase prices to meet inflation. The exchange gains of 1979 were also largely absent.

In spite of acquisitions total group employment levels remained stable. Excluding acquisitions, turnover rose by 15 per cent. The board plans an unchanged dividend of SwFr 22 a share.

## Gain at Credito Commerciale

By Our Financial Staff

NET INCOME of Credito Commerciale rose 54 per cent in 1980 to L.8,47bn (\$8.5m) from L.5.5bn, and the bank plans to boost its dividend to L.240 a share from L.200.

The State-controlled bank said savings and checking deposits were up 8.3 per cent, while overall investments amounted to L.1,200bn. Credits extended during the year grew by 35 per cent, despite the monthly credit limits imposed by the Italian Monetary Authorities.

## Euroc steps up dividend

BY VICTOR KAYFETZ IN STOCKHOLM

EUROC, the Swedish building materials and industrial group, increased its pre-tax profit from SKr 68m in 1979 to SKr 95m (\$21m) last year, but says earnings would have been SKr 30m higher but for the labour disputes of last April to June in Sweden.

The proposed dividend is SKr 9 a share, up from SKr 8. Earnings per share climbed from SKr 8.95 in 1979 to SKr 12.60. Group sales were ahead 11 per cent to SKr 3.66bn (\$795m) including 43 per cent

to customers outside Sweden, down from 44 per cent.

Pre-tax return on capital in 1980 was 8.3 per cent, up from 7.6 per cent, but Euroc reckons profitability is still too low and needs to rise further to make possible optimal expansion in promising sectors and improve the equity/assets ratio.

Extraordinary items yielded a surplus of SKr 52m, against a 1979 loss of SKr 17m. Following appropriations and taxes, net profit was SKr 64m, up from SKr 63m.

## West German builder lifts workload

By Kevin Done in Frankfurt

HOCHTIEF, West Germany's second largest construction group, boosted building activity by 20.5 per cent to DM 6,048m (\$2.3bn) last year compared with DM 5,018m in 1979.

At the same time the group improved profitability in the domestic market and again achieved a "good result" overseas, according to a letter sent out yesterday to shareholders.

Foreign contracts still involve a high level of risk, however, and this will have to be recognised in increased provisions, the company warned. No details on profits were given but Hochtief said the "satisfactory dividend" would be paid for 1980 — against DM 11 a share including a DM 2 bonus for 1979.

The weakening domestic economy and stiffening competition in foreign markets is leaving a clear mark on new orders won by the group, however.

Overall new orders last year failed to reach the level of current building activity and particularly overseas Hochtief is reckoning on no further expansion of its business.

New orders last year totalled some DM 5,255m, a drop of 9.5 per cent over 1979. The major decline came in foreign markets with a drop of no less than 28 per cent to DM 2,270m while domestic orders rose by 10 per cent to DM 2,985m.

Of last year's building activity more than half was achieved in foreign markets with a value of DM 3,280m, a rise of 22 per cent, while domestic construction amounted to DM 2,768m, an increase of 19 per cent.

In the domestic market Hochtief is being hit particularly by the squeeze on public spending which is cutting new work from central and local authorities.

Overseas it says that competition from the Far East is growing fast while several Middle East countries are developing their own construction capability.

## Boardroom rift widens at ACMV

AS SUCCESSFUL as the Swiss concept of a multi-cultural, multi-lingual society has proved, the country is still some way from Schiller's ideal of a "single folk of brothers." Switzerland is very much an alliance of sovereign states rather than a homogenised federal nation: regional and ethnic loyalties run high, even in the hard-headed field of industry.

A case in point is provided by the current disagreements surrounding the engineering company Ateliers de Constructions Mécaniques de Vevey (ACMV) on the shores of Lake Geneva. The majority of the Board is afraid that control of the firm could fall into the hands of German-Swiss interests — more precisely, into the hands of its own vice-chairman.

The Vevey company is a prosperous mechanical engineering concern with 1979 sales of nearly

SwFr 80m (\$42.7m). Its production programme includes heavy structural steel and welded plate constructions, pumps, turbines and mechanical handling equipment.

Although it is hardly one of Switzerland's major companies, ACMV belongs to the relatively small group of manufacturers in the French-speaking part of the country whose finances or management are not controlled by "outsiders" — German-speaking Swiss or foreigners. The fact that they have a relatively modest share of economic clout has long been a sore point there to the western cantons, particularly in connection with the dominance of the industrialised "Suisse alémanique."

Some 20 years ago, the German-Swiss financier, Mr. Walter Fankhauser, acquired slightly more than 20 per cent of ACMV and became a member of the Board. For the past year, the former Union Bank of Switzerland general manager has been vice-chairman.

The trouble began when Mr. Fankhauser raised his shareholding by a series of small purchases to rather over 25 per cent. A majority decision of the board, with which he says he never agreed, limited registration of stock held by Mr. Fankhauser personally or his Zurich-

based company Fibora Holding to the original shareholding of 20.37 per cent. Name-registered shares are a Swiss speciality largely aimed at providing additional protection against undesirable changes in the distribution of stock.

Mr. Fankhauser, who now appears to have increased his stake in Vevey to 30 per cent, is the sole large-scale shareholder in the company. As such, he claims to be the only person to bear any substantial financial risk despite having no more say in the running of the company than any other board member.

Last year the rest of the board took fright at what they saw as the vice-chairman's aspirations. The managing director of the day appealed to other shareholders to remain true to ACMV and said everything possible would be done to retain "independence." At the prospect of what was obviously felt to be yet another instance of German-Swiss hegemony, a call went out for a so-called Latin Solution.

This involved the takeover of the Fankhauser-Fibora shareholdings by a banking consortium headed by the Vaud Cantonal Bank.

In fact Mr. Fankhauser claims to have offered his 25 per cent shareholding to local buyers in 1978, in the same year that

the war of nerves comes to a head in June when the 73-year-old Mr. Fankhauser came face to face with other shareholders at ACMV's annual meeting. It could prove an interesting contest.

New Issue  
March 6, 1981

All of these bonds having been placed, this announcement appears for purposes of record only.

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هكزا من الشهر



PHILIPPINES FINANCE

Coping with the Dewey Dee affair

BY KEVIN RAFFERTY

THE PHILIPPINES authorities are putting together measures worth at least \$2bn pesos (over \$400m) to set the country's financial structures right again after a run of withdrawals from the banks following the departure from the country of Mr. Dewey Dee, the industrialist, with outstanding commitments of 635m pesos. The moves are in addition to the 575m pesos already pumped in by the Central Bank in its capacity as lender of last resort.

Mr. Jaime C. Laya, who took over as governor of the Central Bank on January 14, only five days after Dewey Dee left, said that a scheme initially worth 1bn pesos was being prepared to improve the operation of the short term paper market, and allow borrowers to fund their operations and take long term loans. The Central Bank had already begun to auction its own certificates of indebtedness, at a rate of 150m pesos a week for eight weeks, to offer safe, negotiable investments to a nervous market. Another 1bn pesos is being channelled to business through the so-called Apex loans, foreign borrowings undertaken by the Central Bank on behalf of smaller companies.

The authorities recognised that there was a shortage of long-term funds for industry,



Mr. Jaime C. Laya, governor of the Philippines Central Bank

would keep an eye on the measures, and might make more funds available, the Governor said.

The departure of Dewey Dee, textile manufacturer of Chinese Filipino origins, sent out shock waves which reverberated through the Philippines business and banking communities. He owes money to a string of banks, and finance and investment houses, much of it unsecured. The immediate reaction was a withdrawal of deposits from the banks which had lent to Mr. Dee, and a general move not only to sell the paper issued by Mr. Dee's companies, but to switch out of commercial paper in general.

The authorities had a double task: to quieten the panic and to sort out the system that had allowed the industrialist to run up such commitments.

A battery of statements from the Central Bank and the Malacanang Palace that the Philippines financial system was sound had to be supplemented by active help for the institutions in difficulties. Governor Laya stressed that the Central Bank was not handing out money on soft terms, but on the stiff lender of last resort terms of 24 per cent initially, rising by 2 per cent for each 60 days that the funds were

levy on banks and others with quasi banking functions. Within the financial structure, the Securities and Exchange Commission, has lost power to the Central Bank.

From now on the Securities and Exchange Commission is limited to registration of commercial paper. The Central Bank itself will issue rules relating to commercial paper and will supervise and enforce its issues. It may set limits to industry borrowing. An official Press release says "Some of the amendments represent action designed to prevent the recurrence of events like the Dewey Dee affair."

The new Central Bank Governor is determined to use the crisis of confidence caused by the departure of Dewey Dee as an opportunity to make improvements in the commercial structure. He wants to see the establishment of a credit information system involving the exchange of information by Government and banking agencies. This might lead to the publishing of information assessing commercial paper.

The 1bn pesos rationalisation fund will be handled through the Development Bank of the Philippines and the Philippine National Bank, both government

owned, which will take equity in companies, probably in the form of preferred shares, in exchange for the long-term loans. The Government banks have stiffened their demands for information from companies to which they are lending.

Another area where the Central Bank will soon take steps to bring rationalisation is in the size and number of banks. There is a feeling in government circles that the affair has underlined the small size and vulnerability of banks, which should be encouraged to consolidate.

Officials of the Securities and Exchange Commission say that Mr. Dee's two major companies, Continental Manufacturing Corporation and Redson Textile Manufacturing Corporation, complied with the rules governing commercial paper issuance and stayed within the prescribed limits. What had happened was that Mr. Dee's creditors did not examine the balance sheets before lending to him.

Foreign observers comment that businessmen, especially in the Chinese community to which Mr. Dee belongs, place a heavy emphasis on personal trust. But in the immediate aftermath of the shock, rules are being observed to the letter.

Sino Realty offshoot set for market

By Adrian Boven in Hong Kong

SINO REALTY, a private property development company with Singapore connections, has announced that a newly created subsidiary, Sino Land Company, will go public with a HK\$360m (\$46.7m) issue of new shares and warrants. The 200m shares in issue will be offered to the public at HK\$1.80 a share, and every two shares will carry a warrant entitling the holder to subscribe for an additional share at a price to be determined on the basis of a five day trading average of Sino Land after it is listed on the stock exchanges. The final conversion day of the warrants has not yet been set.

Sino Realty will also offer its own shareholders a special dividend of Sino Land shares and warrants in the proportion of two ordinary shares and one warrant of Sino Land for every two shares in Sino Realty held. At the end of the process, Sino Realty will hold 68 per cent of Sino Land. It will retain this shareholding as a long-term investment, it says, and will regard Sino Land as its major property development and investment arm. Sino Land's net asset value after the share issue will be HK\$1.4bn.

The public offer is the last that will be permitted in Hong Kong for the time being. The Hong Kong Federation of Stock Exchanges announced on Tuesday that it was imposing a moratorium on new share issues until the end of April in order to allow time for a rash of new issues would drain too much money out of the market. Listed companies will, however, be permitted to make rights issues.

THE HONG KONG and Yauwatt Ferry Company, which operates a fleet of ferries linking Hong Kong to its outlying islands, has reported after-tax profits for 1980 of HK\$20.7m (\$2.6m), up 12.5 per cent from the HK\$18.4m of 1979. There were also HK\$9.8m of extraordinary profits from the sale of property.

The final dividend is 3 cents a share, for a total of 11 cents up from 9.3 cents in 1979. The company is also adjusting for a one-for-two scrip issue. A special cash bonus of 5 cents a share has also been declared.

Straits Trading in smelter link with Malaysia Mining

BY GEORGE LEE IN SINGAPORE

STRAITS TRADING company, the Singapore-incorporated tin and investment holding group, will receive 102m ringgit (\$24.4m) cash from the restructuring and sale of 42 per cent of its tin smelting business to Malaysia's largest tin mining group, Malaysia Mining Corporation.

STC, which will retain 58 per cent of the tin smelting business, said the restructuring of the ownership of its smelter is in compliance with Malaysia's New Economic Policy, aimed at placing a greater share of the country's assets in the hands of the indigenous (Bumiputra) people.

Under the agreement, both parties will ensure that mining companies in which they have significant interests are to deliver their tin concentrates to the jointly owned smelter.

The agreement forbids either party to become directly or indirectly interested in any other tin smelting business in Malaysia or Singapore without the prior consent of the other. The tin smelting and ore buying business of STC, which currently engages about 600 employees, has been carried on in Malaysia since the company's incorporation in 1987, and now occupies a 14-acre site at Butterworth in the Malaysian state of Penang.

Butterworth and the ore buying premises, to a new company to be called Malaysia Smelting Corporation (MSC).

MMC will simultaneously purchase 42 per cent of Malaysia Smelting Corporation from STC and STC will continue to hold 58 per cent of the smelting corporation for a period not exceeding three years. Within that time, STC will offer 28 per cent of MSC to the Malaysian public, and MSC will seek listing on the Kuala Lumpur Stock Exchange. MSC will have an issued capital of 60m ringgit.

Malaysia Mining Corporation will pay 41.84m ringgit to STC for the sale of 42 per cent of MSC. STC will also receive approximately 60.17m ringgit from MSC for its transfer of the net current assets of the smelting business to MSC.

increased capacity

STC disclosed that pre-tax profits attributable to its smelting business, after making a deduction for interest on capital employed, are estimated at 40m ringgit for the year ended December 1980. It added that as profits from the smelting business depended to a considerable extent on the prices of tin metal and by-products it was not practical to make a forecast of profits of the new smelting company for 1981. However, it was expected that the new company would meet additional ores and that group trading profits of STC, which would include those of the new company, would be greater than if the agreement had not been concluded.

STC said that it intends to increase the capacity of the smelter at Butterworth to deal with further additional ores which should be received as a result of the agreement and this should add to profits in future. The fixed assets and base stock which are to be sold to MSC are carried in the books of STC at a value of \$37.22m.

On the basis that STC's 58 per cent holding in MSC is valued at par, these arrangements would increase the net tangible assets of STC by \$6 Singapore cents per share. However, the effect of consolidating the assets of MSC in the group accounts of STC would be to change the increase to 29 Singapore cents per share.

CREDIT SUISSE (BAHAMAS) LIMITED CREDIT SUISSE  
NOTICE TO THE HOLDERS OF THE 4 1/2% US\$ CONV. DEBENTURES 1976-1991 (V.No. 643 025) AND THE 4 1/2% US\$ CONV. DEBENTURES 1979-1993 (V.No. 643 026) OF CREDIT SUISSE (BAHAMAS) LIMITED

In compliance with the Trust Deeds constituting the above-mentioned Debentures, Notice is hereby given that the Board of Directors of Credit Suisse will propose to the General Meeting of Shareholders to be held on March 24, 1981—subject to the necessary approval—that the present share capital of S.Fr. 1,335 million be raised to S.Fr. 1,500 million by the issue of 284,000 bearer shares of S.Fr. 500 nominal value each and of 230,000 registered shares of S.Fr. 100 nominal value each.

It is proposed to offer for subscription:

by the holders of existing bearer shares:

- one new bearer share of S.Fr. 500 nominal value, entitled to the 1981 dividend, for every 20 bearer shares, at a subscription price of S.Fr. 750 per new bearer share and
- one subordinated bond of S.Fr. 1,000 nominal value with one warrant attached for every 20 bearer shares. Each warrant entitles the holder to subscribe for one bearer share at a subscription price of S.Fr. 2,000. The subscription right may be exercised from July 1, 1981 through June 30, 1984. The warrant carries the benefit of an anti-dilution clause.

by the holders of existing registered shares:

- one new registered share of S.Fr. 100 nominal value, entitled to the 1981 dividend, for every 20 registered shares, at a subscription price of S.Fr. 150 per new registered share and
- one subordinated bond of S.Fr. 200 nominal value with one warrant attached for every 20 registered shares. Each warrant entitles the holder to subscribe for one registered share at a subscription price of S.Fr. 400. The subscription right may be exercised from July 1, 1981 through June 30, 1984. The warrant carries the benefit of an anti-dilution clause.

70,000 bearer shares of S.Fr. 500 nominal value each will be issued at par and are intended to serve for the procurement of further funds at a later date. Holders of the existing bearer and registered shares will be invited to renounce their pre-emptive rights to such shares. Holders of the 4 1/2% US\$ Convertible Debentures 1976-1991 and of the 4 1/2% US\$ Convertible Debentures 1979-1993 of Credit Suisse (Bahamas) Limited who do not elect to exercise their right of conversion will be compensated for the loss of the subscription rights to the share issue by a cash adjustment as described in the Terms and Conditions (reduction of the presently prevailing cash payment of US\$ 4.75 per Debenture of the 1976-1991 issue and of US\$ 28 per Debenture of the 1979-1993 issue respectively, in case of a conversion by an amount equal to the average of the last paid daily prices of subscription rights as described above and expected to be traded on the Zurich Stock Exchange from March 30-April 9, 1981 and converted into US\$ at the US\$/S.Fr. exchange rate of April 9, 1981).

Holders of Convertible Debentures wishing to convert their Debentures in order to exercise their subscription rights for both the share issue and the issue of bonds with warrant attached are invited to do so by lodging a duly completed Conversion Notice together with the complete Debenture(s) and a cash payment of US\$4.75 per one Debenture in the case of the issue of 1976-1991 or US\$ 28 per one Debenture in the case of the issue of 1979-1993 with Credit Suisse Zurich, Department Wke, by Friday, March 13, 1981 at the latest. Shares delivered upon conversion will not be entitled to the dividends in respect of the 1980 calendar year, payable in March, 1981.

No Convertible Debentures can be lodged for Conversion during the period from Saturday, March 14, 1981 to the publication of an additional Notice in regard to the adjustment of the Conversion Price; it is expected that such Notice will be published in this newspaper on Thursday, April 16, 1981.

March 2, 1981  
CREDIT SUISSE (BAHAMAS) LIMITED CREDIT SUISSE

Faber Merlin rights to finance new activities

BY WONG SULONG IN KUALA LUMPUR

FABER MERLIN, the Malaysian hotel and property group, is making a rights issue to raise 46.7m ringgit (\$5.9m) to finance new business activities and reduce its heavy loan burden.

The one-for-three issue is priced at 1.6 ringgit a share, and will raise the group's paid-up capital from 87m ringgit to 117m ringgit.

Faber Merlin said that part of the funds would be used for the construction of a low-rise office block at its property project at Taman Desa in Kuala Lumpur, upgrading the facilities of its Merlin Hotel in Kuala Lumpur in anticipation of better business, and to reduce its loan level.

For its half-year, ended December, the group has reported better profits on a flat turnover. Pre-tax earnings were 35 per cent higher at 2.5m ringgit. The interim dividend is unchanged at 2.5 per cent.

UAC BERHAD (formerly United Asbestos Cement) has continued to benefit from the Malaysian construction boom. Pre-tax earnings for the six months to December rose by 63 per cent to 10.3m ringgit (\$1.3m), on turnover which increased by 47 per cent to 46m ringgit (\$5.8m).

UAC, which manufactures asbestos pipes, said the company enjoyed "buoyant sales demand." The problems relating to the starting of its new plant had largely been overcome, and the company benefited from the increased production capacity.

Second-half earnings are expected to be equally good, although a higher tax rate, resulting from lower depreciation and capital allowances, would have its effect.

The interim dividend is unchanged, at 12.5 per cent—but on a paid-up capital of 35m

ringgit reached with the one-for-three scrip issue last year.

HUME INDUSTRIES Berhad, the Malaysian manufacturer of building materials, has reported trading profits up by 77 per cent to 11.3m ringgit (\$1.4m) for the half-year to December, on sales 117 per cent ahead at 109m ringgit (\$13.7m).

The results included Hume Industries Singapore, which became a subsidiary company on July last year, after a share exchange deal.

Profit after tax and minority interests was nearly 6m ringgit, more than 60 per cent higher. Hume is maintaining its interim dividend of 6 per cent, on capital increased to 65m ringgit through the issue of 31m shares for the acquisition of Hume Singapore, and a rights offer.

This announcement appears as a matter of record only

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Banque Bruxelles Lambert S.A.	Berliner Bank International
	Société Anonyme
The Hokkaido Takushoku Bank, Limited	Midland and International Banks Limited
Hamburg LB International Ltd.	Manufacturers Hanover Banque Nordique
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February, 1981

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February, 1981

US\$50,000,000

**GW**

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**Credit Suisse First Boston Limited**



CURRENCIES, MONEY and GOLD

WORLD VALUE OF THE DOLLAR

Bank of America NT & SA, Economics Department, London

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday March 4. The exchange rates listed are middle rates between buying and selling rates as quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates

quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions. Bank of America NT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT & SA nor the Financial Times assume responsibility for errors.

COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Afghanistan	Afghani (Q)	44.00	Greenland	Dan. Krone	5.6483	Papua N.G.	Kina	0.5596
Albania	Leke	4.5828	Grenada	E. Caribbean \$	2.7025	Paraguay	Guarani	137.30
Algeria	Dinar	4.989	Guatemala	Quetzal	1.00	P.R. of China	Dollar	0.5415
Andorra	Sp. Peseta	86.50	Guinea	Syll	20.127	Peru	Sol	7.55
Angola	Dollar	20.127	Guinea Bissau	Syll	5.5086	Philippines	Peso	0.061
Antigua	E. Caribbean \$	2.7025	Haiti	Gourde	5.00	Poland	Zloty (Q)	51.00
Argentina	Peso	1940.50	Honduras Rep.	Lempira	2.00	Portugal	Escudo	56.50
Australia	Dollar	1.5565	Hong Kong	Dollar	1.00	Porto Rico	U.S. \$	1.00
Austria	Schilling	13.7603	Hungary	Forint	2.5435	Qatar	Riyal	3.6597
Azores	Port. Escudo	56.50	Iceland	Krona	6.48	Reunion Ile de la	Fr. Franc	4.989
Bahamas	Dollar	1.00	India	Rupiah	68.00	Romania	Leu	4.77
Bahrain	Dinar	0.3769	Indonesia	Rupiah	70.00	Rwanda	Franc	92.84
Barbados	Dollar	2.01	Iran	Rial	2.211	S. Christopher	E. Caribbean \$	2.7025
Belgium	Franc (Q)	34.66	Iraq	Dinar	2.211	St. Helena	Pound	2.211
Belize	Franc (F)	25.565	Israel	Shekel	1.728	St. Lucia	E. Caribbean \$	2.7025
Benin	C.F.A. Franc	249.45	Italy	Lira	2.036	St. Pierre	Fr. Franc	4.989
Bermuda	Dollar	1.00	Jamaica	Dollar	1.00	St. Vincent	E. Caribbean \$	2.7025
Bhutan	Ind. Rupee	8.19	Japan	Yen	207.55	Samoa (Am.)	U.S. \$	1.00
Bolivia	Peso	25.00	Jordan	Dinar	0.2305	San Marino	It. Lira	1083.50
Bosnia	Dinar	2.211	Kampuchea	Rial	2.211	Saudi Arabia	Riyal	3.6597
Brazil	Cruzado	271.50	Kenya	Shilling	2.211	Senegal	C.F.A. Franc	249.45
Br. Virgin Is.	Dollar	1.00	Korea (Nth)	Won	0.04	Seychelles	Rupia	6.0167
Bulgaria	Dinar	0.87	Korea (Sth)	Won	0.04	Sierra Leone	Leone	1.2878
Burkina Faso	C.F.A. Franc	249.45	Kuwait	Dinar	0.2305	Singapore	Dollar	1.00
Burundi	Franc	90.00	Laos	Kip	10.00	Sierra Leone	Dollar	1.00
Cameroon	C.F.A. Franc	249.45	Latvia	Lats	0.073	Solomon Is.	Dollar	1.00
Canada	Sp. Peseta	86.50	Lesotho	Loti	0.073	Somalia	Shilling	2.211
Cape Verde	Escudo	86.50	Liberia	Dollar	1.00	South Africa	Rand	0.783
Cayman Is.	Dollar	1.00	Liechtenstein	Franc	1.9365	Spain	Peseta	66.50
Chad	C.F.A. Franc	249.45	Luxembourg	Franc	34.66	Sri Lanka	Sp. Peseta	86.50
Chile	Peso (Q)	86.50	Madagascar	Malagasy Franc	2.211	Sudan	Pound (S)	1.25
China	Renminbi Yuan	1.5331	Malawi	Kwacha	0.8696	Suriname	Guider	1.00
Colombia	Peso (Q)	51.36	Maldives	Rupia	3.55	Sweden	Krona	4.619
Congo	C.F.A. Franc	249.45	Mali	Franc	2.211	Switzerland	Franc	1.9365
Congo Pte. Rep.	C.F.A. Franc	249.45	Moldavia	Leu	2.211	Syria	Pound	3.2262
Costa Rica	Colon	8.7	Mongolia	Tugrik (Q)	3.3556	Taiwan	Dollar (Q)	35.00
Cote d'Ivoire	C.F.A. Franc	249.45	Montenegro	E. Caribbean \$	2.7025	Tanzania	Shilling	2.211
Cyprus	Pound	2.505	Morocco	Dirham	2.211	Thailand	Baht	20.50
Czechoslovakia	Koruna (Q)	5.50	Mozambique	Meticia	3.55	Togo	C.F.A. Franc	249.45
Dominican Rep.	Dollar	1.00	Namibia	S. Rand	0.783	Tonga	Paanga	0.063
Dominica	E. Caribbean \$	2.7025	Nauru	Aust. Dollar	0.865	Trinidad & Tobago	Dollar	1.00
Domin. Rep.	Peso	1.00	Netherlands	Guilder	2.211	Tunisia	Dinar	0.2305
Ecuador	Guano	28.10	Neth. Antilles	Guilder	1.00	Turkey	Lira	92.84
Egypt	Pound	1.4493	New Zealand	Dollar	0.061	Turks & Caicos	U.S. \$	1.00
El Salvador	Colon	2.50	Nicaragua	Cordoba	10.00	Turvalu	Aust. Dollar	0.865
Equatorial Guinea	Ekwele	175.00	Niger	C.F.A. Franc	249.45	Uganda	Shilling	7.8762
Ethiopia	Birr (Q)	2.0108	Nigeria	Naira (Q)	0.5791	Utd. A. Emir.	Dirham	3.3556
Faeroe Is.	Dan. Krone	5.6483	Norway	Krone	5.4135	Utd. Kingdom	Pound Sterling	2.211
Falkland Is.	Pound	2.211	Oman, Sultanate of	Rial	0.3456	Upper Volta	C.F.A. Franc	249.45
Finland	Markka	4.078	Pakistan	Rupia	9.87	Uruguay	Peso	10.37
France	Franc	6.5595	Panama	Balboa	1.00	U.S.S.R.	Rouble	0.783
Fr. C. in Af.	C.F.A. Franc	249.45				Vanuatu	Vatu (Q)	30.6303
Fr. Guiana	Franc	4.989				Venezuela	Bolivar	1083.50
Fr. Pol. Is.	C.F.A. Franc	249.45				Vietnam	Dong (Q)	2.16
Gabon	C.F.A. Franc	249.45				Yemen	Rial	0.9713
Gambia	Dollar	1.00				Yugoslavia	Dinar	2.211
Germany (E.)	Mark	2.211				Zaire	Zaire	3.46
Germany (W.)	Mark	2.211				Zambia	Kwacha	0.8351
Ghana	Cedi	2.75				Zimbabwe	Dollar	0.6556
Gibraltar	Pound	2.211						
Greece	Drachma	51.35						

n.a. Not available. \* U.S. dollars per National Currency unit. (Q) Official rate. (C) Commercial rate. (F) Financial rate. (1) Sudan-Official rate for specified exports and imports. (2) Sudan-Official rate for all transactions except specified exports and imports. (3) Egypt-A different rate applies to certain transactions with non-IMF countries. (4) From January 1, 1981, Iceland introduced a new crown equivalent to 100 units of old currency. (5) Since 1/1/81 100 Vatu=8.1875 French francs.

\$ & £ steady

Dollar finished around the middle of the day's range against most currencies in quiet foreign exchange trading. Former Euro-dollar interest rates had little influence on the market, and there was also little reaction to news that German Bundesbank credit policies were left unchanged at yesterday's central council meeting. Sterling improved against the dollar and French franc, but showed little change against other major European currencies. European currencies traded fairly quietly, although the Belgian franc weakened outside its official divergence limit within the European Monetary System. The French franc was the strongest EMS currency, slightly above the D-mark and Dutch guilder.

DOLLAR — trade-weighted index (Bank of England) rose to 100.7 from 100.6. The U.S. currency eased to DM 2.1350 from DM 2.1375 against the D-mark, after touching DM 2.1450. It declined to SwFr 1.9425 from SwFr 1.9470 in terms of the Swiss franc, but rose slightly to Y208.80 from Y208.60 against the Japanese yen.

STERLING — trade-weighted index (Bank of England) rose to 98.0 from 98.7, after opening at 98.8 and easing to 98.7 at noon. The pound opened at \$2.0500 from DM 2.1350 before recovering to \$2.2000 at noon. In the afternoon sterling rose to \$2.2050, 2.2065, and closed at \$2.2035, a rise of 52 points in the day. The pound was steady against most other major currencies, but rose to Ffr 11.0550 from Ffr 11.0500 against the French franc.

D-MARK — A sharp rise in German interest rates coupled with earlier intervention by the Bundesbank has led to a recovery by the D-mark. High foreign interest rates and Germany's considerable balance of payments deficit had previously put pressure on the D-mark against the dollar and within the European Monetary System. Tension over Poland has added to the tension surrounding the German currency. The D-mark showed mixed changes at the Frankfurt fixing, improving against sterling but losing ground to the dollar. The Bundesbank did not intervene when the U.S. currency was fixed at DM 2.1350, compared with DM 2.1322 in quiet trading ahead of the German central bank council meeting. There were no changes in Bundesbank credit policies. The pound fell to DM 4.6930 from DM 4.70, and the Swiss franc to DM 1.0688 from DM 1.0977. Within the EMS the French franc rose to DM 42.53 per 100 francs from DM 42.50, while the Belgian franc fell to DM 6.1100, and the Italian franc to DM 2.0710 per 1,000 lira from DM 2.0750.

JAPANESE YEN — Very firm influenced by Japan's strengthening economic performance, and showing little change recently against the strong dollar. There was good demand for the yen in Tokyo trading. The dollar fell to Y208.80 from Y208.60 after opening at Y208.40, after opening at Y208.40. Commercial buying of dollars pushed the U.S. currency to a peak of Y208.85 in early trading, but it weakened later in the day on a wave of demand for the yen from the Middle East. It was suggested that countries such as Saudi Arabia and Kuwait started buying yen some time ago, and have now become more aggressive, buying as much as \$300m worth of yen in Tokyo and London during the past two days.

THE POUND SPOT AND FORWARD

March 5	Day's Spread	Close	One month	% Three months	% p.a.
U.S.	2.1940-2.2005	2.2035-2.2045	0.57-0.67c dis	-3.37	2.35-2.45c
Canada	2.6390-2.6500	2.6470-2.6480	0.55-1.05c dis	-4.53	3.05-3.20c
Netherlands	5.175-5.225	5.207-5.215	1.1c pm	-1.72	1.1-1.3c
Belgium	78.70-77.30	77.70-77.25	3c pm-7c dis	-0.31	21-30c
Denmark	14.57-14.75	14.77-14.78	1.0c pm-1.5c dis	-0.30	6c-8c
Ireland	1.2770-1.2905	1.2870-1.2880	0.03-0.15c dis	-0.28	0.41-0.58c
W. Ger.	4.68-4.73	4.70-4.71	1.2c pm-1.5c dis	-0.54	1.1-1.3c
Portugal	125.70-126.00	125.80-126.00	3c pm-5c dis	-1.13	20c-15c
Spain	161.70-162.20	161.80-162.00	15-70c dis	-2.88	15c-25c
Italy	2.259-2.275	2.272-2.275	1.7c-1.9c dis	-4.48	30-33c
Norway	11.82-12.02	12.01-12.02	1.4c pm-1.5c dis	-0.37	1.2-1.5c
France	11.09-11.11	11.09-11.09	1.1c pm-1.2c dis	-0.32	10c-11c
Sweden	10.17-10.25	10.24-10.25	1.2c pm-1.5c dis	-0.32	10c-11c
Japan	207.55-208.00	207.55-208.00	1.90-1.40c pm	4.30	4.35-4.00c
Austria	33.15-33.40	33.32-33.37	6-10c pm	1.28	3c-4c
Switzerland	4.25-4.31	4.28-4.29	1.1c pm	2.80	3.4-4c

Belgian rate is for convertible francs. Financial franc 75.25-75.35. Six-month forward dollar 4.85-4.95c dis. 12-month 7.85-8.05c dis.

THE DOLLAR SPOT AND FORWARD

March 5	Day's Spread	Close	One month	% Three months	% p.a.
U.S.	2.1940-2.2005	2.2035-2.2045	0.57-0.67c dis	-3.37	2.35-2.45c
Canada	2.6390-2.6500	2.6470-2.6480	0.55-1.05c dis	-4.53	3.05-3.20c
Netherlands	5.175-5.225	5.207-5.215	1.1c pm	-1.72	1.1-1.3c
Belgium	78.70-77.30	77.70-77.25	3c pm-7c dis	-0.31	21-30c
Denmark	14.57-14.75	14.77-14.78	1.0c pm-1.5c dis	-0.30	6c-8c
Ireland	1.2770-1.2905	1.2870-1.2880	0.03-0.15c dis	-0.28	0.41-0.58c
W. Ger.	4.68-4.73	4.70-4.71	1.2c pm-1.5c dis	-0.54	1.1-1.3c
Portugal	125.70-126.00	125.80-126.00	3c pm-5c dis	-1.13	20c-15c
Spain	161.70-162.20	161.80-162.00	15-70c dis	-2.88	15c-25c
Italy	2.259-2.275	2.272-2.275	1.7c-1.9c dis	-4.48	30-33c
Norway	11.82-12.02	12.01-12.02	1.4c pm-1.5c dis	-0.37	1.2-1.5c
France	11.09-11.11	11.09-11.09	1.1c pm-1.2c dis	-0.32	10c-11c
Sweden	10.17-10.25	10.24-10.25	1.2c pm-1.5c dis	-0.32	10c-11c
Japan	207.55-208.00	207.55-208.00	1.90-1.40c pm	4.30	4.35-4.00c
Austria	33.15-33.40	33.32-33.37	6-10c pm	1.28	3c-4c
Switzerland	4.25-4.31	4.28-4.29	1.1c pm	2.80	3.4-4c

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

CURRENCY MOVEMENTS

Mar. 5	Bank of England	Morgan Guaranty	Index	Change	Mar. 4	Bank of England	Morgan Guaranty	Index	Change
Sterling	98.0	98.0	-3.8		Sterling	98.0	98.0	-3.8	
U.S. dollar	100.7	100.7	-0.4		U.S. dollar	100.7	100.7	-0.4	
Canadian dollar	100.7	100.7	-0.4		Canadian dollar	100.7	100.7	-0.4	
Australian dollar	100.7	100.7	-0.4		Australian dollar	100.7	100.7	-0.4	
Belgian franc	100.7	100.7	-0.4		Belgian franc	100.7	100.7	-0.4	
Danish kroner	100.7	100.7	-0.4		Danish kroner	100.7	100.7	-0.4	
Swiss franc	100.7	100.7	-0.4		Swiss franc	100.7	100.7	-0.4	
French franc	100.7	100.7	-0.4		French franc	100.7	100.7	-0.4	
Japanese yen	100.7	100.7	-0.4		Japanese yen	100.7	100.7	-0.4	

OTHER CURRENCIES

Mar. 5	£	¢	¢	Note Rate
Argentina Peso	4968.4988	3855-3865		33.00-35.40
Australia Dollar	2.6390-2.6500	2.6470-2.6480		78.00-81.00
Brazil Cruzeiro	197.11-198.21	197.11-198.21		14.65-15.80
Finland Markka	8.950-8.980	8.950-8.980		11.00-11.10
France Franc	11.09-11.11	11.09-11.11		6.5595
Germany (E.) Mark	2.211	2.211		2.211
Hong Kong Dollar	11.78-11.80	11.78-11.80		2.920-2.930
India Rupee	166.00	166.00		4.46-4.48
Iran Rial	0.0074-0.0075	0.0074-0.0075		1.10-1.12
Kenya Shilling	77.15-77.25	77.15-77.25		1.10-1.12
Malaysia Ringgit	0.506-0.507	0.506-0.507		1.10-1.12
Netherlands Guilder	2.211	2.211		2.211
Norway Krone	11.82-12.02	11.82-12.02		1.2-1.5c
Portugal Escudo	161.70-162.20	161.70-162.20		15c-25c
Saudi Arabia Riyal	3.6597	3.6597		3.6597
South Africa Rand	4.68-4.73	4.68-4.73		4.68-4.73
Switzerland Franc	4.25-4.31	4.25-4.31		4.25-4.31
U.S. Dollar	1.00	1.00		1.00

Rate given for Argentina is free rate. \* Selling rate.

EMS EUROPEAN CURRENCY UNIT RATES

ECU	Central rates	March 5	% change	% change	% change
Belgian Franc	33.7887	41.7485	+4.32	+1.79	+1.53
Danish Kroner	7.4636	7.4636	+4.42	+1.44	+1.44
German D-Mark	2.4563	2.4563	+2.82	-0.52	-0.52
French Franc	5.4760	5.4760	+2.29	-0.55	-1.357
Italian Lira	2.7432	2.7432	+2.67	-0.47	-0.47
Netherlands Guilder	0.6201	0.6201	+0.88	+0.88	+0.88
Portuguese Escudo	117.73	122.18	+5.91	+3.04	+3.04

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

Mar. 5	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1	2.204	4.710	460.5	11.095	4.385	2.374	2.648	77.30	
U.S. Dollar	0.454	1	2.137	208.9	5.029	1.944	2.364	1.092	1.201	35.03
Deutsche Mark	0.212	0.468	1	97.77	2.354	0.910	1.105	488.8	0.562	16.39
Japanese Yen 1,000	2.172	4.786	10.33	1,000	24.07	9,305	11.31	493.8	5.749	167.6
French Franc 10	0.902	1.988	4.349	415.4	10	3.866	4,700	205.1	2.389	69.64
Swiss Franc	0.235	0.514	1.099	107.5	2.897	1	1.216	530.7	0.618	18.02
Dutch Guilder	0.192	0.433	0.904	88.39	2.128	0.822	1	436.5	0.508	14.82
Italian Lira 1,000	0.440	0.969	2.071	802.5	4.875	1.884	2,291	1,000	1.184	33.95
Canadian Dollar	0.378	0.833	1.779	173.9	4.187	1.619	1.968	858.9	1	29.16
Belgian Franc 100	1.295	2.855	6.101	596.5	14.36	5.551	6,749	294.6	3.429	100



# Mixed early Wall St. showing

WITH INVESTORS uncertain over the outlook for interest rates and the economy, Wall Street moved indecisively in fairly active trading before making a narrowly mixed showing at mid-session.

The Dow Jones Industrial Average was a modest 1.05 easier at 970.39 at 1 pm and the NYSE All Common Index 3 cents off at 574.95, but advances exceeded declines by a few issues. Trading volume amounted to 33.85m shares, compared with the 32.55m recorded at 1 pm on Wednesday. reason to be aggressive on either

Analysts said that with little side of the market, institutions were taking profits in some areas and putting the funds back into undervalued issues. Meanwhile, traders were concentrating on more speculative situations.

Oils were mostly weaker. Gelly lost \$1½ to \$69, Kerr-McGee \$1 to \$73, Occidental Petroleum \$1 to \$78, Amerasia Hess \$1 to \$35½, Exxon \$1 to \$70½ and OKC \$4 to \$111½.

and Halliburton \$1) to \$74; among Oil Service issues.

Defence stocks were somewhat firmer. On Wednesday, the Reagan Administration formally unveiled its increased defence budget. It then added \$11.4 at 1987.

McDonnell Douglas rose  $\frac{1}{8}$  to \$44 $\frac{1}{2}$ ; Lockheed  $\frac{1}{8}$  to \$27 $\frac{3}{4}$ ; General Dynamics  $\frac{1}{8}$  to \$33 $\frac{3}{4}$ ; and Boeing  $\frac{1}{8}$  to \$34 $\frac{1}{2}$ .

Some Gold shares picked up, after several days of weakness on falling gold prices, as Bullion stabilised early yesterday. Campbell Red Lake put on \$4 to \$47½ and Homestake

Orion Capital gained \$1 to \$18½ and Clorox \$1 to \$12. Both are subject to periodic take-over speculation.

**THE AMERICAN SE** Market Value Index edged up 0.61 to

**Closing prices for North America were not available for this edition.**

shares to line up cash in order to bid for development rights above the stations in a new underground railway line on Hong Kong Island.

Turnover on the four exchanges was down to HK\$379.96m from Wednesday's HK\$427.48m.

**Tokyo**  
Stocks mainly lost ground in another fair business, with Pharmaceuticals, Machine Tools and Oil retreating sharply. However, fresh foreign buying lifted some Light Electricals, Electric Powers, Heavy Electric Machines and a few other Blue Chips.

The Nikkei-Dow Jones Average declined 40.36 to 7,094.03 and the Tokyo SE index 1.03 to 509.16, while falls on the First Market section outpaced gains by 400 to 280. Volume came to 360m shares (340m).

In the Pharmaceuticals sector, Takeda fell Y20 to Y870, Tanabe Y35 to Y795 and Daiichi Y30 to Y918.

to Y822, Hitachi Selki Y35 to Y420, Tsugami Y21 to Y518, Maruzen Oil Y25 to Y320, Arabian Oil Y50 to Y2,950, Taikoku Oil Y39 to Y981 and Toa Nenryo Y27 to Y850.

Coaks, Papers, Textiles and

speculations eased, but housings, Cements, Optical Fibre makers and some Motors were higher.

**Matsushita Electric** rose ¥16 to ¥915, **Toyota Motor** ¥7 to ¥772, **Hitchachi** ¥4 to ¥341, **Victor Japan** ¥70 to ¥2,900, **Sony** ¥50

**firm** for choice.

Among **Gold Minings**, **Central Norseman** shed 30 cents to A\$6.20, **GNK** 40 cents to A\$5.70, **Poseidon** 10 cents to A\$3.85 and **Emperor** 15 cents to A\$1.85.

Elsewhere in **Minings**, **Peko-**

to Y3,520 and Kansai Electric Power Y8 to Y938.

**Germany**

Shares generally softened in quiet trading on profit-taking by

Walsend dipped 26 cents to A\$7.50, CRA 8 cents to A\$4.12 and Oakbridge 7 cents to A\$3.25, but Hamersley advanced 15 cents to A\$3.00, Bougainville 5 cents to A\$1.55 and Western Mining 4 cents to A\$4.57.

quiet trading on profit-taking by professional traders and in the absence of any fresh foreign buying. The Commerzbank index eased 3.9 to 670.7.

Banks lost part of their recent

sharp rise, Deutsche receding DM 1.40 and Commerzbank DM 3. Dresdner were quoted ex-rights at DM 156. the strength of merger plans with Thorn, adding 10 cents at A\$1.80 after Wednesday's rise of 20 cents.

[illegible]

74	-0.5	ANZ Group	4.47	-0.03	Kubota	354	.....
73.2	+0.2	Acrow Aust	1.10		Kumagai	438	-7
17.4	+0.1	Alilatate Expl	0.80	-0.05	Kyoto Ceramic	3,380	+10
283	+3	Ampol Pet	1.75		Lion	461	-1
92	+0.4	Assoc. Pulp Pap.	2.36		Maeda Cons.	655	-5
54.9	-0.2	Aud'nco	0.17		Makita	910	-2
		Aust. Cons. Ind.	2.00	+0.03	Marubeni	370	-8

209	+3	Aust. Guarant.	1.60	-0.81	Marudai	781	-2
79	-1.5	Aust. Nat. Inds.	3.25	+0.10	Marul	830	-5
55.8	-0.4	Aust. Paper	2.40	+0.03	Matsushita	915	+16
29	-0.2	Bank NSW	3.12	+0.04	M'ta Elec Works	556	+1
136.5	-1.5	Blue Metal	1.18		M'bishi Bank	473	
145	+1	Bond Hldgs	2.65	-0.05	M'bishi Corp	657	+2
76		Boral	3.75	+0.03	M'bishi Elec	236	+2

57.6	-0.3	Bdri	5.75	+0.05	Mitsubishi Elec	229	+2
55.9	-2.1	B'ville Copper	1.55	+0.05	M'bishi Rl East	386	-1
55.9	-0.1	Brambles Inds	2.90	-0.03	MHI	193	-1
17.9	+0.1	Bridge Oil	6.2	+0.10	Mitsui Co.	320	+1
11.6	-0.4	BHP	12.7 yr	+0.50	Mitsui Rl Est	519	-----
14.3	+0.1	Brunswick Oil	0.29	+0.01	Mitakoshi	457	-6
77	+2.3	CRA	4.12	-0.08	NGK Insulators	445	-7
90.7	+0.3						

20.7	+0.2	CSR	6.30	-0.08	Nippon Denso	980	+5
125.3	+0.8	Carlton & Utd.	2.15		Nippon Gakki	892	-18
46	-0.1	Castlemaine Tys.	3.65		Nippon Meat	479	-4
185	+4	Cluff Oil (Aust)	0.48		Nippon Oil	1,360	-80
114.8	-1.8	Do. Opts	0.30	-0.07	Nippon Shinpan	828	-10
89.3	-0.5	Cookburn Camt.	1.35		Nippon Steel	149	.....
31.5	-0.1	Coles (G.J.)	2.57	-0.08	Nippon Suisan	215	+1
38.2	0.7						

38.2	-0.3	Comcalco	5.26	NTV	4,400	-50
38.2	-0.1	Cons Gold	7.8	Nissan Motor	719	+4
38.8	-0.2	Containers	3.75	Nisshin Flour	402	-3
221	+1.4	Costain	4.0	Nisshin Steel	146	.....
112.8	-1.9	Crusader Oil	5.96	Nomura	370	-3
216.5	+0.5	Dunlop	1.18	NYK	293	-3
123.3	+0.2	Elder Smith GM	3.40	Olympus	1,282	-10
			-0.81			
			-0.62			

105.1	+0.4	Endeavour Res...	0.87	-0.02	Orient...	1,060	-40
140	+8	Gen Prop Trust...	1.63	-0.02	Pioneer...	5,040	+50
216.5	+1	Hamersley...	3.00	+0.16	Ranown...	699	
133.8	-0.8	Hartgen Energy	8.3	-0.50	Rioch...	680	-9
151.5		Hooker...	1.85	+0.01	Sanyo Elect...	415	-3
30.3		ICI Aust...	2.20	-0.05	Sapporo...	250	
74.6	-0.4	Jennings...	1.35	+0.01	Sekisui Prefab	641	+5

23.1	-0.3	Jemberlana 25c	0.9	Sharp	695	+6
174.5		Jones (D)	1.55	Shiseido	913	-1
		Kia Ora Gold	0.26	Sony	3,520	+50
		Lennard Oil	0.83	Stanley	812	-19
		MIM	3.55	Stomo Marine	275	-2
		Meekatharra Ma	7.3	Taihei Dengyo	703	+3
		Meridian Oil	0.34	Taisei Corp	223	-3

Price	+ or -					
Line						
		Monarch Pet.....	0.42		Talsho Pharm.....	573 -4
		Myer Emp.....	1.82	-0.04	Takeda.....	870 -20
		Nat Bank.....	2.95	-0.02	YDK.....	4,010 -60
12.5 -1		News.....	3.30	-0.02	Teijin.....	154 +2
69,000 -4,800		Nicholas Int.....	1.34		Teikoku Oil.....	991 -39
69,950 -2,068		North Bkn Hill.....	3.05	+0.05	TBS.....	520 -10
720 +8		Oakbridge.....	2.25	-0.07	OTO Marine.....	510 -14

720	0	Otakura Ryoku	2.2	0.07	Tokyo Marine	835	-14
45,550	-550	Other Expt.	1.0		Tokyo Elect.Pwr.	965	+5
18,190	-430	Pancon.	10.5	-0.11	Tokyo Gas	112	-2
2,269	-30	Pan Pacific.	0.2		Tokyo Sanyo	519	+1
93	-2.75	Pioneer Cons.	2.35		Tokyu Corp.	228	
4,680	-110	Queen Mary T. G.	0.34		Toshi ba	235	-2
45,100	-140	Reckitt & Co.	2.55		TOTO	488	-3
203	-16	Santos	17.0		Towa Seikan	414	-5

803-18	Sleigh	1.0	Toyoko Sakaki	424	-5	
241-9.5	Sleigh (H.C.)	1.55	Toyota Motor	772	+7	
4,155-45	Southland M'g.	0.55	+0.68	Victor	2,800	+70
4,690-70	Spargos Expt	0.45	-0.05	Wacoal	800	-16
1,750-40	1hos Natwide	2.27		Yamaha	861	-14
1,313-3	Tooth	2.48	+0.03	Yamazaki	580	-15
1,014	Utah Mining	3.80	-0.86	Yasuda Fire	278	+2
36,500-2,500	Valiant Condr	0.60	-0.86	Yokosuka Bds.	617	+1

36,300 — 4,800	Walter Connell	0.60	— 0.05
55,950 — 1,570	Watsons	1.11	—
	Western Mining	4.57	+ 0.04
	Woodside Petrol	2.28	— 0.04
	Woolworths	2.04	+ 0.04
	Wormaid Int'l.	4.15	—

SINGAPORE			
Mar. 5	Price	+ or	
	\$	—	

HONG KONG	
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Price Kroner	+ or —	HONG KONG					
		Mar. 5		Price H.K.S.	+ or —		
110	-13	Cheung Kong	30	—3	Boustead Bhd.	8.85	-0.15
98		Cosmo Prop.	2.65		Cold Storage	4.92	-0.73
127					DBS	8.2	-0.2
82.5					Fraser & Neave	6.05	+0.65
					Haw Par	3.44	
					Incheong Bhd.	3.80	-0.08
					Malay Banking	17.3	

460	Cross Harbour.....	9.8		Malay Brew.....	5.8	+0.2
465	Hang Seng Bank.....	166	-4	OCBC.....	14.8	
160	HK Electric.....	7.45	-0.46	Sims Darby.....	3.76	-0.04
	HK Kowloon Wh.....	8.1	-0.6	Straits Trdg.....	15.70	
	HK Land.....	10.8	-0.4	UOB.....	5.55	-0.05
	HK Shanghai Sk.....	21.2	-0.6			
	HK Telephone.....	25.4	-0.6			
	Hutchison Wha.....	15.3	-1.0			

**SOUTH AFRICA**

Price (\$/Kroner)	+ or -				
204	+2	Hudson Wp.	19.3	-1.0	
157	+1	Jardine Math.	20.8	-1.50	
105	+5	New World Ex.	5.75	-0.4	
		Ocean Trust Bk.	6.4	-0.25	
		SHK Props.	15.4	-1.2	
		Swire Pao A.	14.6	-0.3	
		Wheel'k Mard A.	6.65	-0.46	
		Wheeler	5.5		

109	+3	Wheel'k Maritt's	5.45			Anglo Am. Cp.	14.4	-0.1
95.5	+0.5	World Int. Hldgs.	3.9	-0.15		Anglo Am. Gold	95	+1.5
243	+1					Barlow Rand.	9.7	
168						Buffels	39.5	-1.0
86						CNA Invests.	5.1	
136	-2					Gurrie Finance	2.1	-0.1
135	-3					De Penn	2.0	

97	-2		Yen	-	De Beers.....	9.0	
161	-2				East Drie.....	28.5	-1.0
107	-1	Ajinomoto.....	889	-9	FS Caduit.....	44.5	-1.5
220		Amada.....	627	-13	Gold Fields SA..	54	-0.5
330	-6	Asahi Glass.....	482	+1	Highveld Steel...	4.20	-0.02
168	+2	Bridgestone.....	459	+3	Huilets.....	6.3	
114	+1	Canon.....	833	-2	Kloof.....	31.5	-1.0

114	+1	Citizen	378	-2	Nedbank	6.1	+0.95
265	+3	Daiis	640		OK Bazaars	16.5	
73	+1	DKBO	455	+1	Proton Hlgs.	3.05	
108	+1	Dai Nippon Ptg.	615	+5	Rembrandt	6.6	
57	-1	Daiwa House	387	+6	Rennies	3.3	
100	+1	Daiwa Seiko	395	+10	Rust Plat.	5.25	-0.95

Ebars	393	+2	Sage Hlgs.	2.25	
Eisal.	1,090	-40	SA Braws	3.75	
Fuji Bank	450		Smith CG Sugar.	16.75	-0.25
Fuji Film	1,120	+10	Sorec	1.9	
Fujisawa	901	-20	Tiger Oats	15.75	
Fujitsu Fanuc	5,190	-310	Unisc.	2.70	
Green Cross	1,760	-30			

Price Frs.			
		Green Cross.....	1780 -30
		Hasegawa.....	473 +6
		Holwa RI East.....	551
1,105	-10	Hitachi.....	341 +4
1,380	+10	Hitachi Koki.....	585 -3
1,100	-10	Honda.....	540 -17
815	-5	House Food.....	1,640 -40

**Financial Rand US\$0.881**  
**(Discount of 30 1/2%).**

**BRAZIL**

				Mar. 5	Price Cruz	+ or -
2,550	-10	Hoya.....	361	-3		
2,430		Itoh (C).....	589	+8		
728	-5	Ito-Ham.....	487			
79,500	-1,000	Ito-Yokado.....	1,140			-0.01
7,950	-100	JAL.....	681			-0.09
5,700	+15	JAL.....	2,480	+20		
3,730		Joos.....	710	+9		
		Acesita.....			0.80	
		Banco Brasil.....			3.50	
		Banco Ita.....			1.57	
		Belgo. Min.....			3.03	-0.03

3,330	Justo	710	+9	Lojas. whr.	5.02	-0.06
1,560	Kajima	303	-6	Lojas Amer	5.00	
3,055	Kao Soap	510	+7	Petrobras PP	2.70	-0.14
	Kashiya ma	688	+10	Pirelli OF	1.44	-0.04
2,375	Kikkoman	599	-9	Souza Cruz	2.55	+0.05
245	Kirin	466		Unip Pet	7.20	+0.19
3,840	Kakuyo	1,130	-20	Vale Rio Doce	5.50	-0.10
478						

476	→	Komatsu	336	—	
265		Komatsu Pitt	667	-2	
673	+6	Konishiroku	559	-3	
373	+5				
7,125					
1,725					
2,345	+2				

NOTES—Prices on this page are as quoted on the individual exchanges and are last traded prices. 3 Dealings recommended and 5 Dealings on Ex. action prices. 5 Dealings

Over Cr.404.9m. Vol. 158.9m.  
Source: Rio de Janeiro SE.

2,600; +60 suspended. x0 Ex. dividend. x5 Ex scrip issue. x7 Ex rights.  
15,050; -200 x0 Ex all.

1. *Journal of the American Medical Association*, 1997; 277: 1033-1036.

NEW YORK		Stock		Mar. 4	Mar. 5	Stock		Mar. 4	Mar. 5	Stock		Mar. 4	Mar. 5	Stock		Mar. 4	Mar. 5		
Stock		Mar. 4	Mar. 5	Stock		Mar. 4	Mar. 5	Stock		Mar. 4	Mar. 5	Stock		Mar. 4	Mar. 5	Stock		Mar. 4	Mar. 5
ACF Industries	49 1/2	49 1/2		Columbia Gas	38 1/2	38 1/2		Gr. At. Pac. Tea	5 1/2	5 1/2		Mass Petroleum	56 1/2	57		Schitz Brew J.	9 1/2	10	
AMP	22 1/2	22 1/2		Columbia Gas	38 1/2	38 1/2		Gr. Bains Pet.	12 1/2	12 1/2		MGM	87 1/2	87 1/2		Schlumberger	107 1/2	107 1/2	
Am. Airlines	49 1/2	49 1/2		Combined Int.	19 1/2	19 1/2		Gr. C. & S.	6 1/2	6 1/2		MGM	87 1/2	87 1/2		Scudder Paper	17 1/2	17 1/2	
ARA	15 1/2	15 1/2		Combus. Eng.	44 1/2	44 1/2		Gr. West Financ.	14 1/2	14 1/2		Minnesota M.M.	63 1/2	61 1/2		Scudder Duo V	13 1/2	14	
ASA	44 1/2	44 1/2		Comm. Satells.	43 1/2	43 1/2		Gulfcon	16 1/2	16 1/2		Missouri Pac.	68 1/2	67 1/2		Sca Contrs.	21 1/2	22 1/2	
Avco	30 1/2	31		Comp. Science	17	16 1/2		Gulf & Western	15 1/2	15 1/2		Modaco	10 1/2	10 1/2		Sealed Power	25 1/2	25 1/2	
Avco Corp.	30 1/2	31		Cone Mills	37	37 1/2		Gulf Oil	37 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cong. Gas Inn.	49	49		Hall (F.B.)	23 1/2	23 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Conkraz	19 1/2	19 1/2		Hammill Paper	34	31 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Handelman	12 1/2	12 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2		Harcourt	38 1/2	38 1/2		Monaco	11 1/2	11 1/2		Sealed GDI	18 1/2	18 1/2	
Avco Corp.	30 1/2	31		Cons Edson	23 1/2	23 1/2													

# Indices

## NEW YORK

—DOW JONES

	Mar. 4	Mar. 5	Mar. 6	Feb. 27	Feb. 26	Feb. 25	1980/81 High	Low	Since Comp'l'n High	Low
*Industrial's	971.44	988.92	977.95	974.58	986.91	984.40	1004.58 (1/1/81)	759.15 (2/1/80)	105.178 - 41.22 (11/1/78) (2/7/82)	
H'm'e B'nds	62.14	61.95	62.14	62.04	62.09	62.58	75.51 (2/1/80)	61.15 (2/1/80)		
Transport	244.34	235.97	239.70	232.24	230.32	245.75	455.96 (2/1/80)	222.93 (2/1/80)	425.58 - 12.25 (1/1/78) (6/7/82)	
Utilities	169.57	168.06	168.11	169.45	165.49	168.41	171.81 (2/1/80)	167.15 (2/1/80)	167.15 - 10.75 (2/1/80) (2/4/82)	
TradingVol. 000's†	47,350	44,756	47.19	55,210	60,300	45,710				
eDay's high 980.70 low 959.47										

	Feb. 27	Feb. 26	Feb. 15	Year ago (approx)
Ind. div. yield %	5.66	5.97	5.97	6.03

	Mar. 4	Mar. 5	Mar. 6	Feb. 27	Feb. 26	Feb. 25	1980/81 High	Low	Since Comp'l'n High	Low
*Industrial's	148.55	143.34	150.12	145.27	147.35	148.93	160.95 (2/1/81)	111.85 (2/1/77)	165.98 - 5.52 (1/1/78) (6/6/82)	
Composite	158.85	150.55	152.01	151.27	150.18	155.55	164.52 (2/1/81)	127.75 (2/1/77)	149.32 - 4.48 (1/1/78) (1/1/82)	
Feb. 25	Feb. 18	Feb. 11	Year ago (approx)							
Ind. div. yield %	4.46	4.67	4.67	5.07						
Ind. P/E Ratio	9.21	9.11	9.07	8.04						
Long Gov. Bond Yield	18.75	18.68	18.81	12.63						

N.Y.S.E. ALL COMMON									
1980/81									
Mar. 4	Mar. 5	Mar. 6	Feb. 27	Feb. 26	Feb. 25	High	Low	Since Comp'l'n High	Low
74.98	74.83	75.59	75.15	81.02 (2/1/81)	85.30 (2/1/80)	81.02 (2/1/81)	85.30 (2/1/80)	81.02 (2/1/81)	85.30 (2/1/80)

MONTREAL									
1980/81									
Mar. 4	Mar. 5	Mar. 6	Feb. 27	Feb. 26	Feb. 25	High	Low	Since Comp'l'n High	Low
Industrials	352.57	350.84	351.57	351.58	351.58	351.58	351.58	351.58	351.58
Combined	344.77	344.77	344.77	344.77	344.77	344.77	344.77	344.77	344.77
TORONTO									
1980/81									
Mar. 4	Mar. 5	Mar. 6	Feb. 27	Feb. 26	Feb. 25	High	Low	Since Comp'l'n High	Low
Industrials	352.57	350.84	351.57	351.58	351.58	351.58	351.58	351.58	351.58
Combined	344.77	344.77	344.77	344.77	344.77	344.77	344.77	344.77	344.77

## NEW YORK ACTIVE STOCKS

Change									
Wednesday	Stocks	Closing	on	Traded	Closing	on	Traded	Closing	on
		price	day		price	day		price	day
LTV	556.100	-23%	+ 1/2	Trans World	567.400	10	+ 1/2		
US Steel	755.000	-31%	+ 1/2	Sears Roebuck	522.300	29%	+ 1/2		
Bethlehem Steel	639.700	-25%	+ 2 1/2	N'west Airlines	488.200	14%	+ 1/2		
Sunbeam	626.800	-19 1/2	+ 1 1/2	Royal Crown	488.200	14%	+ 1/2		
Sony	624.500	-18%	+ 1 1/2	Northwest Inds.	438.700	4%	+ 1/2		

	Mar. 5	Mar. 4	Mar. 3	Mar. 2	High	Low
AUSTRALIA						
All Ord. (1/1/80)	946.2	945.8	942.9	950.1	745.9 (17/1/80)	685.1 (3/1/80)
Metal & Minerva. (1/1/80)	955.0	955.5	954.9	956.1	918.5 (17/1/80)	892.4 (2/8/80)
AUSTRIA						
Credit Actien (2/1/82)	65.18	65.37	65.31	65.57	68.40 (7/1/80)	65.19 (5/8/80)
BELGIUM						
Belgian Sec. (3/1/82)	85.28	85.26	84.48	84.58	105.75 (11/2/80)	82.42 (7/1/81)
DENMARK						
Copenhagen SE (1/1/75)	107.17	106.07	106.21	104.89	107.17 (5/3/81)	74.78 (5/5/80)
FRANCE						
CAC General (2/1/82)	119.2	119.2	119.0	106.5	126.5 (5/1/81)	97.1 (3/1/80)
Ind Tendance (3/1/82)	102.8	102.8	102.4	102.8	120.5 (5/1/81)	95.4 (2/1/80)
GERMANY						
FAZ-Aktien (3/1/82)	217.45	218.45	217.48	216.92	258.88 (25/2/80)	212.76 (2/1/80)
CommerzbankDee.1985	676.7	674.5	669.3	(u)	749.3 (25/2/80)	685.4 (16/2/80)
HOLLAND						
ANP-CBS General (1978)	85.5	87.5	85.5	85.5	95.5 (19/2/81)	74.6 (27/80)
Gold (CBS) Indust. (1978)	85.5	87.5	85.5	85.5	95.5 (1/1/80)	74.6 (27/80)
HONG KONG						
Hang Sang Bank (1/1/84)	1392.48	1469.35	1420.35	1451.84	1864.67 (13/1/81)	738.9 (1/8/80)
ITALY						
Borsa Comm. Ital (1972)	227.25	232.69	225.10	228.47	238.47 (2/5/80)	85.11 (2/1/80)
JAPAN						
Dow Average (19/8/45)	7054.05	7134.35	7157.12	7155.56	7322.08 (2/2/81)	6475.53 (27/78)
Tokyo New SE (4/1/80)	505.18	510.15	508.30	508.71	511.94 (2/2/81)	449.81 (1/8/80)
NORWAY						
Oslo SE (1/1/78)	122.56	134.16	123.29	121.5	144.70 (14/2/80)	110.12 (2/8/80)
SINGAPORE						
Straits Times (1959)	808.12	791.80	780.87	885.49	889.58 (4/3/81)	429.76 (5/1/80)
SOUTH AFRICA						
Gold (CBS)	(u)	574.7	565.3	613.9	1056.1 (23/80)	495.5 (1/83)
Industrial (1958)	(u)	564.8	568.0	572.4	686.5 (5/1/81)	454.0 (3/1/80)
SPAIN						
Madrid SE (30/1/80)	111.84	111.85	112.86	(u)	114.25 (17/2/81)	100.0 (30/1/80)
SWEDEN						
Jacobson & P. (1/1/81)	471.62	471.15	476.30	470.95	476.50 (18/2/81)	354.72 (17/1/80)
SWITZERLAND						
Swiss BankCpn.(3/1/2/80)	294.5	285.4	294.0	293.7	317.9 (11/2/80)	279.5 (2/8/80)
WORLD						
Capital Intl. (1/1/70)	—	153.8	152.4	154.5	164.9 (28/1/81)	139.5 (3/7/80)

Base values of all indices are 100 except Australia All Ordinary and Metals—500 NYSE All Common—St. Louis and Poors—100 and Toronto—1000; the last named based on 1976. † Excluding bonds. ‡ 400 Industrials. § 600 Industrials plus 40 Utilities. ¶ 40 Financials and 20 Transports. (C) Closed.

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# Newman Industries tries to get back on course

By Ray Maughan

JOHN WILLIAMS is looking for a chief executive. The new man, when he is found, will be managing what Mr. Williams describes as a mixture of growth businesses, mature activities which should be producing cash yet somehow don't and others which he freely admits are "nonsense" businesses.

Coming from a professional manager such as Mr. Williams, the confession that some of his mature companies cannot generate liquid funds and that others are "nonsense" is odd to say the least. But he has had an extraordinary inheritance. He has been chairman of Newman Industries since July last year.

Mention of the name probably invokes two memories. Frequent would be the long legal battle conducted by Prudential Assurance against the former chairman of Newman, Mr. Alan Bartlett. Setting a laudable example to its institutional peers, the Pru took up the cudgels on behalf of shareholders in the search for redress against complicated transactions undertaken by Mr. Bartlett and other associates. The cost to the Pru, in relation to the sums at stake, was very high but it did eventually succeed. The other Newman directors, moreover, forced Mr. Bartlett to leave in March last year.

That memory will be refreshed this month when Mr. Bartlett appeals against the court's ruling in the Pru action and also appeals on the grounds of wrongful dismissal.

On a dustier note, those with greater recall may remember Newman's proud boast in the 1960s that it produced one in three electric motors in Britain.

The profits record was a little erratic in those days but Newman clearly held an important stake in what was a broadly established market. Since then it has added two major new strings to its bow, fasteners and ceramics, but it was forced to cede control last year to a Hong Kong group for just £8m in a desperate search for working capital. Newman was losing money at a fearsome rate and was so strapped for liquid funds that it was forced to hold on to loss-making subsidiaries simply because it could not afford to close them.

Many of the causes of what happened to one of the leaders in a solid market in the course of a little more than a decade can probably be attributed to external reasons. Import penetration, a high rate of domestic inflation relative to major competitors abroad and big strikes in principal supplier and customer industries in the recent past have wounded scores of previously thriving concerns.

It is clear that Newman paid a great deal of money for a series of acquisitions, only some of which will show growth or stand a chance of doing so while others will manifestly struggle to reach an acceptable return if they cannot be sold or closed. But, other than the observation that the acquisition of Ceramix Inc in the U.S. was "completely badly timed," Mr. Williams has not attempted to rake over cold ashes.

But he does give some indication of how and where he will attempt to spearhead Newman's revival, which operations can be run as cash cows and, by a process of crude elimination, those activities at which Mr. Williams—a career executive before open

heart surgery cut short a long stay at BOC International—can only shake his head and wonder.

Within weeks of taking the chair, he was able to tell shareholders at the August annual meeting last year that "I feel able to see continuing relative strength with Avdel."

Newman bought Avdel in 1978 and the deal was financed principally by a placing of £3.5m 10½ per cent cumulative preference shares and a rights issue of 5.55m new ordinary shares at 74p per share. In the two succeeding years it contributed by far the greatest proportion of group profits, with £4.06m and £4.05m from totals of £8.71m and then £4.37m.

It started life in 1936 manufacturing "blind rivets" for the aircraft industry and has since grown into a worldwide production and sales group providing a wide range of fastening systems and the means of installing them to a broad spread of industries throughout the world from factories in Hemel Hempstead and Warrington.

Williams says that Avdel's operations need some simplification but he is confident that he won't have to spend much, if anything, to catch up with the state of the art in this area and "we can start in the fast lane."

The core of the group was electric motors at Yate, Avon, but making only £179,000 in 1979 and £1.61m before that, the division's importance has long been surpassed in profit terms, and even in sales.

Newman, the chairman believes, "has a super name" for a variety of industrial squirrel cage motors, including flame proof and vertical hollow shaft motors, and over 45 per cent of

production is exported. Mr. Williams has concluded that the division does not need much, if any, research and development, net working capital and new investment.

"People have been saying for 20 years that electric motors will finish tomorrow," he observes, "and others think that they have only to lean on Newman and it will go, but I think this is wrong." Looking at the competition—which in Britain comprises GEC and Hawker Siddeley's Brush and Cropton-Parkinson subsidiaries—it seems at least possible that Newman could be crushed between two opposing giants in this area. But Mr. Williams comforts himself with the knowledge that electric motors is "a very conservative business, not in the latest fashion."

He thinks the division, therefore, can keep abreast of the market without massive capital backing and should be generating a positive cash flow.

He applies the same targets to the ceramics division, which is primarily the Grindleys of Stoke group and its subsidiaries. This is the principal loss-maker with a deficit of £1.13m in 1979 before tax and interest.

"We are not successful here," the chairman concedes, "but ceramics is a typically mature business which for many people over the years has been cash positive."

He does not have much option other than to persist with Grindleys, anyway. "We can't sell it and we can't slim it," he admits, "there is not much market for Victorian buildings in Stoke." What he cannot understand, however, is the Ceramix Inc. deal. Acquired for



Mr. John Williams: in search of a chief executive.

£1.69m mostly in cash at the beginning of 1980 (after a year in which taxable profits for the group as a whole had slumped from £6.22m to £378,000) the "Ceramix affair is one I still haven't bottomed." Mr. Williams says, "I am convinced that the logic of the purchase from Maddock would only arrive if I spent the same cash that the Pru spent on the court case."

The engineering products division had halved its profits between 1977 and 1979 to £1.28m and, typically, the chairman sees varied prospects for different parts of a varied range. The two aluminium foundries are apparently doing quite well, Dover Engineering has a large export potential for its inspection and manhole covers and H. J. Maybrey is sitting in parts of the market

for alloy die and sand castings which the competition has not penetrated.

Against that, the hydraulic rollers business is not thought to have a long-term future within Newman and the water cooling, solid handling, valves and flexible drives businesses are under-performing. Mr. Williams says, and he would accept a reasonable price for them.

That, in a nutshell, is how Mr. Williams sees Newman's principal operations today and how he perceives their future. But he would be less than fair to the chief executive, he eventually recruits if he did not highlight the problems that lie ahead.

The financial problem is considerable, the new man will be told, but "quite straightforward, relatively speaking." The group made a small profit in the first half of 1980 but the scale of its third quarter deficit will ensure that it suffers a loss for the year as a whole. Its shareholders' funds at December, 1979, amounted to £18.5m but borrowings had reached £36.7m by October 10 last year.

The recently appointed finance director, Mr. Peter Hughes, is still struggling to bring the group's budgeting procedures and cash controls up to scratch. The injection of a little over £8m by the Hong Kong distribution and trade group, Cycle and Carriage, will clearly help considerably but Mr. Williams and Mr. Hughes know full well that the group "is on a tight string from which the Far East deal did not release us."

Their first target has been stocks. Mr. Williams says that the group was "bemused" by

inadequate facilities and raised borrowings in the first half of last year which was translated immediately into stock. He says that he introduced a breath of "reality" from September onwards and stocks came down in the last quarter.

The Hong Kong interest will rise from just over 20 per cent to over 50 per cent on stock conversion but the team assembled by the new chairman will exert full executive control. Their first and possibly most important task is in the first quarter of this year and the incoming managing director will therefore be too late to participate.

Business, as its modern exponents never tire of telling anybody prepared to listen, is about people and it may be here that the new management at Newman faces its most critical examination.

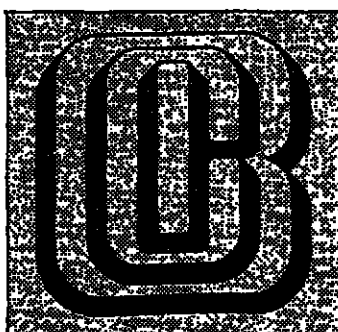
It probably will not help Newman, its employees, customers or shareholders to delve too deeply into the personalities and methods of previous management but it does matter that Mr. Williams talks of the "veil of opacity and confusion which is put over middle management," the "great layers of resistance" he encountered when he tried to get round to see the group's operations, the "immense emotional separation" which isolates each manufacturing plant.

Mr. Williams is confident—"I believe we're going to win," he asserts. But whenever parks his car in the berth alongside his in the company car park should be aware that while "what should be done is obvious, what will be done is uncertain" and whether it succeeds is unclear. Any offers?

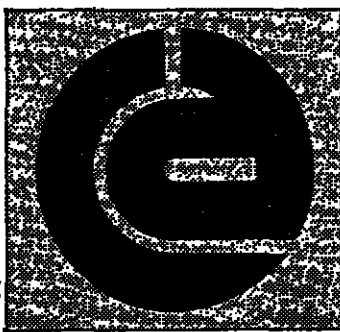
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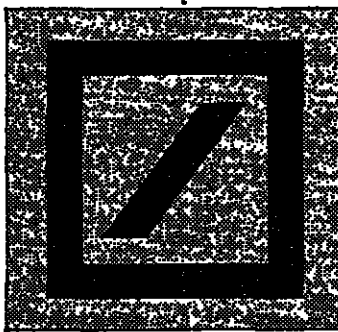
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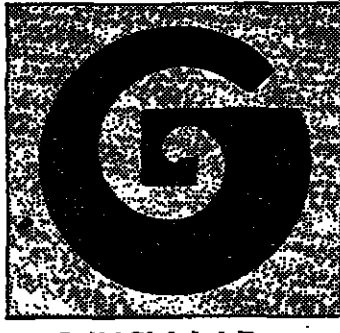
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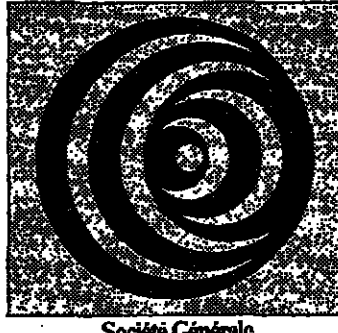
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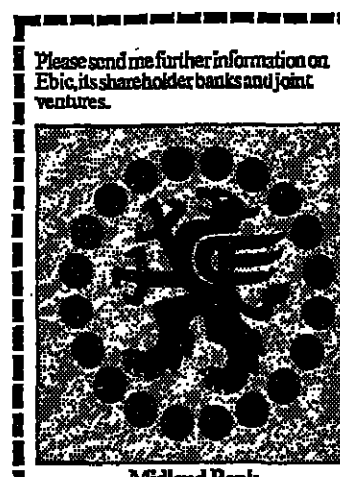
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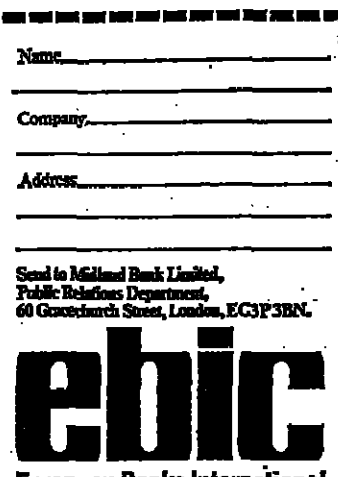
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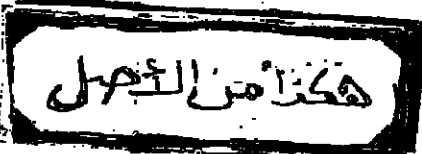
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### A FINANCIAL TIMES SURVEY

## MERSEYSIDE

MAY 8 1981

The Financial Times proposes to publish a Survey on Merseyside in its edition of May 8 1981. The provisional editorial synopsis is set out below. The Economy Merseyside has been given new weapons—the Enterprise Zone and the Urban Development Corporation—to fight its serious problems of unemployment and to encourage industrial renewal. Government support for the area is also being channelled through the inner cities programme. The size of the task, the work of Mercedo, the county's economic development arm, and of the districts, will be analysed together with progress made and prospects.

The Urban Development Corporation The go-getting approach it will adopt as seen by one of the leading figures appointed to oversee its operations. Merseyside Liverpool, and indeed the rest of Merseyside, is rich in assets—human, cultural, architectural and tourist. The success of the Merseyside campaign in drawing the attention of the community—and the rest of the world—to these.

#### Transport

- (a) The Port
- (b) The Airport

#### Industrial Relations

#### The Property Market

#### Town and Gown

#### The Service Sector

#### Sport

#### St. Helens Trust

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# FINANCIAL TIMES SURVEY

Friday March 6 1981

## IRELAND

Faced with the prospect of a general election perhaps as early as September, the Irish Government has so far avoided taking unpopular and harsh decisions necessary to deflate the economy, according to most Dublin observers.

### The polls still put Haughey ahead

By Stewart Dalby

IRELAND, rather like the U.S. has seemed to get itself into a state almost of continual elections, or election fever. In recent years parliaments have tended not to run their full five-year course, and general elections have been called every four years or so.

The fact that in the second half of their term of office governments have had one eye on the forthcoming elections has influenced the policy decisions they have taken. To give just one example, most noted economic commentators in Dublin believe that Mr. Charles Haughey's team has avoided taking the unpopular, harsh decisions necessary to deflate the economy because this could lose votes at the next poll.

Constitutionally, Mr. Haughey is obliged to call the next general election by the middle of 1982, but there has been much intense speculation that he will go to the polls earlier. To a large extent these rumours rest on the belief that at some stage the Government will have to do something about the country's large balance-of-payments deficit on current account and its enormous borrowings. Better, it is argued to get the elections out of the way and then administer the nasty medicine which could result in falling incomes and disillusion the high expectations built up when the economy was in a boom period in 1978 and 1979.

It had been suggested that Mr. Haughey would go to the country either in May or June of this year. However, the annual party conference in February was overshadowed by an appalling tragedy in Dublin when 44 young people were killed in a discotheque fire.

The Ard Fheist (annual conference) had to be postponed and the opportunity to prepare the party faithful for manning the electoral barricades had gone.

Rumours, suggested, the autumn, particularly September,

as the most probable date, but the timing of a general election is the sole prerogative of the Prime Minister—and he could decide to hang on until 1982.

One of the reasons the next election is of more than usual interest is that Mr. Haughey has been Prime Minister for only a little over a year, having tried to win the job for the previous 14 years. Mr. Haughey's rise to the premiership is a remarkable story of a reversal of fortunes.

In 1970 Mr. Haughey was disgraced and humiliated because of his alleged involvement in a conspiracy to import arms into the Republic. He was acquitted in the courts but dismissed from his powerful job as Minister of Finance by the then Prime Minister, Mr. Jack Lynch. When Mr. Lynch decided to retire in December, 1979 after a second stint as Prime Minister and following by-election reverses, Mr. Haughey, although only the Minister for Health and Social Welfare, was in a position to try for the leadership.

The ruling Fianna Fail party then, as now, with 82 seats, has a record majority of 15 over all the other parties in the 148-seat Dail (parliament). There was no prospect that Mr. Lynch's resignation would lead to an immediate general election. But the contest for the top job was bitterly fought.

#### Adversary

Running against Mr. Haughey was his old adversary, Mr. George Colley. Mr. Colley, who was Deputy Prime Minister, was seen as the candidate of the mandarins of Dublin—men like Mr. Jack Lynch and most of the Cabinet. Mr. Haughey was viewed as the man of the backbenches, particularly by those from the seats in the west of the country. These deputies had become fearful about their seats in the light of the economic downturn and the falling incomes of the farmers. Also, generally speaking, they were far more Republican than the urban deputies.

The party split very badly, with Mr. Haughey winning the contest by 44 votes to 38 and he has since had the task of healing the rifts in the party. At the next general election he will be out to prove that he can be elected as leader by the country as a whole and not by just one half of the Fianna Fail parliamentary party.

The next election will, like the previous one, turn on the two basic issues of Northern Ireland and the economy. Mr. Haughey

#### BASIC STATISTICS

Area	70,000 sq km
Population	3.36m
GDP (1979):	Ir£7.33bn
	U.S.\$14.99bn
Per capita:	Ir£2,180
	\$4,494
TRADE (1980)	
Exports	Ir£4.2bn
Imports	Ir£5.3bn
Exports to UK	\$1.784bn
Imports from UK	\$2.660bn
Currency, the punt: £=Ir£1.276	
Inflation rate pa: 18.2% (1980)	
Foreign exchange reserves:	U.S.\$2.57bn

will probably want to fight on the Northern Ireland issue.

It is always difficult to gauge the strength of nationalist or republican feeling in Ireland. Mr. Lynch is said to believe that although the 1977 election campaigns were dominated by economic issues he thought it was Fianna Fail's stronger nationalist line which swung the day. Republicanism continues to be intensely felt, even by those too young to remember British rule.

Fianna Fail is the party of Mr. Eamon De Valera and the others who opposed the treaty which partitioned Ireland in the early 1920s. When Mr. De Valera became Prime Minister he was to introduce a constitution which claimed the six counties of Ulster—in other words, re-unification.

Mr. Haughey has impeccable republican credentials: in 1970 there were the legal skirmishes over the gun-running allegations; he is the son-in-law of the late Mr. Sean Lemass (a former prime minister), who fought in the 1916 rising. Since becoming Prime Minister, however, Mr. Haughey has epitomised the case of poacher turned gamekeeper. He has brought in tougher security co-operation with British forces in Northern Ireland. He has refrained from making political capital out of the collapse of the British Government's attempt at political devolution in Ulster. He showed great delicacy and diplomatic finesse over the hunger strike issue just before Christmas. In the Common Market, Mr. Haughey has been a good friend to Britain.

As a result of all this Mr. Haughey signed with Mrs. Margaret Thatcher, the British Prime Minister, what he called

the "historic" eight-point joint communiqué on December 8, 1980. This agreed that joint studies should be set up between the two governments to look at new institutional structures and closer ties and to examine the "totality of relationships within these islands."

In obtaining this apparently completely new approach to Northern Ireland from a British government, Mr. Haughey would seem to have scored a great coup. He has even suggested that although re-unification by peaceful means remains the long-term goal of Fianna Fail some kind of federal or confederal set-up might do for a start. He has moved into and taken over the ground held by Mr. Garret Fitzgerald, the leader of the main opposition party Fine Gael.

If the election were to be decided solely on Northern Ireland, Mr. Haughey would therefore appear to be streets

ahead. This time there are to be 17 new seats, and the redrawing of some boundaries should be especially helpful to Fine Gael, possibly adding as many as ten seats to the existing total of 45.

This time, however, the Labour Party, which has 17 seats, has decided not to enter a pre-election coalition pact. Ireland has a system of proportional representation. Transfers, after the first preferences are cast, are important, and both the main opposition parties could suffer from not organising candidates and transfers jointly.

#### More volatile

Another reason why the coming election is especially important is the youth and volatility of the electorate. Ireland has a rapidly growing population with half under the age of 25. The minimum voting age is now 18 so that every



Two leaders meet—Mrs. Margaret Thatcher with Mr. Charles Haughey, Ireland's Prime Minister

election throws up a crop of first-time voters. Many of these will possibly vote on economic issues.

The Government avoided a harsh budget in January. Although it raised indirect taxes on the old reliables, drink and cigarettes, it did not cut public spending as severely as many economists had urged.

Inflation will probably run at 15 per cent this year and the jobs outlook is none too clear. Unemployment went up 3 per cent last year to just over 10 per cent, but school leavers do not go on to the unemployment register nor do they qualify for social security payments until

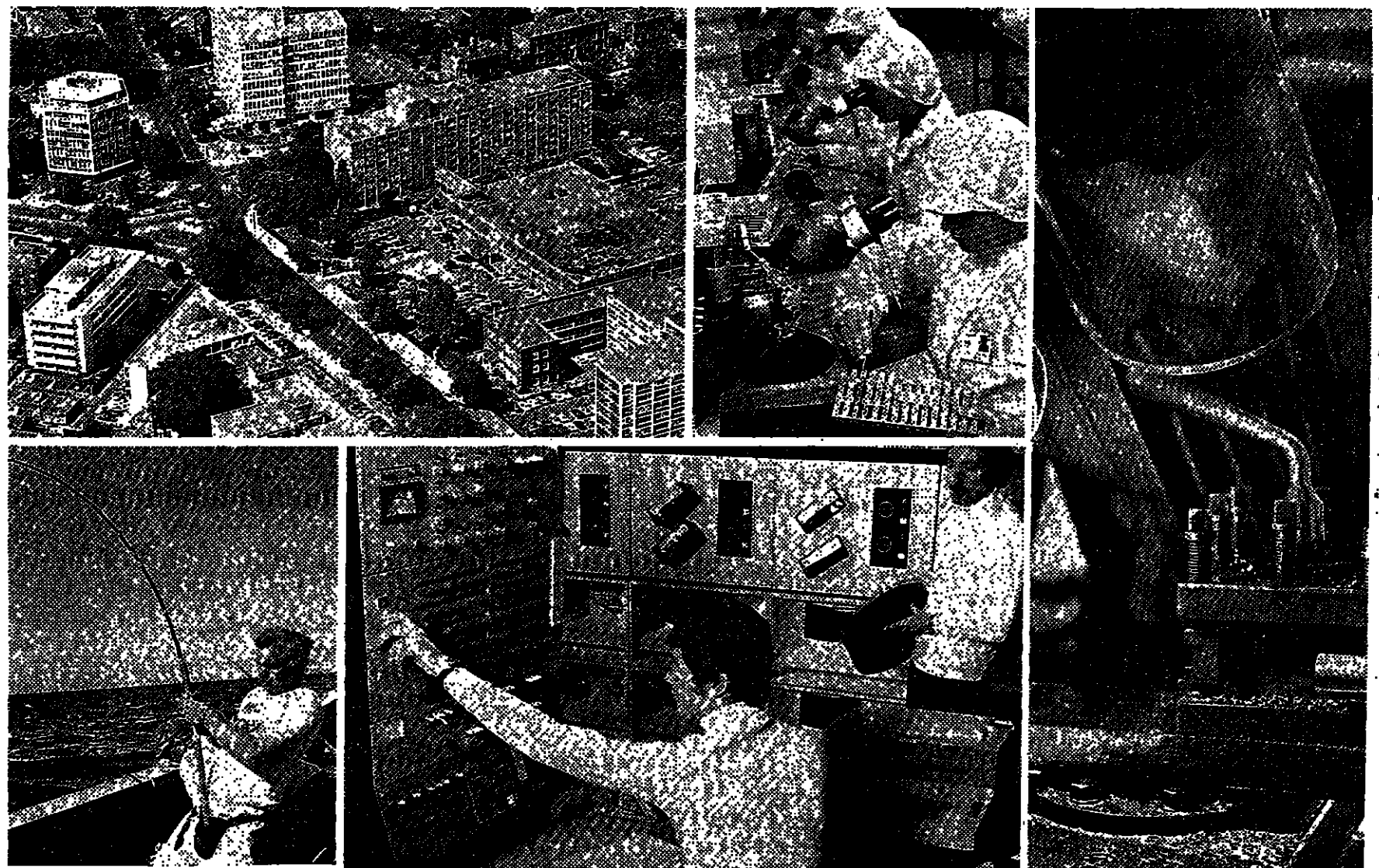
they have had a job. There must be many thousands of first-time voters who will vote on the basis of jobs and prices. Also the farmers, the traditional supporters of Fianna Fail, have been having a rough time as their incomes fell by 10 per cent in real terms over the past year.

The polls put Mr. Haughey and Fianna Fail ahead. The two coalition parties would need a collective 8 per cent swing to unseat the Government, but then most of the polls said the coalition would be re-elected in 1977. The volatility of the electorate both on economic and nationalist issues is something which cannot be measured.

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### IRELAND TODAY



### Harsh measures are needed to restore economic balance

IRELAND'S ECONOMY entered 1981 in hardly a robust condition. For most of last year inflation ran at over 18 per cent. The balance of payments deficit on current account was around Ir£700m having been Ir£740m the previous year but only a modest Ir£156m in 1978. The public sector borrowing requirement predicted to be 10.5 per cent of GNP was missed by a mile and was 14.5 per cent of GNP. Some 30,000 people joined the unemployment register taking the total to 125,000. On a conservative basis this is equivalent to 10 per cent of the workforce.

Farmers, of whom there are 220,000 in the country, suffered a drop in income in real terms of between 7 and 10 per cent. According to one highly regarded economic institute, the Economic and Social Research Institute (ESRI), GNP grew by just 1.1 per cent last year, while private consumption is estimated to have fallen by 1.5 per cent.

If this litany of gloom sounds like an indictment of the Government for the management of the economy, it should perhaps be pointed out in defence of any Irish Government, not just the current one, that to a large extent Ireland is subject to forces outside its control.

Ireland has a small and open economy. Trade is now equivalent to more than 100 per cent of GNP. It has very few energy sources of its own, and needs to import 80 per cent of its energy. Some 70 per cent of this is increasingly expensive

oil. The oil bill is now running at some Ir£800m, or nearly 10 per cent of GNP, and rising oil prices obviously stoke inflation. Inflation is also imported in other ways. Ireland is trying to industrialise by attracting foreign companies—predominantly in areas like engineering and electronics. Agriculture cannot supply the necessary jobs for a rapidly growing population, and only by pulling in new industries can Ireland solve its chronic unemployment problem and stop the departure of its people to Britain, the U.S. and elsewhere to look for work. But with only 3.4m people in Ireland there is no home market for new industries and very little scope for import substitution.

#### Export successes

The country is aiming for export-led growth and has done remarkably well. Exports have increased ten-fold in value terms in the past 10 years. Manufactured goods account for more than half the total of just over Ir£4bn. Moreover, the level of trade with the UK had dropped to around 45 per cent of total exports as new markets have been found in places like West Germany.

Pushing up its exports of manufactures also means importing components and other capital goods. This, allied to the fact that Ireland imports a great deal of what it consumes—goods such as cars, furniture and so forth—means that imports habitually outstrip exports and there is a large

trade deficit, usually of well over Ir£1bn. If imports come from high inflation countries like the UK, they again help push up Ireland's domestic inflation, making the Government's influence yet more limited.

Having said all this, it remains true that most independent economists of note in Ireland are very concerned at the size of the current account balance of payments deficits which have sprung up and, related to these deficits, the size of the Government's indebtedness. The ESRI, for example, while forecasting that the economy could grow by almost 2 per cent this year also says that, if unchecked, the balance of payments deficit on current account could reach Ir£900m. Other forecasters have said the deficit could easily be higher and top the Ir£1bn mark.

Many economists feel that Ireland cannot sustain a deficit of this level. There would be great pressure for a devaluation of the Irish pound which became part of an effective exchange rate system, when the parity link with sterling was broken and Ireland joined the European Monetary System.

The Irish pound has held up well within the EMS, but this is largely because most of Ireland's trade is conducted in sterling or U.S. dollars. It is not a reserve currency and there is little point in speculation in it, and for a long time the Irish Central Bank managed the

CONTINUED ON NEXT PAGE

## Where Private Enterprise is Public Policy

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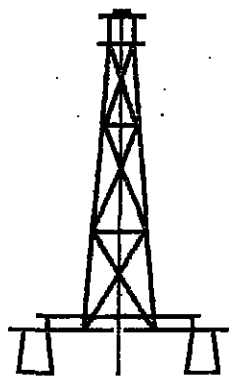
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Bankcentre, AIB Group Headquarters in Dublin.

## Investment record in grant-aided industry

ALTHOUGH 1980 was a year when most of Ireland's economic indicators ran backwards, the Industrial Development Authority (IDA) was able to report another record level of investment in grant-aided industry.

The original target was for schemes with an aggregate employment potential of 30,000 jobs to be approved during the year; this was easily exceeded. The IDA committed IR£210m in financial assistance to these schemes—out of a total associated fixed asset investment of IR£580m.

On past performance perhaps 60 per cent of those jobs would be expected to materialise in the end. One worry is that current economic difficulties might increase the failure rate a few years hence. The IDA has no such fears, and expects investment to remain buoyant in 1981 as a result of the efforts of the past.

The major focus in recent years has been on the electronics industry, with some impressive results. Foreign companies have invested over \$700m in this field and employment is expected to be more than doubled over the next four years.

### Costly business

Attracting key electronics companies to Ireland has proved expensive business. Plants such as Mostek and Fujitsu cost more per job than the Irish would normally budget, but the belief is that the others who follow will come somewhat cheaper. It has not all been success, though. Losing Nippon Electric to Scotland was a major blow.

IDA strategy has been to identify and concentrate on key development industries from an early stage. Executives are already working on the potential of bio-technology.

Development policy has produced a remarkable shift in the pattern of manufacturing investment. In 1966 so-called "new

industry" accounted for 11 per cent of gross output and 9 per cent of employment. In 1976 the comparable figures were 52 per cent and 42 per cent respectively.

In recent years, though, the emphasis has switched somewhat from foreign-owned to domestic industry and from big to small. Of the 1980 job approvals over half were Irish-owned companies. A third were from small businesses, which in Irish terms means those with less than 50 employees.

There is evidence that these small industries are more resilient to recession and more adaptable than their bigger brethren. They occupy a growing place in the IDA's league table. But there are signs that more fundamental appraisals of development strategy may be on the way.

All the new jobs created have not succeeded in maintaining overall employment in the face of recession. Last year was the first since the introduction of the new industrial strategy that employment in manufacturing actually fell. Overall investment for the year was stagnant in volume terms.

The reason may well be—as the Confederation of Irish Industry and others maintain—that high unit cost increases are pricing Irish companies out of markets. But another problem has been the failure of Irish concerns to cash in on the opportunities provided by the arrival of new industries, thus making the whole programme less cost-effective than it could be.

Estimates in a recent IDA-sponsored study suggested that the potential spin-off business for the year 1976-77 was IR£315m. But less than 20 per cent of this potential was actually taken up.

The introduction of a ten per cent corporation tax for manufacturing may improve this particular situation. The new tax replaces the system of tax exemption for exports and a 45

per cent rate for other manufacturers, a system which ran foul of EEC rules.

One disadvantage of the old system was that goods sent abroad for further processing qualified for tax exemption, while goods processed in Ireland did not. The IDA intends to promote the further processing of products in Ireland since these now share the same tax advantages as exports.

### Strategy

But the debate on long-term investment strategy may really warm up this summer with the completion of a series of studies on industrial policy commissioned by the National Economic and Social Council (NESC), on which Government and both sides of industry are represented.

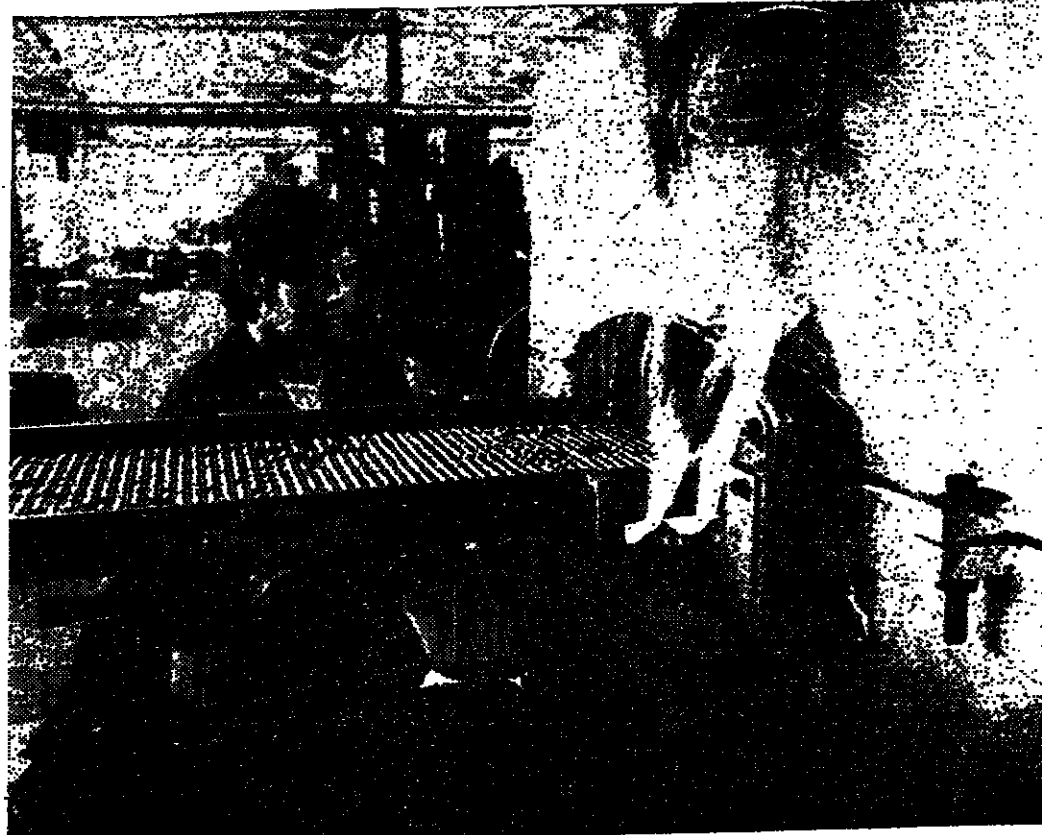
The first report, surveying the existing work, has already appeared and noted an absence of research on the role of the banks in industrial development, a theme which may well be central to the final policy arguments.

Reports on the infrastructural requirements for industrial development and on redundancies will follow. But the central document will be a survey of current policies. This is being carried out by international consultants Telesis.

Mr. Desmond O'Malley, Minister for Industry and Commerce, has already said he regards this review of policy as being of great significance. When in opposition the Prime Minister, Mr. Haughey, expressed reservations about the thrust of development policy.

It may be that changes are on the way, even though the past 15 years were regarded, internationally, as years of success. In any event, the report by Telesis will be awaited with interest, even a touch of nervousness, in several head-quarter buildings.

By a Correspondent



Kerry Precision Ball Company, a subsidiary of Virginia Industries of Philadelphia, has been manufacturing ball bearings in Tralee, Co. Kerry, since 1963

## Punt's depreciation has gathered pace

WHEN THE link between sterling and the Irish punt was broken two years ago it was clear that the Irish Government had accepted the gamble of entering an uncertain new world. At the time most observers predicted that it would be a new world where, at least as far as the 150-year-old symbiotic relationship between the two monetary systems was concerned, things would never be the same.

But nobody could have forecast quite how different things would turn out to be. Economic policy in Ireland has been turned on its head as a result. While economic debate in the UK continues to rage about the effects of a high level of interest rates and a remarkably high exchange rate, debate in Ireland is being conducted in the context of a situation where sterling, the currency of Ireland's main trading partner, has appreciated by about 35 per cent against the punt since 1978, and where the punt has slipped into a trading range against the U.S. dollar (\$1.60-\$1.70) not seen since the sterling (and Irish pound) crisis of 1976.

### Falling star

Today the punt follows a new star in the foreign exchange firmament—the Deutsche Mark—as a result of its membership of the European Monetary System (EMS). But fate would have it that the Deutsche Mark turned out to be a falling star from 1978 onwards, just as sterling had been before it. In joining the EMS it certainly was not the intention of the Irish Government to link its currency with another falling star. But that proved to be the case, and now the punt has as a result continuously depreciated for more than a decade. The effective trade weighted index of the punt is now less than 70 per cent of its December 1971 value.

Of late that depreciation has gathered pace, thanks to the drubbing received by the Deutsche Mark as a result of West Germany's balance of payments difficulties. In the final quarter of 1980 the punt's trade weighted index fell by over 5 per cent to be followed by a similar fall in 1981 to date. Thanks to a degree of convergence between the Irish and Continental European monetary systems since the inception of the EMS the Central Bank of Ireland felt itself able to pre-empt cuts amounting to 4 points in the bank's prime lending rate during 1980.

Yet in Ireland a debate still goes on about the need for even more currency devaluation—in this instance through a downward realignment of the punt within the EMS. Dublin foreign exchange dealers question the wisdom of allowing the punt to follow the Deutsche Mark upwards when and if it gets over its current problems and begins to recover against sterling and the dollar. Farmers, currently suffering from their worst incomes crisis since the 1940s, occasionally raise their voice in a call for a devaluation (and more lucrative earnings from exports to the EEC). A common feature of reports on the Irish economy's prospects is an assumption that the punt will be devalued within the EMS, along with other weaker currencies in the system.

The assumption that the punt will be realigned downwards is based mainly on assessments of the Irish economy's fundamental ailments, most important a persistently high balance of payments deficit (currently running at about 8 per cent of GNP) and the relentless growth of the Government's borrowing requirement (which equalled 14 per cent of Gross National Product in 1980). Recent speculation that the International Monetary Fund will be called in to preside over a clean-up of the country's economic policies by the mid-1980s has helped to fuel the assumptions.

But so far as can be judged, the Government and the central bank are dead set against an EMS devaluation. Their attitude is backed up by most Dublin economic analysis—some of whom on the other hand have not been slow to criticise the Government's own high deficits and warn about the need to correct the balance of payments deficit.

### Foreign debt

One good reason for resisting an EMS devaluation is the size of the State's outstanding international debt. In 1980 alone the public sector's foreign debt rose by a massive IR£50m to IR£23m due in part to the need to finance a balance of payments deficit of IR£720m. The bulk of that debt has been contracted in EMS currencies; some of it is in Swiss francs, and about IR£500m in U.S. dollars. Already this year about \$100m has been added to the outstanding dollar debt as a result of the dollar's refund appreciation. The central bank is well aware of the fact that

a devaluation within the EMS will swell the debt at one stroke.

There are other considerations too. The declining value of the currency is beginning to prompt fears about Ireland's inflation rate. After the January budget, which increased excise duties, the chief economic forecaster at the independent Dublin-based Economic and Social Research Institute, Mr. Joe Durkan, predicted an average inflation rate of about 16 per cent for the Republic in 1981. Following the precipitate decline of more than 20 cents against the dollar since early January even Durkan's forecast is beginning to look optimistic, especially since the price of most of Ireland's energy imports is denominated in dollars. A further boost to the inflation rate through a devaluation within the EMS would be inevitable given the extremely open nature of the Irish economy—an unwelcome prospect for a Government which must face the electorate at some stage between now and mid-1982.

### Hue and cry

While Irish manufacturers have been raising a hue and cry of late over the erosion of Irish competitiveness in Continental markets as a result of the high inflation rate, the Government can point to the significant and real gains in competitiveness for Irish goods in the UK and U.S. markets. On balance competitiveness has improved dramatically, as is indicated by the fall of more than 10 per cent in the punt's effective trade-weighted index in the last six months. This is underlined by the results of a survey carried out in January by a British firm of cost-of-living researchers which showed that the overall cost of living in the Republic is now 20 per cent lower than in the UK for those with sterling to spend.

The Irish authorities have a vested interest too in continued stability of exchange rates within the EMS. The guarantee of fixed exchange rates has provided the spur for the inflow of low-cost EMS funds into Ireland over the past two years—the major factor behind the downward trend in interest rates seen during 1980. Whatever the future, the EMS has provided the central bank with a peaceful haven providing at least some shelter from the storms of the international currency markets.

By a Correspondent

## Harsh measures are needed

CONTINUED FROM PREVIOUS PAGE

floating of the Irish pound.

There is a danger to the eyes of many economic commentators: a point where the system could become overloaded, particularly with foreign borrowings. It had been expected that the Government would use the opportunity of the January budget to debate the economy.

Officially, Mr. Gene Fitzgerald, the Minister for Finance, did introduce a deflationary budget. He handed out large increases in indirect taxation and gave very little away in direct tax concessions and aids to farmers. He estimated that public sector borrowing would drop from 14 per cent of GNP to 13 per cent.

However, commentators feel Mr. Fitzgerald is being optimistic. They say, for example, that his projection of capital borrowings could be IR£226m rather than the IR£281m envisaged. This is because the Government hopes to get IR£200m from the

private sector for its capital investment programme, while banking sources have indicated that perhaps only IR£250m, or not even as much as that, could be forthcoming.

It is also felt that the Government's predictions of current account borrowings being contained to the budgeted IR£151m are optimistic. With public sector pay increases to be allowed, as well as other non-public sector spending, inevitably on its way, the current deficit could be as much as IR£628m. This would effectively mean a public sector borrowing requirement of 16 per cent—the record level of borrowing which was last reached in 1976. This time, however, Ireland's indebtedness has been characterised by a much higher rate of foreign borrowing: the total foreign debt has now reached IR£2.8bn, it rose by IR£900m last year alone.

Many observers feel that the

country has been borrowing its way out of trouble, so that it can avoid the harsh deflationary decisions necessary to restore economic equilibrium. While few experts balk at the capital expenditure programme, many feel that something should be done to curb the current account deficit.

In his budget speech Mr. Fitzgerald said: "Harsh measures could cause severe hardship and unemployment, particularly at this time of world recession. That is also the view of the more responsible commentators who recognise that appropriate remedial action should be effected over time."

There is a widespread feeling that, roughly translated, this means that with a general election in the offing the Government has refrained from taking unpopular decisions. Few commentators doubt that another budget or additional measures will be necessary before this time next year.



## IRELAND III

## The great competition for energy

THE REPORTER from the oil magazine wanted to know why, in the light of what seemed a disappointing drilling season in 1980, there was an apparent quickening of interest in offshore Ireland this year. The man from the Irish Department of Energy was brusque in his reply: "Because they think there's oil out there."

With at least six wells, possibly eight, due to be drilled in Irish waters this year, he is presumably right. But this reversal, after a period when it seemed as if interest in Irish prospects had waned, is still a little surprising. It is a welcome development for the Irish, who import 80 per cent of their energy, most of it in the form of oil, but the companies' interest may have been quickened by the activity of the Department of Energy itself.

The biggest development during the year was the decision to institute a licensing round for much of the available acreage.

Blocks have so far been allocated on an exclusive basis, but this autumn companies will bid, with a mixture of cash and drilling commitments, for a total of 108 blocks around the coasts.

One outcome has been a renewed interest in the south coast, the Celtic Sea and the Fastnet Basin. These were the first areas to be explored and hopes were high, but results were disappointing; Marathon's gas field off Kinsale was the only commercial find.

Marathon was the first oil major into Irish waters and is still the holder of millions of acres in the Celtic Sea. But although Marathon never left, it seems to be developing a new enthusiasm. The Irish investment holding company, Silvermines, recently paid almost six million dollars for royalty rights in the Kinsale field and any future Marathon discoveries. Silvermines describes prospects in the area as "worthwhile" and Marathon is expected to

drill next year.

BP will also drill in its Celtic Sea holdings this year and, further south, the Fastnet basin—another great disappointment of the 1970s—is being re-appraised. Cities Services will drill there this summer and its Irish partner, Gaelic Oil, says seismic and well data have revealed potential structures in all four of the consortium's blocks.

The great attraction of the southern basins is the relative shallowness of the water. The Cities Services well will be in just 450 ft. Not so the Porcupine off the west coast, where BP and Phillips are drilling in over 1,000 ft depths for which no proven production technology yet exists.

Last year's results were, on balance, disappointing. BP encountered a fresh oil-bearing sands in its block, but they were thin, flowing at a lower rate than its 1979 show. Further south, Phillips' second well in block 35/8 was dry. Both

companies will drill in the same areas this year and will be hoping for more substantial results, as will be Dublin.

The Irish have not put all their energy eggs in the offshore basket, however. Imports are to be diversified: a coal-fired power station is under construction in the Shannon estuary and some large private plants—notably Irish Cement—are switching to coal.

## Significant

For the moment coal will have to be imported but there are some small, though significant, prospects in the country. In particular, the new technique known as "fluidised bed combustion" holds out hopes for a commercial use for the low-grade coal at Arigna, Co. Leitrim. It is estimated there are 25 years' supply in the reserves there and a 40 MW station is being built to test the commercial possibilities of the

coal for generating electricity.

There is a new emphasis, too, on the country's major indigenous fuel: peat. Peat provides almost 20 per cent of electricity generation but for years was subsidised to create employment. All that has changed and peat-fired stations are now the cheapest in the grid. Prices are set to rise closer to energy-related rates and there is a new emphasis on developing bogs. Mr. Colley is also keen to encourage private development of bogs too small for the state-owned Bord na Mona, with grants and the provision of facilities like access roads.

Mr. Colley's toughest decisions may lie with the natural gas from Kinsale. He now seems committed to piping it at least as far as Dublin and has offered to sell it to the Belfast gas grid. These moves will increase the number of premium users but leave an awkward problem in the shape of what to do with the Ir£150m

fertiliser plant at Cork. The state-owned plant buys the gas at a quarter of world prices but still makes losses on its fertiliser operations, largely due to huge cost overruns in its construction. Closing it will be politically difficult; keeping it open, very expensive.

All these developments, plus a marked new emphasis on conservation, have changed the energy projections and put the decision on a nuclear power-plant into the long term. The smallest nuclear plant runs to about 600 MW and it is unlikely Ireland will need that kind of generating capacity until at least the end of the century. It has already been pointed out that just one field the size of Thistle in the North Sea would provide all the Republic's present oil needs. With that kind of equation, and as the rigs arrive for the drilling in 1981, the Irish can afford to sit out the nuclear debate.

By a Correspondent

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## Growth achievements threatened by effects of recession on trade partners

THE TRADE performance of the Irish economy scored what at first glance appears to have been a number of significant triumphs in 1980.

Its visible exports showed a double figures gain for the year at a time when international economies advanced their trade by only 3 per cent. It continued to diversify the distribution of its exports away from the UK, historically its chief trading partner, and towards the other members of the European Economic Community. Its rate of industrialisation continued to advance strongly, with exports of manufactured goods outstripping in growth those of the farm sector, the backbone of what remains one of Europe's farm-orientated economies.

Behind this outwardly optimistic picture, however, is a growing feeling that Ireland, Europe's fastest growing economy in the 1970s, may be heading into a turbulent period this year that may extend well into the 1980s. The economy's achievements in trade were real enough—exports rose 18.6 per cent in value over 1979 to a record high of Ir£4.13bn. The volume growth in overseas sales was calculated at 9 per cent, continuing the strong growth pattern established during the buoyant 1970s.

## Downturn

At the same time, the domestic economic downturn during the year—shared by most of Ireland's European partners, most especially the UK—cur investment and demand for imports and enabled the country to narrow its perpetual trade deficit to about Ir£1.3bn, with imports valued at Ir£1.54bn from a deficit of Ir£1.4bn last year.

Unfortunately, inflation in Ireland climbed to 18.8 per cent, exceeding the growth in exports by a fraction. While this did not reflect the true cost of exports which rose at a lower level, it still posed a worry to Ireland's 1,600 exporters. This concern stems from the fact that 1980 saw sterling increase in value against the Irish pound where before the two

currencies were intertwined—until 1979 when Ireland joined the European Monetary System.

With the Irish pound in recent months effectively depreciating to a value 26 per cent lower than sterling, and yet holding its own in value against its European counterparts, Irish exporters see a great opportunity to stimulate sales to the UK and other strong currency markets. The UK still remains Ireland's largest trading partner having a 42.8 per cent share of Irish exports in 1980—a drop from 46.4 per cent the year before.

## Double worry

The fear is that unabated inflation in the Republic would offset the otherwise advantageous price of Irish exports to its key export markets—a double worry given the weakening effects of the world recession on Britain's own overseas purchasing ability.

The problem is further aggravated by the fact that nearly half of Ireland's imports come from the UK, making it the fifth most important overseas market for Britain with exports valued at more than £2.6bn. While this share dipped in the mid-1970s after Ireland's accession to the EEC, it has rebounded on the strength of Britain's growing oil exports to the Republic. Oil, not a factor in UK-Irish trade, a decade ago, now accounts for one-third of Britain's exports to Ireland.

It is the price of oil—as reflected by the Ir£1.75 per gallon price paid in Ireland, compared with the British price of £1.30 to £1.35—that illustrates the inflationary pressure on Ireland in relation to the value of its currency against that of the UK. This relationship clearly points out why Ireland cannot ignore its main trading partner. Ireland nevertheless has made steady strides in the pursuit of trade diversification. In 1980, for example, some 73 per cent of its exports then valued at £295.5m went to Britain while just 5.9 per cent for £7.7m went to the countries of the EEC as it was then constituted. The EEC now takes some 31 per cent of Ireland's

exports and is narrowing the gap with Britain every year as the main export outlet for Irish goods.

Ireland's Industrial Development Authority—the IDA—is entrusted with the diversification policy and, with the support of the Irish Export Board, it is determined to continue the push for new markets for Irish goods and the development of the economy away from the traditional farming base.

To the extent that farm-produced goods comprise 73 per cent of Ireland's exports in 1980, compared with 35 per cent now, and manufactured goods have risen from 6 per cent to 53 per cent in that time, proves the degree of the IDA's success. With excessive destocking of beef last year by farmers, in order to clear inventories, Irish foodstuffs will be in short supply and manufactured goods will, therefore, continue to widen the gap, says the Irish Export Board. And Mr. Pádraic White, the new executive director, says the organisation "has a commitment to avoid over-dependence on any major industry."

This commitment has meant soliciting investment business from round the world—mainly from the U.S., by far the largest investor, as well as from Britain, France, Germany and Japan. The Authority recently announced a job-creation target of 35,600 new jobs in 1981, on the basis of foreign investment, with some 8,500 to come from U.S. investment.

## Insulation

As Ireland has the smallest population in the EEC, at 3.5m, the investment programme is necessarily export-oriented, although the population is now growing fast and 50 per cent of Ireland's people are under the age of 25. The IDA claims that half of all exports in the industrial sector are a result of IDA-supported investment projects, and that two out of every three jobs in industry are export-related. "The importance of exports in the Irish economy could hardly be better illustrated," Mr. White said. For that reason, Ireland's economic well-being is highly dependent on the welfare of its chief trading partners.

The Irish Export Board noted that there is an insulating factor at work, which could benefit the country in case of deepening world recession. Only a handful of the 1,600 companies involved in exports have more than 2,000 employees, so there are few areas of industry in the country that are labour-intensive, and therefore subject to massive layoffs, as is the case throughout the older industrialised econo-

mies.

A further factor that can be turned to advantage is that Ireland, because it is small, can be successful in a particular export market, without causing damage to that economy and without finding itself facing retaliatory non-tariff barriers, as is the case at the opposite end of the spectrum with Japan. While Britain takes, for example, 42 per cent of Ireland's exports, those same Irish goods account for just 3.41 per cent of the UK's total imports. The Benelux countries' import share is just 1.17 per cent, while France and Germany are at .62 and .40 per cent respectively. This means that a barely noticeable increase in the market share of a recipient country would have

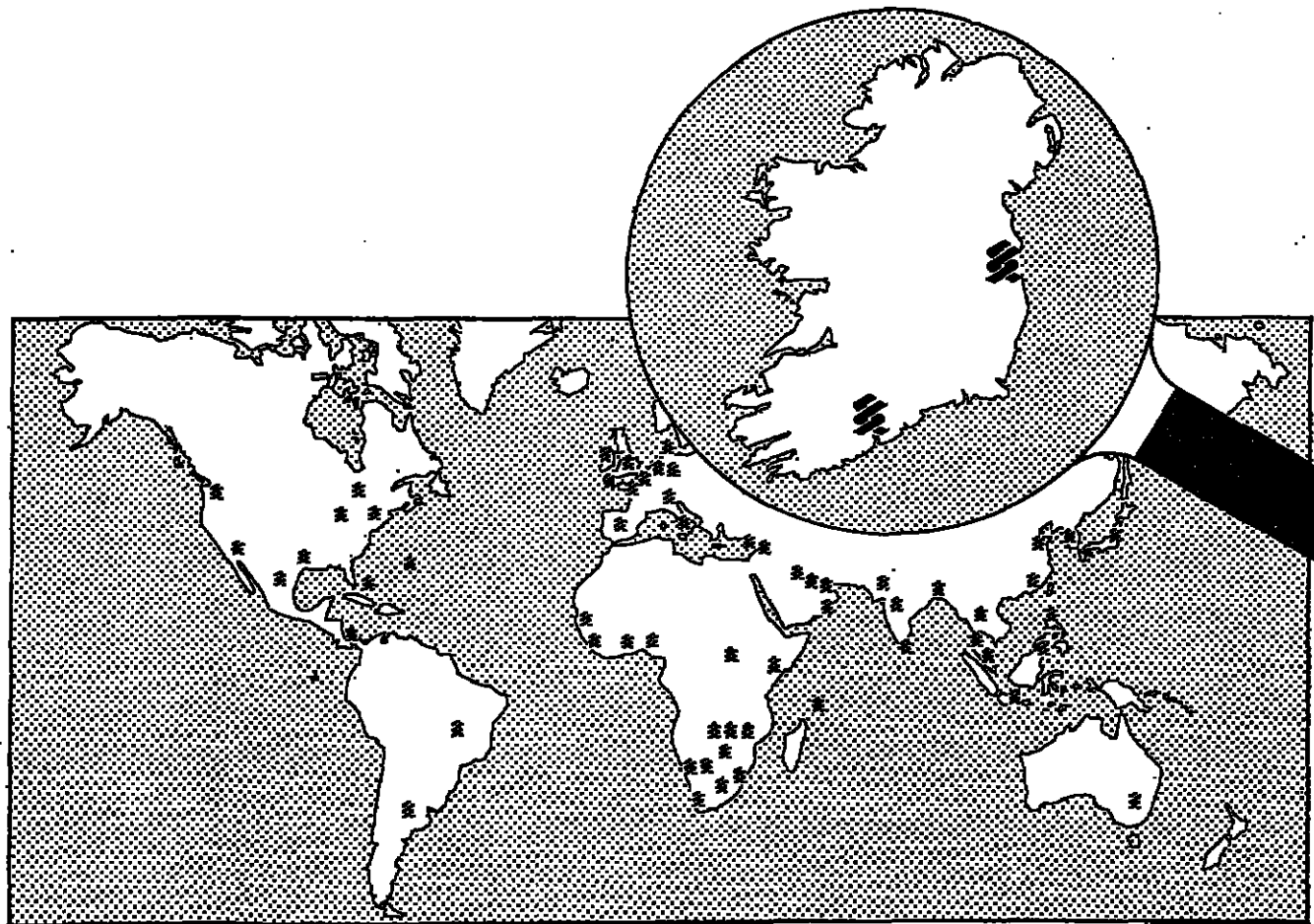
an enormous spillover effect on the Irish economy.

Both the Export Board and the IDA admit that improved marketing by Irish exporters overseas is much needed for the 1980s. A recent Export Board study showed alarming deficiencies in the packaging and presentation of goods to be sold, and a surprising lack of awareness by many exporters of the need to quote the price of an export product in a currency familiar to the purchaser. This showed a deficiency in the "total marketing effort" or, as Mr. White pointed out, "there are still a large number of potential customers out there who just have not heard of us yet."

Frank Gray

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# GUINNESS

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## IRELAND IV

## Hidden labour force creates mystery over unemployment figures

MR. BRENDAN WALSH, Professor of Economics at University College Dublin, said recently: "It's like this, unemployment in Ireland is somewhere between 45,000 people and 200,000." In other words, it could be 4 per cent of the workforce or just under 20 per cent, Professor Walsh is one of the country's leading demographers and when he made that statement, he was not entirely joking.

Irish statistics on employment and emigration are shot through with all kinds of anomalies and contradictions and further complicated by the country's continuing transition from a predominantly agricultural society to an industrialised one. Agricultural employment figures are usually pretty vague by virtue of the seasonal

nature of the work and the small amount of tenanted Irish land. Above all, though, such mystery surrounds the true unemployment figure in Ireland because of the numbers engaged in the "black economy" and, directly related to this, the actual rate of emigration and immigration.

People have been one of Ireland's main exports since the 1940s, when the population was 8m compared with a population for the rest of the UK of 25m. With the advent of the great famine of the 1840s, when the potato crop failed for virtually five successive years from 1845, the population was decimated. It is estimated that at least 1m people died during the famine years, and a further 1m people are thought to have migrated. There has been an almost

steady haemorrhaging since.

The Irish Free State came into existence in the early 1920s only after a bloody war of independence against Britain and a civil war of its own. It lay smashed and impoverished from these tribulations. What industry there was in the country other than small localised, almost cottage industries, was concentrated in Northern Ireland, which under the Anglo-Irish Treaty and Government of Ireland Acts remained part of the UK. The division of Ireland left something under 2m people in the North and less than 3.5m in the Free State, as it then was.

The new state, which became a republic in 1949, continued to lose its people. Things became so bad that, according to Professor Walsh, in some

years in the 1950s Ireland was losing as many as 70,000 people a year. In the nature of emigration, these people were predominantly young married couples or single people in search of a better life. The population dropped to a figure somewhere over 2m people.

## Investment

The turning point came in the early 1960s. When Mr. Eamon De Valera gave up his long-time grip of the Irish premiership to Mr. Sean Lemass the latter started to open up the country to foreign investment. This did not reverse the drain of people but the numbers leaving the country started to slow down and some began to return.

In the 1970s the Irish economy was given a tremendous boost by the country

joining the Common Market. Agriculture benefited greatly by the jump in prices under the Common Agricultural Policy and the number of new foreign companies entering the country rose considerably. By the end of the 1970s it seemed as if the immigration rate had started to exceed the emigration rate, thereby complicating the employment picture.

Whether there was a net immigration over the period 1975 to 1979 is virtually impossible to calculate because of erratic and unreliable data. The only statistics available are those for net passenger traffic. Although these exclude tourists they do include businessmen and Irishmen and women returning home for visits.

Taken at face value the net passenger figure suggests there was a loss of people up until 1979 and then because of the

UK's recession some 6,000 net immigrants arrived in 1979 and possibly 20,000 arrived in 1980. Yet these are contradicted by the revision of Central Statistical Office figures. This revision came about largely as a result of the EEC Labour Survey programmes and Ireland's own limited census in 1979.

The two tables, the so-called old series and the new series, show that the CSO has revised its figure of the numbers employed from 1.07m to 1.15m; that is to say between 1975 and 1979 some 77,000 people joined the workforce—not all of them could be the product of the rapidly growing birthrate. In other words some 10,000 to 15,000 joined the labour force each year for five years either because there was a substantial net immigration

or because people working in the black economy suddenly became legitimate. Consequently the new number available for work is put at 1.22m, with 74,000 unemployed.

If the Irish labour force is larger than previously thought, and if more jobs are available than the old series of data suggests, where does this leave the unemployment figures? The Government said in January that there were 125,000 on the unemployment register. Yet, the new series data indicates there are 74,000 unemployed.

This discrepancy is partly explained by the fact that the 74,000 excludes 30,000 small farmers who are eligible for social security payments, as well as the long-term unemployed and the temporarily sick. The 74,000 figure covers those actively looking for work

Even so, those looking for work are more than Professor Walsh's lowest estimate, and how does he arrive at a figure of 200,000?

School leavers do not go on to the register and there could be 20,000 of those each year. Married women who worked once but who, for some reason, no longer do so, do not go on to the register. Some categories of farmers and farm labourers, as well as fishermen, do not always go on to the register. Therefore the official figure of 125,000 could reasonably become 170,000.

Professor Walsh was, perhaps, being a trifle flippant. Unemployment in Ireland is not between 4 per cent and 20 per cent; it is somewhere between 7 per cent and 17 per cent.

Stewart Dalby

## Aer Lingus to focus on U.S.

THE DIVERSIFICATION by Aer Lingus, Ireland's state-owned national airline, into the hotel business and further airline-related activities is continuing to help the company achieve overall profitability.

Aer Lingus owns and manages a string of 22 hotels—including the Dunfey Hotel chain in the U.S., London's Tara Hotel and the Commodore Hotel in Paris. It also provides extensive training and management services to Third World airlines and has 47 client companies for whom it does maintenance work in Dublin and at London's Stansted Airport.

These extra services in the 1979-80 fiscal year contributed to Aer Lingus' financial performance, and these activities are expected to be just as profitable by the time the current fiscal year ends on March 31. However, the company showed a final net profit of just Ir£4.1m last year after being hit by falling transatlantic operations, where it lost Ir£7.3m, and the high net repayment interest burden last year which cost it another Ir£7m against earnings.

On the other hand, Aer Lingus' European air services had their best year ever, with profits of nearly Ir£4m, and it is this operational sector, an erratic contributor to the airline's earnings in the 1970s, that is fast evolving into an area of strong profitability.

Whether the company's strength will be enough to offset its weaknesses in the current fiscal year remains to be seen. A senior company official said losses on these services could go as high as Ir£11m-Ir£12m this year, though

a sharp retrenchment in this sector is now under way and should put an end to the financial erosion. The loss is also distorted by the impact of an engineers' strike earlier in the year.

The company's strategy is now to focus attention on its flights to Boston and New York, which it will operate this summer exclusively with three Boeing 747s. It is retiring four uneconomic 707 aircraft which it had previously used over the Atlantic. Once these are gone, it will have a fleet of 20 aircraft comprising the 747s, Boeing 737s and BAC One-Eleven aircraft. The smaller aircraft are being used to service Aer Lingus' 16 European destinations.

The company believes that by concentrating on New York and Boston it will be capitalising on its strengths—the two cities are a source of strong ethnic traffic. It was this lack of ethnic support that caused the company to drop its Chicago service last year and its Montreal flights the year before.

Another priority for Aer Lingus is finding relief for some of its burden of interest repayment. It is currently seeking some Ir£25m in Government investment money rather than a straightforward interest-bearing loan. This would improve the balance of its debt-equity ratio, currently at 67/33. A recent Government report on state-run companies backed this objective, saying that half the company's total assets should in future be made up of Government share capital, instead of the current one-third.

Frank Gray



Peat cutting in Co. Galway—there is a new emphasis on developing bogs as sources of energy.

## Tourist industry provides jobs for 100,000 people

A TOTAL of 2.26m overseas visitors came to Ireland in 1980, marking the first time since the mid-1970s that the numbers of tourists have declined—in 1979 there were 2.36m visitors from abroad. Inflation, however, helped boost the revenue earned for the year to Ir£280.4m compared with Ir£243.6m the year before, but in real terms the revenue showed a 3 per cent decline.

Mr. Noel Sweeney, assistant chief executive of the Irish Tourist Board, said the Board had been overly optimistic in its forecasts for the past year and had not accurately estimated the effects of the world

recession on some of Ireland's overseas tourism markets. Malawi and Britain, for example, provided the Republic with 1.062m tourists, a slight drop from 1.077m the year before, while tourists from the Continent fell to 323,000 from 358,000 and those from North America slipped to 215,000 from 233,000.

The one region that held up well was Northern Ireland, which contributed 566,000 to the Republic last year, the same as the year before. Spending from the North climbed to Ir£33m from Ir£26.2m in 1979.

As a result of being "off target" in last year's fore-

casts, the Tourist Board is taking a sober look at the potential for tourism in 1981. It estimates overall foreign tourism will grow by between 4 and 5 per cent with the strongest sectors being France, with an 8 per cent rise, Germany at 6 per cent, Ulster at 5 per cent and Britain at 3 per cent.

A hidden factor which will certainly benefit Ireland is the relatively low value of the Irish pound against sterling. Should the gap, now at 30 per cent, remain steady over the year, and should the U.S. dollar climb in value against the Irish pound, the industry

could receive some long-term benefits. The U.S. market is particularly important, the Board says, because North Americans are the highest per capita spenders among all Ireland's overseas visitors.

A new element in the Tourism Board's strategy is the volatility of the market. A few years ago, Mr. Sweeney said, a winter promotion to travel agents and tour operators abroad was sufficient to generate the business required for the summer season. "What we found last year is that 72 per cent of our UK visitors, for example, only made up their minds to come to Ireland three months be-

fore they actually travelled. People are holding back on their plans as never before. Because of this, we are gearing up for secondary promotions to take place in April and May to capitalise on this undecided market."

It is estimated that tourism provides jobs for 100,000 people, about half of whom are directly involved in the industry, with the other half in associated activities. On a national basis, it is estimated to contribute some Ir£110 per head of the population.

Frank Gray

## Huge slump in farmers' incomes

AT THE start of 1980, massive pre-Budget demonstrations by workers had called for a significant redistribution of the income-tax burden across the different income classes. Prominent among their demands was one that farmers, in view of their EEC-supported prosperity, should be required to contribute more to the Exchequer.

At the beginning of 1981 farmer protests and demonstrations marked a new polarisation of Irish society in income terms that had occurred during the previous year. Figures for 1980 show that whereas public sector employees' earnings increased by 32 per cent and earnings of private sector employees by around 18 per cent farmers' incomes slumped by 10 per cent during a year when inflation is estimated to have been around 18 per cent.

Moreover, this fall in farmers' real income in 1980 comes after a decline in 1979 also. Income from farming in 1980 stood, in

real terms, at only 45 per cent of its value in 1978. For those farmers with heavy borrowings bearing the brunt of high interest rates as well, real disposable income has fallen by even more than this. The prospects for 1981 show little sign of a significant reversal in this trend. Many commentators have now begun to refer to the process of impoverishment at work in the agricultural sector, a mere two years after the years of unprecedented prosperity brought about by EEC membership.

The cause of this rapid turnaround in agricultural fortunes is that Ireland maintained its exchange rate within the European Monetary System (EMS) while at the same time running a very high rate of inflation. Ireland also had a high inflation rate during the halcyon years of the transition period to full EEC membership between 1973 and 1978. At that time, however, the Irish pound exchanged at parity with the pound sterling and depreciated sharply, in line with the depreciation of sterling.

This gave the Irish authorities the opportunity to adjust the representative rate, more usually known as the green rate, which is used to translate EEC support prices into national currency terms in line with the depreciation of the market value of the Irish pound. The resulting Green Pound price increases, which accounted for half of the total price increase received by farmers over the transition period, compensated farmers for the inflation in their input costs.

Farmers benefited in real terms from the two remaining sources of increased prices, namely, increases in the common EEC support prices agreed annually at the price reviews in the spring, and the transitional increases arising out of the alignment of generally lower Irish farm prices to EEC levels. The terms of trade moved in favour of Irish farmers by 15 per cent over the period from 1970 to 1978.

Ireland joined the EMS in March 1979. The main advantage of membership was seen in the opportunity to maintain a fixed parity with a group of low-inflation countries, and thus to contribute to a reduction in the Irish inflation rate. The fact that sterling remained outside the EMS, and, contrary to all expectations at the time, appreciated considerably in value, upset this calculation.

The Irish rate of inflation has continued at a high level, in part because of domestic pressures, and in part due to the upward pressure on prices due to imports from the sterling area. On this occasion, however,

the Irish pound has to date maintained its market value against the ECU (the European Currency Unit in which EEC farm prices are now denominated), and relief through a further devaluation of the Irish Green pound has not been possible. Farmers are left suffering the dual consequences of a squeeze on prices and costs.

The fall in farming profitability has reversed the upward trend in output growth of recent years. Last year cattle sales, at just over 2m head, were at an all-time high, but this result was due to the high level of destocking on farms, which accounted for over 20 per cent of the total. Thus the cow herd in December 1980 was 5 per cent smaller than the previous year, and disposals in 1981 could be 20 to 25 per cent less than in 1980 depending on the degree to which farmers attempt to rebuild their herds.

## Depressing

Other major depressing story. Milk deliveries in 1980 fell by 2.5 per cent. The number of pigs was down by 5 per cent. The volume of cereals output fell by 10 per cent, because of lower yields rather than reduced acreage, while root crop output virtually remained unchanged.

There are a few bright spots in this otherwise gloomy picture. Heifer replacements for the dairy herd were up by 11 per cent in June last, suggesting that the decline in the dairy herd may be only temporary. An extraordinarily mild winter has helped to cut feeding costs on many farms. Investment in land improvement and buildings under the Farm Modernisation Scheme and the Western Drainage Scheme continued at an unprecedented rate in 1980, even though this has not been matched by increases in livestock numbers.

The new market arrangements for sheepmeat, which came into operation in October last year provide a stable framework for the growth of an efficient sheepmeat sector. Many farmers who have borrowed money have been given a little breathing space through the restructuring of their loans by the banks, working in close co-operation with the advisory service, ACOT.

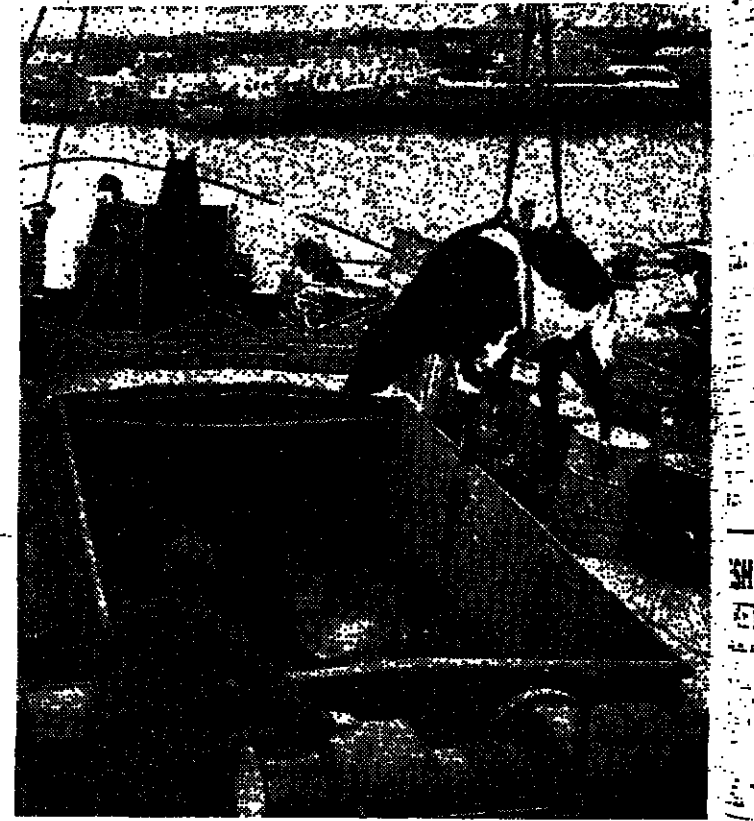
These will remain isolated instances of good news, however, unless two fundamental requirements are met. The first is the provision of some form of short-term income support to farmers, particularly to those farmers who have borrowed for productive purposes and who now find their repayments difficult to meet. The second requirement is to try to lay the bases for renewed expansion. While,

ideally, these two objectives should be linked, there is general recognition that any scheme of income aids will remain a palliative unless the problem of inflation is brought under control.

The farming organisations have called for a devaluation of the Green pound, independent of any change in the market value of the Irish pound. It is estimated that a 10 per cent devaluation would increase farm incomes by between Ir£70m and Ir£90m, depending on the extent to which the increase in support prices was reflected in the market. They have also called for additional aid from the national exchequer to compensate them for the effects of high inflation.

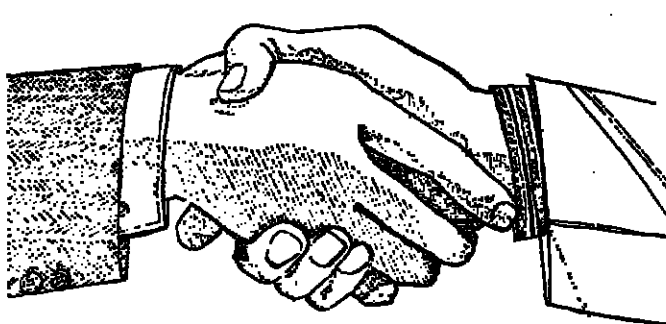
The Government, faced with competing claims on the public purse already distended by large-scale public borrowing, and with the prospect of an election later in the year, is in an unenviable position.

Alan Matthews  
Lecturer in Economics  
at Trinity College, Dublin



A cow is winched aboard ship at Inishmore in the Aran Islands

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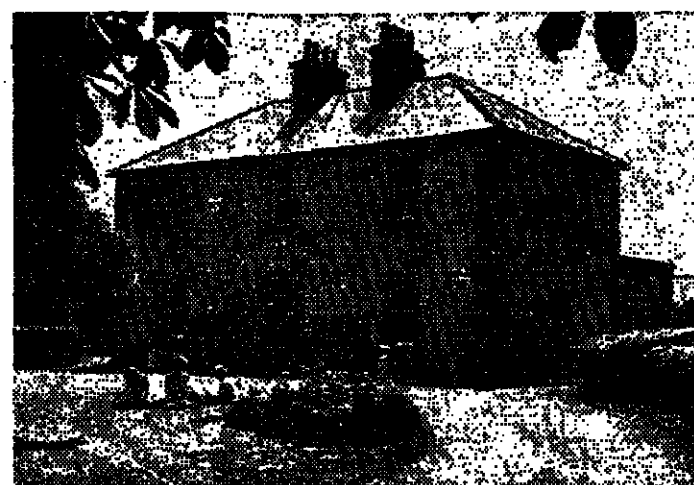
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Fond. Jan. 31, 1984 147.25  
Fond. Feb. 28, 1984 147.25  
Fond. Mar. 31, 1984 147.25  
Fond. Apr. 30, 1984 147.25  
Fond. May 31, 1984 147.25  
Fond. Jun. 30, 1984 147.25  
Fond. Jul. 31, 1984 147.25  
Fond. Aug. 31, 1984 147.25  
Fond. Sep. 30, 1984 147.25  
Fond. Oct. 31, 1984 147.25  
Fond. Nov. 30, 1984 147.25  
Fond. Dec. 31, 1984 147.25  
Fond. Jan. 31, 1985 147.25  
Fond. Feb. 28, 1985 147.25  
Fond. Mar. 31, 1985 147.25  
Fond. Apr. 30, 1985 147.25  
Fond. May 31, 1985 147.25  
Fond. Jun. 30, 1985 147.25  
Fond. Jul. 31, 1985 147.25  
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Fond. Sep. 30, 1985 147.25  
Fond. Oct. 31, 1985 147.25  
Fond. Nov. 30, 1985 147.25  
Fond. Dec. 31, 1985 147.25  
Fond. Jan. 31, 1986 147.25  
Fond. Feb. 28, 1986 147.25  
Fond. Mar. 31, 1986 147.25  
Fond. Apr. 30, 1986 147.25  
Fond. May 31, 1986 147.25  
Fond. Jun. 30, 1986 147.25  
Fond.

[illegible][illegible]







**a fully integrated banking service**

[illegible]

MINES--Continued

**Tins**

Copper

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### NOTES

\* Highs and Lows marked thus have been adjusted to allow for right issues for cash.

♦ Merger bid or reorganization in progress.  
 & Not comparable.

aturity of stock. a Tax free. b Figures based on prospectus or other official estimate. c Cents. d Dividend rate paid or payable on part of capital: *gross* based on dividend on full capital. e Redemption value.

price. F Dividend and yield based on prospectus or other official estimates for 1981-82. G Assumed dividend and yield after pending and/or rights issue. H Dividend and yield based on prospectus or

## REGIONAL MARKETS

Boats Brew	70	Concrete Prods.	94
Boat (Jos) Zp	390	Hellon (Higgs)	302
O.M. Str. S	268	Int. Corn	305

Brew	7	I.C. "Tops"	7	Utd. Drapery	62
				Vickers	14

Mustard	5	Wm. West. Bank	32	Oil	32
Mustard	6	N.E.	7	Brit. Petroleum	32
Mustard	8	Nat. West. Bank	32		

State of Fraser..	35	U.D.T.....	42	Rio T. Zinc.....	45
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[illegible]



